## SCENARIO #1: APPLE

Apple's journey began in a garage, where two visionaries, Steve Jobs and Steve Wozniak, ignited a spark that would transform the world. The company has continuously focused on innovation. The company feels that, by designing devices that integrate seamlessly with each other, they can provide a user experience that is unmatched.

Apple's quest for perfection can frustrate the tech-savvy consumers that seek greater control over where and how their data is stored and manipulated. Increasing scrutiny on data privacy has challenged Apple's commitment to user protection. However, Apple's customer-focused approach had eased this transition for these consumers. Apple's retail store presence, where consumers can go to receive tech help or view the newest products, helps provide a hands-on experience in an environment that enhances customer loyalty.

The premium prices on its products also tend to alienate some consumers, especially those in price-sensitive markets. Rivals have been quick to jump on these price-sensitive markets. Apple's competitors are developing their own successful features and designs, and supply chain disruptions have impacted Apple's production and sales.

To mitigate supply chain issues, Apple has begun focusing on increasing the usability and features of its compatible services. Services like Apple Music, Apple TV+, iCloud, and the App Store have allowed the company to diversity its revenue streams and create a stronger bond with customers. In recent years, Apple has capitalized on the growing demand for wearable technology by providing innovative, health-focused technology that integrates with other Apple devices the user's may own.

## SCENARIO #2: COCA-COLA

Coca-Cola started as a simple recipe concocted in a small pharmacy. The brand has since grown in popularity, enjoying massive brand recognition around the world. The logo for the brand is recognized globally and the brand's distribution network ensures that its products are available almost anywhere in the world.

The recent trend of health-conscious consumers have turned away from the brand's surgery beverages, citing recent obesity statistics. Health campaigns advocating reduced sugar consumption, government regulations, and taxes on sugary drinks have all served to discourage some consumers from purchasing the beverage.

As a result, the brand is currently focusing on diversifying its product line. Coca-Cola has begun offering beverages like bottled water, juice, and teas to tap into the wellness trend. The growing market for these types of beverages, coupled with sustainable packaging, has helped regain the loyalty of some health-conscious consumers.

# SCENARIO #3: AMAZON

Amazon started as an online bookstore. The vision was simple: to offer an expansive selection of books, accessible from the comfort of one's own home. The company's commitment to a customer-centric approach has revolutionized the online shopping experience, offering features like one-click ordering, personalized recommendations, and fast delivery through services like Amazon Prime.

The company's speed of growth has raised concerns about anti-trust issues, with many accusing Amazon of stifling competition and harming smaller businesses. Furthermore, Amazon's reliance on third-party sellers exposes its quality control issues, with many products sold being deemed as counterfeit.

The company continuously seeks to personalize and innovate the customer's experience with its online platform by developing products like the Kindle and the Echo. The company's expansion into the entertainment industry through Amazon Prime Video and Amazon Music taps into the digital content consumption trend, and these services are fully integrated into the company's products (Echo, Fire Stick, Kindle, etc.) to provide a more seamless user experience.

The introduction of these new products has met with some backlash, with some consumers worried about the extensive data collection practices implemented by the company in order to provide these personalized experiences. Changing consumer behaviors, economic fluctuations, supply chain disruptions, and government regulations have all impacted Amazon's profitability, especially with its massive investments in the entertainment services it provides and the legal challenges it has faced regarding user privacy concerns.

#### SCENARIO #4: Nike

Nike, originally named Blue Ribbon Sports, started as a running shoe distributor. Over time, the brand has amassed a powerful brand image that stems from its innovative product development. It has firmly aligned itself with athletes, capturing the essence of the competitive athletic environment. This strategy has led to partnerships with iconic athletes like Michael Jordan and to the development and new technology, like Dri-FIT fabric and Air cushioning.

The company's vast global presence and distribution has exposed supply chain issues related to its contract manufacturing and labor practices in overseas factories. Since Nike focuses on premium pricing (setting the price for its products high), the questionable labor practices implemented in its overseas operations has turned some customers off.

The continued growth in athleisure and fitness trends has led the company to develop sustainable and eco-friendly materials. Pricesensitive or non-athletic markets have been alienated by the premium pricing and the brand's strong association with athleticism and are not enticed by the new athleisure products the company has developed. Fluctuating consumer preferences, economic down turns, and supply chain disruptions continue to impact Nike more than other brands like Adidas and Under Armour.

Nike has aimed to remedy this with the introduction of their new fitness app, the Nike Training Club. The company hopes that this app will allow consumers to connect with the company beyond just purchasing its products. Additionally, Nike has begun developing more fashion-forward products, but its strong association with athleticism has proven a difficult hurdle to overcome.

## SCENARIO #5: TESLA

Tesla set out to revolutionize the automotive industry with electric vehicles (EVs). With a vision to accelerate the world's transition to sustainable energy, Tesla has developed groundbreaking technology in both the car market and the clean energy landscape.

Tesla's vehicles are frequently cited as being at the forefront of innovation, boasting impressive range, acceleration, and self-driving capabilities. Tesla's ambitious goals have led to production challenges. The company has had difficulty scaling up its manufacturing and meeting the increasing demand while maintaining quality control. The company relies heavily on government incentives and fluctuating regulations, which make it more difficult to create long-range growth and development plans. Established automakers entering the EV market, supply chain disruptions, and the challenge of maintaining quality at scale are issues that continue to plague the company and decrease its profitability.

The company has developed a brand image that is synonymous with eco-friendliness and cutting-edge tech. This brand image doesn't come cheap. The premium pricing of Tesla vehicles places them beyond the reach of many consumers, limiting the company's market penetration. While increasing consumer awareness of climate change aligns perfectly with Tesla's mission, expanding its manufacturing and reducing its premium price point on its current car models may prove difficult for the company.

Recently, Tesla has focused on designing more affordable models to open its doors to a wider consumer base. The company has also developed solar panels and a Powerwall battery to tap into the increasing demand for renewable energy.

### SCENARIO #6: McDONALD'S

McDonald's began as a small drive-in restaurant in San Bernardino, California. The introduction of the Speedee Service System transformed the restaurant into a symbol of fast and convenient dining for millions. Now, the brand enjoys global brand recognition and operational efficiency. The company's recognizable logo and economic menu items have created a universal identity. The standardization of processes allows for consistent quality and speed of service across locations. McDonald's extensive global reach and franchising model ensure widespread accessibility to its offerings.

While quality control systems have been developed, the sheer number of franchise locations has lead to inconsistent experiences and quality as the company is unable to consistently monitor all locations for quality control. The company's reliance on the franchise model and collection of franchise fees has led to inconsistent growth over the past few years, and its brand image has been tarnished by controversies related to labor practices and environmental concerns.

The company's focus on fast food has faced criticism for promoting unhealthy eating habits. Health-conscious consumers view the menu as limited in healthier options and have turned to alternative options, seeking fresh, locally sourced ingredients. The loss of these health-conscious consumers, combined with regulatory changes related to food labeling, health standards, and labor laws, have reduced McDonalds' profitability.

To mitigate these health concerns, McDonald's has been focusing on providing more sustainable food options and an innovative menu. The company has also made efforts to expand into more global markets, tapping into evolving tastes and preferences. Recently, the company has focused on its digital presence, creating an app for its consumers to use to order food, provide feedback, and receive discounts.

# SCENARIO #7: Starbucks

Starbucks began as a small coffee bean shop in Seattle's Pike Place Market. The brand soon focused on a unique concept: the idea of the "third place" - a space between work and home. Today, Starbucks enjoys global brand recognition and customer loyalty. The logo is a beacon for coffee lovers worldwide, and the company's commitment to ethically sourced, high-quality coffee beans has created a premium brand image that suits recent consumer trends.

The premium pricing of Starbucks beverages places them beyond the reach of some consumers, especially in price-sensitive markets. Consumers in price-sensitive markets are turning to other options, like local coffee houses or convenience stores, to fulfill their desire for specialty coffee without the specialty price.

To mitigate this, the company has catered to consumers with dietary preferences, including plant-based options, attempting to tap into evolving consumer tastes. Changing consumer preferences, economic fluctuations, and the cost of continuously revamping a menu make it difficult for Starbucks to stay ahead of the competition.

The company's rapid expansion has sometimes led to concerns about consistency and quality control across locations. Negative public perceptions, such as environmental concerns related to single-use cups, have led the company to implement various packaging changes in an effort to maintain their reputation as a sustainable, ethical brand.

#### SCENARIO #8: UBER

Uber was born out of a desire to make urban transportation more convenient and accessible. By leveraging technology and the power of the sharing economy, Uber disrupted the traditional taxi industry and revolutionized the way people took rides.

Uber has developed innovative technology through a user-friendly app that streamlines the process of hailing a ride. The app offers real-time tracking, cashless transactions, and upfront pricing. The convenience of Uber has earned it a loyal, global customer base, and the company is expanding into other services, including Uber Eats and Uber Freight.

With the company's rapid expansion comes criticism and legal challenges related to driver classification, labor practices, and passenger safety. The company is heavily reliant on the gig economy model, which has led to concerns about work rights and fair wages. Additionally, intense competition from other ride-sharing platforms and traditional taxi services have made it difficult for Uber to establish a firm hold on the urban transportation market.

Regulatory changes and legal battles related to driver classification and safety standards have impacted operations and profitability. Consumer trust issues due to incidents of misconduct and privacy breaches have tarnished the brand's reputation, and economic downturns and changes in consumer behavior have resulted in unpredictable profits for the company.

To combat these challenges, Uber has continued to focus on other avenues of expansion, partnering with autonomous vehicle companies to put the brand at the forefront of self-driving technology. Additionally, Uber has focused on promoting shared rides to align itself with eco-conscious or price-sensitive consumers.