

# Washington State Charter School Program (CSP) Charter School Support Site Visit

## **Table of Contents:**

Purpose3
Allowable Categories/Valid Program Activities4
valuation Rubric5
Subgrant in-person interviews10

#### **Purpose: Charter School Support Site Visit**

The purpose of the required Year 2 Implementation support site visit is to help the school by providing a way for the school to reflect how they are providing assistance through the use of the Charter School Program subgrant and provide ideas for improvement where any challenges are detected. This site visit is for the continued development of the school and preparation for sustainability post-CSP subgrant. By reviewing, the implementation of the CSP subgrant in-person and on-site, questions or uncertainty regarding how key elements will financially be secured post-subgrant can be highlighted before the subgrant is complete.

The review of the support of the CSP subgrant impact in-person and on-site, can help highlight the academic growth and narrowing of achievement gap based upon the subgrant use and how the school may need to adapt its strategy to ensure that growth and narrowing continues post CSP subgrant cycle.

This site visit includes review and accountability of elements under the assigned allowable categories within the CSP subgrant application. This includes the review of all physical items purchased, review of documentation for professional development, and community engagement. Additionally, the site visit includes a classroom observation and the conducting of interviews with the school leader, Chief Financial Officer or COO, and a teacher.

The site visit will evaluate whether all reimbursement expenditures that have been purchased during the tenure of the CSP subgrant are, and continue to be, maintained under the allowable activities definition and are being used in accordance for only school purposes.

The site visit will take place mid-way through the Year 2 Implementation calendar year. This will be a 4-hour visit to the school with documentation review, classroom observations and interviews to take place during this time period.

#### **Purpose of the CSP Grant**

The Office of Superintendent of Public Instruction (OSPI) has received a competitive grant under this federal program to carry out the following objectives:

**Objective 1:** Increase and sustain the number of new, high-quality charter schools in Washington State through sub-grants for planning, program design and implementation.

**Objective 2:** Increase the number of high-quality charter school seats by enhancing the capacity of charter school leaders and board members at new and existing charter schools.

**Objective 3:** Increase the quality of the state's charter school authorizer infrastructure through technical assistance, training and access to necessary resources.

The Washington SEA CSP grant offers two types of subgrant awards:

		ngton CSP Sub-Grant Grant Period (2016-		
Award Type	Planning and Design	Year 1 Implementation	Year 2 Implementation	Total Possible Funds Awarded per School
Amount	\$200,000 (1 year only)	\$305,000	\$280,000	\$785,000 (Not to exceed \$800,000)

As allowed under the U.S. Federal Guideline Definition – Allowable Categories are as followed:

#### **ALLOWABLE ACTIVITIES:**

An eligible applicant receiving a grant or subgrant under this subpart may use the grant or subgrant funds only for the following:

- (A) post-award planning and design of the educational program, which may include-
- (i) refinement of the desired educational results and of the methods for measuring progress toward achieving those results; and
  - (ii) professional development of teachers and other staff who will work in the charter school.
  - (B) initial implementation of the charter school, which may include—
    - (i) informing the community about the school;
    - (ii) acquiring necessary equipment and educational materials and supplies;
    - (ii) acquiring or developing curriculum materials;
    - (iv) other initial operational costs that cannot be met from State or local sources.

#### **Notes/Request Action:**

The CSP Grant Coordinator will write a brief summary to be delivered to designated stakeholders for each school following the Site Visit Review. The summary will outline the support of the Site Visit for the CSP subgrant and will identify any outstanding elements that did not meet satisfactory status. The CSP Grant Coordinator will work closely through Zoom, phone, and e-mail communication with the designated stakeholders to develop and complete a corrective action plan for those elements that did not meet satisfactory status; this will be associated with and correspond to the documentation associated with the Monthly/Quarterly/Year End Progress Reports. These corrective action items will be completed before the final report is finalized and before the closeout of the CSP subgrant, indicating that all elements are complete and in order, and setting the school up for success post-CSP award.

## **Charter School Support Site Visit**

Reviewers: Casey Caronna		Date of Review:		
School Name:		Authorizer:		
Grant contact:	t contact: Current/Projected Final Enrollment:			
School Leader:		Subgra	nt Type:	
Other participants:	Year of CSP:	Current Grant Balance:		
	Acceptable Evic	lence Rating Scale:		
3 (Fully Met)	1 (Partially Met)	rtially Met) 0 (Did Not Meet) N/A (Not Applicable)		

Compliance – Standard Indicator	Acceptable Evidence	Rating	Notes / Requested Action
The school is on target to meet grant goals:	Communication     Matches New		
• Goal 1:	School Application / CSP application and Progress Reports		
• Goal 2:			
• Goal 3:			
The educational program observed matches the grant application description.	Approved     Signed Charter     Contract		
Goals articulated in interviews with the school leader/CFO/COO and teacher match goals described in the subgrant application. If the goals have been modified, are revisions appropriate?	<ul><li>Interview Notes</li><li>Any Modified</li><li>Goal</li><li>Documentation</li></ul>		
The school can demonstrate improved student academic achievement for all student groups.	<ul><li>Student Achievement Data</li></ul>		

The school can demonstrate that professional development activities	Documentation
described in the subgrant are occurring as planned.	of PD through
account and care, and are counting as prainted.	schedules,
	materials,     walking a start
The same of the sa	webinars etc.
The interview with the school leader demonstrates that the school	School Leader
understands its contractual agreement with the authorizer as it relates to serving students with special needs (Special Ed, ELL & Highly	verbally
Capable)	identifies
Capable)	components of
	contractual
	agreement with
	authorizer
The school employs at least one Special Ed certified teacher.	Payroll / Hiring
	Documentation
The lottery process is consistent with the policy included in the	The Lottery
subgrant application and the approved waiver.	Policy,
	Lottery Policy
	public
	dissemination
	(printed and
	online)
Community members are routinely notified about the charter school	Newsletters,
and openings for enrollment.	• digital
	communication
	Phone records
	Event records
The governance structure described in the grant application matches	Governance
what is observed in the school?	structure
	materials/policy
	provided
The school can identify assets purchased with CSP subgrant funds.	
Assets purchased with grant funds are utilized appropriately.	Inventory list of
Including the description of the item, source (where purchased), title,	items
cost, acquisition date, location, use and condition.	purchased with
cost, acquisition date, location, use and condition.	CSP funds.
	Location and
	condition of
	items observed
The school spent grant funds according to approved budget.	Inventory list of
	items match
	CSP Monthly
	Expenditure
	Reports
The school is aware of the process to revise its budget.	Interview
	identifies
	revised budget
	Tevised budget
	process

In schools utilizing an Educational Service Provider, ESP staff do not exercise control over expenditure of grant funds.	Budget Control     Policy
	Documentation
Grant funds are being disbursed to contractors/vendors according to	Budget
EDGAR timelines.	Distribution
	Documentation
The school is aware that funds need to be drawn down in a timely	Interview with
manner and is on track to encumber or spend funds by September 30.	CFO/COO
	Identifies
	knowledge of
	Draw Down of
	Funds
The school is aware of the CSP site visit and that a final report will be	E-mail
completed prior to the end of the grant period.	communication
	verification of
	Site-Visit and
	Final Report

Indicator / observations – Assessments / Records / Policies / Compliance	Acceptable Evidence	Rating	Notes / Requested Action
Participates in state assessment and performance system.	<ul> <li>Evidence of State Testing</li> <li>schedule</li> <li>sample exam</li> <li>instructions</li> </ul>		
Complies with nondiscrimination laws.	<ul> <li>Policy on nondiscrimination laws</li> </ul>		
Adequate accounting records are maintained.	<ul> <li>Accounting Records         Provided     </li> </ul>		
The school is maintaining an inventory of grant-purchased assets.	<ul> <li>Inventory of Grant         Purchased Assets.     </li> <li>All purchases, with         appropriate and detailed         documentation, match             the approved budget or             budget amendment             narratives     </li> </ul>		
An Independent Annual Audit was completed & one is scheduled for next year.  Date completed following Year 1:  Date scheduled following Year 2:	<ul> <li>Annual Audit Completion         Date     </li> <li>Schedule Date         Documentation     </li> </ul>		
Conflicts of interest policies are in place for:  • Board  • Financial Management  • Employees	<ul> <li>Approved conflict of interest policy</li> <li>No conflicts noted in board minutes, or board</li> </ul>		

	minutes clearly show when any board members abstain from voting Conflict of interest forms
The school has a process determined for the disposition of assets including a process for the disposition of assets in the event of a closure.	<ul> <li>Disposition of assets         process</li> <li>Evidence of compliance         with disposition process if         federally funded         equipment is disposed</li> </ul>
The grantee has a policy for the timely and orderly transfer of student records in the event of a transfer or school closure.	Transfer of student records policy in the event of school closure
The grantee has a student records policy	Student records policy,     staff knowledge of     records transfer, example     of student records     transfer
The school is participating fully in federal and state funded charter school evaluations	Federal and/or state     funded charter school     evaluations are provided
The school has fully cooperated with the U.S. Secretary of Education and OSPI in evaluating the program being funded by the CSP subgrant.	Board Meeting Notes,     Monthly/Quarterly/Yearly     Progress Reports, EDS     Access
The school functions as a local education agency under applicable federal laws and regulations, and is responsible for meeting the requirements of local education agencies and public schools under those federal laws and regulations	<ul> <li>LEA identification</li> <li>policy following all federal laws and regulations</li> </ul>
The school adheres to generally accepted accounting principles and is subject to financial examinations and audits as determined by the State Auditor, including annual audits for legal and fiscal compliance.	<ul> <li>Accounting and Audit         Policy Documentation,         including annual legal and         fiscal compliance     </li> </ul>

Indicator / Observation –	Acceptable Evidence	Rating	Notes /
Goals and Professional Development			Requested Action
The school's initial investment of CSP subgrant in planning	Lesson plan		
for the desired educational results are evident in	<ul> <li>student work examples</li> </ul>		
coursework/administrative policies.	<ul> <li>administrative policy</li> </ul>		
	documentation		
Methods designed for progress towards achieving original	<ul> <li>Schedule</li> </ul>		
desired planned educational goals are in place and	<ul> <li>Outline of Professional</li> </ul>		
reviewed periodically.	Development addressing		
	educational goals and		
	review		

Professional Development for teachers and staff members	PD schedules,
is evident through implementation work within	• topics,
classroom/administrative environment.	implementation
	curriculum/administrative
	policy documentation

Indicator / Observation – Community Informed and Classroom Curriculum/ Equipment	Acceptable Evidence	Rating	Notes / Requested Action
The community has been informed periodically about the school and CSP funds used for this purpose are evident.	<ul> <li>Community         documentation</li> <li>newsletters</li> <li>digital media</li> <li>community events         notifications</li> </ul>		
If applicable, show evidence that CSP funds used for salaries and related benefits match the individual(s) identified within the expenditure reports.	<ul> <li>Payroll distribution history</li> <li>Timesheets, Personnel activity reports and semi- annual certifications</li> </ul>		
The necessary equipment, educational materials and supplies purchased with CSP funds are being used, in good condition and adequate for the size, scope, and financial investment of the school.	<ul> <li>Physically review         equipment, educational         materials and supplies on-         site</li> <li>Photograph evidence of         items no longer in use</li> </ul>		
Provide evidence that reimbursements were for expenses approved in the appropriate year that the activities occurred within the allowable activity period, and that those expenses were incurred prior to the submission of the reimbursement request.	<ul> <li>Invoices/purchase orders/accounts payable vouchers/receipts/payroll records</li> <li>Reimbursement requests for expenses from the notification of award date (monthly e-mail communication related to expenditure report)</li> </ul>		
The acquired or developed curriculum materials are evident, on display and used within classroom settings and for lesson plans.	Books     In-Class Equipment     In-Class Technology		
Other additional allowable purchases with CSP funds that are operational that could not be funded by state or other local sources are evident and clearly in-line with CSP subgrant guidelines.	<ul> <li>Evident purchasing document</li> <li>Communication documentation (email) with CSP Grant Coordinator</li> <li>Written explanation and justification</li> </ul>		

## **CSP Subgrant Interviews:**

Teacher Interview
Q1: In what way has the CSP subgrant been used to support you in your classroom instruction?
Q2: Have you been involved in any Professional Development connected to CSP subgrant funding over the past 3 years? If so, please indicate how that Professional Development has been beneficial in your teaching?
Q3: Is there any equipment/supplies that have been purchased with the CSP federal subgrant implementation dollars that have directly impacted your classroom instruction? How has this benefited student learning?
Q4: Have you been able to develop or acquire any curriculum materials with CSP funds that have directly benefited your lesson planning or planning units?
Q5: Have you been involved in the promotion or marketing of the school to community members? If so, how have you been involved in this process?

#### CFO – COO Interview

Q1: As the Year 2 implementation is rapidly coming to a close, what are your goals and objectives in this last six months to spend down your CSP subgrant funds?
Q2: In what way have you effectively communicated to the board and school leader the financial benefit and any limitations in implementing the Charter School Program subgrant funds into the school? Are the community members, all board members and school leader and staff aware of the CSP subgrant funds and their benefit?
Q3: Are there any unresolved financial implementations occurring that have not been addressed at the monthly or quarterly check-in meetings in regards to the CSP subgrant? Any technology challenges that need to be resolved?
Q4: Have changes in School and Demographic data impacted your implementation of the CSP subgrant funds over the past 18 months? If so, how have they changed the use and viability of implementing those funds?
Q5: As the COO/CFO, how have you planned for funding future needs of the school with finances that will no longer be available via the CSP subgrant?
Q6: Are there any concerns over how the completion of the CSP subgrant funds will impact the areas of growth in learning and in narrowing the achievement gap? From a financial perspective, what plan is in place does the school have in order to address these concerns?
Q7: What do future financial pipelines look like post-CSP subgrant funding in order to sustain and grow the academic needs of students and to maintain status as a high-quality charter school in Washington State?

## School Leader Interview

Q1: What has been most impactful to the school's planning, implementation, or improvement process this year? What are you doing differently?
Q2: What steps are being taken for the preparation of the completion of the CSP subgrant? How will the school continue to finance CSP activities once the CSP subgrant is complete?
Q3: How has the CSP subgrant helped the school narrow the achievement gap? Which activities of the CSP subgrant have been particularly helpful?
Q4: What (if any) sustainable benefits do you anticipate emerging out of the CSP for your school based upon the implementation of subgrant activities during this current grant cycle?
Q5: If given the opportunity, is there any part of the CSP monitoring and oversight that you would like to see changed or improved on for other Charter School Program subgrant recipients in the future?
Q6: As a school leader, what steps have you taken to ensure that all CSP subgrant activities are being expressed and understood by the school board members?