

# Sole Source Notification

## Ninth Grade Success Coaching

*It is the intent of Washington State to promote open competition and transparency for all contracts for goods and services. In accordance with Department of Enterprise Service (DES) policy #DES-140-00, all intended sole source contracts must be made available for public inspection for a period of not less than fifteen (15) working days before the start date of the contract. This Sole Source Notification satisfies the requirement.*

*This Sole Source Notification is available at the [Office of Superintendent of Public Instruction \(OSPI\) website](#) and at the Department of Enterprise Services, [Washington Electronic Business Solution \(WEBS\) Procurement website](#) under the following commodity codes: 918-38-Education and Training Consulting; 924-05-Advisory Services, Educational; 924-35-In-Service Training (For Employees); 924-71-School Operation and Management Services; 924-78-Teaching and Instruction Services (Including Elementary and Secondary Education, Higher Education and Adult Education).*

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The Office of Superintendent of Public Instruction (OSPI) intends to award a \$1,765,800 sole source contract to Stand for Children Leadership Center for the period of December 2024, through June 30, 2025.

The purpose of this contract is provide Ninth Grade Success data informed coaching, professional development, communication, and collaboration with OSPI, evaluators, and Ninth Grade Success grantees between 2024-2025 school year.

Consultants contemplating the above requirements shall submit capability statements detailing their ability to meet the state's requirements **no later than 3:00 pm on December 9, 2024**.

Capability statements must address the following state requirements:

- experience leading Ninth Grade Success (NGS) programs experience in the education sector,
- experience in education leadership and education,
- experience in education and/or interests that include Social Emotional Learning (SEL), addressing mental health, trauma and resilience in schools through MTSS, and other areas that are beneficial to this year's 9th grade success topics.

In the absence of other qualified sources, and pending approval by the Department of Enterprise Services, it is OSPI's intent to make a sole source award of the contract mentioned above to Stand for Children Leadership Center.



Washington Office of Superintendent of  
**PUBLIC INSTRUCTION**

Although this Sole Source Notification is not an invitation to bid, if you feel your firm is able to provide the goods or services listed above, you may submit a capability statement to:

Kyla Moore  
Office of Superintendent of Public Instruction  
Email: [contracts@k12.wa.us](mailto:contracts@k12.wa.us)

*In accordance with DES Sole Source policy process #PRO-DES-140-00A, the following documents are attached:*

- *Attachment 1 – A copy of the Sole Source Contract Filing Justification*
- *Attachment 2 – A copy of the proposed draft sole source contract in significantly final form*

## **Attachment 1 – Sole Source Contract Filing Justification**

### **Specific Problem or Need**

- *What is the business need or problem that requires this contract?*

According to OSPI's Report Card, in 2022-2023, only 70.3% of Washington's ninth grade students were on-track for graduation when they ended their ninth-grade year. The students who were most likely to be off track are consistently students of color. Developmentally, ninth grade students are deciding their educational identity. At this age, failing a class is a devastating experience that can send the message to students that school isn't for them, and they aren't welcome at school.

We know that ninth graders who end the year on track are four times more likely to graduate compared to off track peers. Ending ninth grade on track for graduation is a stronger indicator of future graduation than race, ethnicity, poverty, or test scores.

Based on Washington's statewide Tiered Fidelity Inventory results school teams struggle to implement data-based decision making and tracking support effectiveness. With the increased demand on school staff, their time is extremely valuable. School staff need additional designated time and support to implement a system for offering timely supports to more students. With the consistent churn of school staff distributive leadership that flexibly adapts to change is highly desirable. Michael Fullan notes that "...centrally driven reforms can be a necessary first start reforms (when performance is seriously unacceptable) but can never carry the day of sustainability," (p.7). "Addressing the problem of sustainability is the ultimate, adaptive challenge," (p.14).

OSPI has identified ninth grade success as a priority by including it in the Washington School Improvement Framework as an School Quality of Student Success (SQSS) measure of the Every Student Succeeds Act (ESSA).

## Sole Source Criteria

- *Describe the unique features, qualifications, abilities or expertise of the contractor proposed for this sole source contract.*

OSPI previously granted funding to schools to participate in the Ninth Grade Success pilot where teacher teams worked with counselors and administrators to use early warning indicator data (attendance, behavior, and grades) to provide students with meaningful supports and keep students on track for graduation. The Center for High School Success (CHSS), a project company within Stand for Children Leadership Center, has been working in partnership with OSPI on this project since 2019, and is therefore uniquely positioned to begin immediately.

Due to their previous experience, training and regional network connections with grantee schools have already been established and they are familiar with our Ninth Grade Success model. The Center for High School Success has done this work in other states and statewide in Oregon where they advocated for a statewide implementation through Oregon's Measure 98. They are extremely valuable partners as Washington works toward similar support of ninth grade on track, a Washington School Improvement Framework School Quality and Student Success measure in our Every Student Succeeds Act plan. The Center for High School Success worked closely with the University of Chicago's Network for College Success to fine tune their training for implementing Ninth Grade Success teams. Their training was developed with support and collaboration from seminal ninth grade on track researchers who have consulted on the project throughout its evolution for over ten years.

The Center for High School Success is uniquely positioned to begin immediately because they have already been working with these teams for multiple years. Other providers would require substantial onboarding to the project, would need to develop training, and establish these regional networks. There's also a high likelihood that other providers wouldn't be providing this same model or working from the established framework, and creating new aligned training would set the project back six months to a year.

- *What kind of market research did the agency conduct to conclude that alternative sources were inappropriate or unavailable? Provide a narrative description of the agency's due diligence in determining the basis for the sole source contract, including methods used by the agency to conduct a review of available sources such as researching trade publications, industry newsletters and the internet; contacting similar service providers; and reviewing statewide pricing trends and/or agreements.*

OSPI assessed whether this work could be completed in-house. There is one FTE for a program supervisor and one 0.5 FTE for an administrative assistant support assigned to this program. This program requires extensive coaching, travel, coordination, training, and principal experience. While OSPI has expertise, it does not have the coaching staff

to work with 63 school teams across the state, plan events, and facilitate progress monitoring.

OSPI also assessed where the work could be completed by any of our Educational Service District (ESD) partners through the Interlocal Agreement process. In reaching out to ESDs about their interest in this project, they noted that their staff are also at full capacity responding to schools that need supports. While they have knowledge of Multi-Tiered Systems of Support (MTSS) and new positions have been created for an MTSS staffer in each region, these staffers also do not have the bandwidth to plan, facilitate, and progress monitor 63 school teams for the next year. Additionally, the ESD staff would need substantial onboarding to do this work.

- *As part of the market research, include a list of statewide contracts review and/or businesses contacted, date of contact, method of contact (telephone, mail, e-mail, other), and documentation demonstrating an explanation of why those businesses could not or would not, under any circumstances, perform the contract; or an explanation of why the agency has determined that no businesses other than the prospective contractor can perform the contract.*

In looking at other contractors Talent Development has also come to our attention as a success team implementation organization. Although they are doing similar work, they have only worked with two schools in Washington and lack staff capacity to support 60 teams. They last had a presence in Washington in 2016. Washington Educational Service Districts (ESDs) are lacking the staffing and training from this project and do not have capacity to support a cohort even in partnership with another coaching organization. There's a strong need for a team to have the capacity to support 63 LEA grantees. Stand for Children has been an established partner of grantees since 2019. Established relationships and school context is instrumental in supporting the evolving needs of this program, students, educators, and community partners.

- *Per the Supplier Diversity Policy, DES-090-06: was this purchase included in the agency's forecasted needs report?*  
No.
- *Describe what targeted industry outreach was completed to locate small and/or veteran-owned businesses to meet the agency's need.*  
OSPI has determined that awarding this contract to a small business would be inappropriate due to the size of this project and the supports required by grantees.
- *What considerations were given to unbundling the goods and/or services in this contract, which would provide opportunities for Washington small, diverse, and/or veteran-owned businesses. Provide a summary of your agency's unbundling analysis for this contract.*

Unbundling this work would be a disservice to our grantees. This would cause confusion with established rapport partners and would require more time to build relationships and context building at each LEA.

- *Provide a detailed and compelling description that includes quantification of the costs and risks mitigated by contracting with this contractor (i.e. learning curve, follow-up nature).*  
The Center for High School Success is uniquely positioned to begin immediately, due to their depth of knowledge of this project, which mitigates a significant amount of risk and disruption to the school teams participating. Other providers would require substantial onboarding to the project, would need to develop training, and establish the regional networks. There's also a high likelihood that other providers wouldn't be providing this same model or working from the established framework. Creating aligned training would set the project back six months to a year. We are mitigating risk by contracting with them because they are familiar with our structures, our model, and expectations.
- *Is the agency proposing this sole source contract because of special circumstances such as confidential investigations, copyright restrictions, etc.? If so, please describe.*  
No.
- *Is the agency proposing this sole source contract because of unavoidable, critical time delays or issues that prevented the agency from completing this acquisition using a competitive process? If so, please describe. For example, if time constraints are applicable, identify when the agency was on notice of the need for the goods and/or service, the entity that imposed the constraints, explain the authority of that entity to impose them, and provide the timelines within which work must be accomplished.*  
No.
- *What are the consequences of not having this sole source filing approved? Describe in detail the impact to the agency and to services it provides if this sole source filing is not approved.*  
If this contract is not approved, the funds set aside for this project could be disbursed to school teams, but OSPI would not be prepared to offer coaching, professional development, facilitation, data analysis, and progress monitoring without the assistance of an external contractor. We have determined that there is no other vendor uniquely positioned to implement this research-based model of best practice.

## Reasonableness of Cost

- *Since competition was not used as the means for procurement, how did the agency conclude that the costs, fees, or rates negotiated are fair and reasonable? Please make a comparison with comparable contracts, use the results of a market survey, or employ some other appropriate means calculated to make such a determination.*

The Center for High School Success intends to deploy multiple coaches across the state, legislative advocates, and data analysts to this work. CHSS will provide services to 60 school teams with quarterly events like the regional collaboratives. The proposed payments included in this agreement have been determined based on the Center's level of expertise and their estimated costs for providing services. Their time is largely supplemented with philanthropic dollars in addition, as OSPI's money will not cover their entire cost. They will be providing supports to 40 larger school teams and 20 smaller school teams as well as coordinating activities with monthly meetings with district office staff, OSPI staff, evaluators, and providing regional Collaboratives 3 times a year in multiple regions for multiple districts.

Last year, CHSS was paid \$27,000 per team. For fiscal year 2024-25 Stand for Children, CHSS quoted OSPI a total of \$29,430 for 60 teams bringing a total of \$1,765,800 for 2024-25. This represents an 8% raise to adjust for additional staffing and inflation. Three LEA teams are demonstration sites and will not receive coaching but will attend regional collaboratives.

## Attachment 2 – Proposed Draft Sole Source Contract

*See next page*

**CONTRACT FOR SERVICES**  
**Contract No. 20250098**

between

**SUPERINTENDENT OF PUBLIC INSTRUCTION,  
STATE OF WASHINGTON**

(hereinafter referred to as Superintendent/OSPI)  
Old Capitol Building, PO Box 47200  
Olympia, WA 98504-7200

and

**STAND FOR CHILDREN LEADERSHIP CENTER**

(hereinafter referred to as Contractor)  
2121 SW Broadway, Suite 111  
Portland, OR 97201

Federal Identification #52-1957214  
Unified Business Identifier #602-924-968

In consideration of the promises and conditions contained herein, Superintendent and Contractor do mutually agree as follows:

**I. DUTIES OF THE CONTRACTOR**

A. **General Objective.** The general objectives of this Contract are as follows:

Contractor shall provide Ninth Grade Success data-informed coaching, professional development, communication, and collaboration with OSPI, evaluators, and Ninth Grade Success grantees during the 2024-2025 school year.

B. **Scope of Work.** In order to accomplish the general objectives of this Contract, Contractor shall perform the following specific duties to the satisfaction of the OSPI Contract Manager:

i. **Assist with Grantee Selection:**

- Use OSPI-provided list of districts that fit grantee criteria, including a ninth grade on track rate that is below the state average,
- Engage potential grantees with meetings to answer questions and introduce them to the grant services.
- Provide communications around the grant timelines and launch.
- Introduce new grantees to coaching staff

ii. **Provide onboarding sessions for grantees**

- From contract start date in 2024 to December 1, 2024, the Contractor will onboard teams using the Center for High School Success Roadmap as an essential reference point.
- Planning logistics like catering and location for each region of the project.
- Leading communications to teams, evaluators, and OSPI
- Invite regional teams, evaluators, and OSPI to participate.

- Share agenda and location details with OSPI for pdEnroller setup at least one month in advance
  - Provide support and guidance to school teams on the review of Early Warning reports using district Student Information System.
  - Collect Implementation data from school teams annually using the adapted Freshmen Success Framework Survey.
  - Share Freshmen Success Framework Survey scores with project evaluators by May 1, 2025.
- iii. **Support grantee districts on the technical aspects of data sharing and access, following district requirements and in compliance with FERPA and federal and state privacy laws:**
- requesting access to district dashboards.
  - establishing data sharing agreements.
- iv. **Support Needs Assessment, Goal Setting, and School Coaching Plan:** Assists each grantee high school to assess their current systems and practices that impact Ninth Grade Success, develop achievable improvement goals and plans, align resources, and craft customized coaching plans detailing how the Contractor will help each partner high school achieve their ninth grade on track goals.
- Contractor will train multiple people on each of their teams in how to use the Ninth Grade Success HomeRoom dashboard, or how to create similar visualizations available through their student information systems.
  - Contractor will support teams in referencing current ninth grade on-track levels in each ninth grade success meeting.
- v. **Job-Embedded Coaching:** Contractor will work directly with each Ninth Grade Success Team Lead and Ninth Grade Success Team for up to twelve (12) hours per month, helping team leads to analyze de-identified data to match supports with general student needs, to identify grade level and student group trends, to plan and execute effective Ninth Grade Success team meetings, to ensure effective meeting follow up, and to support progress toward goals.
- Contractor will train teams on how to use the Kid Talk Protocol and empathy interviewing to determine which supports will be most effective for configurations (ex. one on one, groups, and the ninth grade level as a whole).
  - Contractor will support the team in developing an asset-based approach.
  - Contractor will share ninth grade success strategies they've learned from other schools.
- vi. **Quarterly Network Collaboratives:** Host two (2) collaboratives in winter (February and March 2025), and spring: (April and May 2025) for each grantee region. Collaboratives shall be designed to help school teams share effective practices for promoting student success and to provide a structured process for a network of schools to identify and generate solutions to common challenges.
- Each collaborative will incorporate professional learning topics that are specific to the needs of the grantees in that region.
  - Each collaborative will include team time for teams to goal set for the next quarter.
  - Contractor shall facilitate collaboratives.
  - Contractor shall arrange and coordinate logistics for collaboratives, including:
    - Planning logistics like catering and location for each region of the project.



- Planning professional development that is informed using implementation scores on the Center for High School Success Roadmap framework and coaching conversations as a guide.
  - Leading communications for the institutes
    - Inviting regional teams, evaluators, and OSPI to participate at least one month in advance of events.
    - Sharing agenda and location details with OSPI for pdEnroller setup at least one month in advance.
- vii. **High Leverage Trainings:** Invite grantees to trainings to national network on specific topics important to Ninth Grade Success such as fair grading practices, master scheduling, and summer transition programming. Invite Teams to participate in as many trainings as they wish.
- Inform schools, OSPI, and evaluators of training options available to teams with advertising through the ninth grade success newsletter and emails.
- viii. **Access to Tools and Resources:** Provide school teams access to Stand for Children proprietary protocols (such as the Kid Talk Protocol, or protocols for team and triangle meetings), tools (to assist with data review, or to evaluate student supports), and resources (such as access to the CHSS webpage and access to the Ninth Grade Success monthly newsletter) designed to help teams significantly lift ninth grade on track rates, as well as support school-wide improvement.
- ix. **Provide school teams with quarterly reports for Continuous Improvement:** Provide schools and districts with aggregate quarterly reports, coupled with direct coaching support with analyzing, synthesizing, and acting on findings.
- Quarterly report for each Ninth Grade Success Team to include trends, total students on track, student group, race/ethnicity, gaps, and attendance trends. To be prepared and shared within one month of the quarter ending.
- x. **Attend and consult on Monthly School Level Triangle Meetings:** To monitor progress and prompt high impact adjustments in practice or strategy, the contractor will meet monthly with school leadership and Ninth Grade Success team leads to review Early Warning Indicator metrics in the HomeRoom dashboard or from the Student Information System and address barriers to continuous improvement.
- xi. **Facilitate Quarterly District Level Meetings:** To monitor progress and prompt high impact adjustments in practice or strategy, meet quarterly with the district administrative lead and school administration to review quantitative and qualitative indicators of progress and to address barriers to continuous improvement.
- xii. **Coordinate Demonstration Site Visits:** By the close of the contract, the Contractor shall organize demonstration site visits for all grantee schools interested in attending to model schools in the Center for High School Success Network for grantee district and school administrators and team leads or to demonstration schools associated with the Network for College Success (at the University of Chicago to enable district administrators, school administrators, and Ninth Grade Success Team leads to observe effective practices and high functioning systems and structures. Contractor shall be responsible for the enrollment in the site visit experience and school teams will pay for the travel to and from the visit.)

xiii. **Coordination and Alignment with OSPI and Evaluators:**

- Participate in OSPI monthly coordination meetings to share progress, needs, and opportunities to collaborate.
- Share annual coach generated Implementation data scores from each school team with evaluators, David Knight, and Julia Duncheon
- Participate in [#] evaluator requested focus groups or interviews designed by evaluators as needed (maximum of 3 separate occurrences) for the purpose of following up on evaluator qualitative and quantitative questions.
- Meet as needed for additional coordination and alignment.
- Consult on progress reports and project evaluation reports for legislative staff, and OSPI leadership.
- If the work is supported with additional funding through the Washington Legislature in 2025, the Contractor shall use OSPI's approved list of potential grantees to make contact with grantees and confirm their interest in continuing in the grant for the next year, and offering informational meetings to potential new grantees that explain the purpose of the program, the supports offered, and answer grantee questions.)

C. **Deliverables.** The Contractor shall provide the following deliverables to the OSPI Contract Manager by the dates indicated below:

SCHEDULE OF DELIVERABLES	
Deliverable	Due Date
<ol style="list-style-type: none"><li>1. Provide makeup sessions for non-summer institute attendees</li><li>2. Plan Fall Collaborative and coordinate efforts with Ninth Grade Team Leads and Administrators</li><li>3. Complete data sharing activities.</li><li>4. Share logistical details of Network Collaboratives to OSPI for pdEnroller creation</li><li>5. Coordinate Demonstration Site Visits</li><li>6. Fall Quarterly Network Collaboratives:<ul style="list-style-type: none"><li>• Progress assessment</li></ul></li><li>7. Attend Coordination Meeting</li><li>8. Communicate needs at Coordination meetings verbally for Legislative Session updates: including needs for work sessions, testimony, and bill management (including dates, times, slides, and potential co-presenters).</li><li>9. Deliver job-embedded coaching to grantees.</li></ol>	December 31, 2024
<ol style="list-style-type: none"><li>10. Focus group participation for evaluation (up to 3 occurrences)</li><li>11. Attend Coordination Meeting</li><li>12. Legislative Session updates</li><li>13. Share logistical details of Network Collaboratives to OSPI for pdEnroller creation</li><li>14. Deliver job-embedded coaching to grantees.</li></ol>	January 31, 2025
<ol style="list-style-type: none"><li>15. Winter Quarterly Network Collaboratives</li><li>16. Attend Coordination Meeting</li><li>17. Legislative Session updates</li></ol>	February 28, 2025

SCHEDULE OF DELIVERABLES	
Deliverable	Due Date
18. Deliver job-embedded coaching to grantees.	
19. Conference presentation 20. Attend Coordination Meeting 21. Share logistical details of Network Collaboratives to OSPI for pdEnroller creation 22. Coordinate Demonstration Site Visits 23. Deliver job-embedded coaching to grantees.	March 31, 2025
24. Spring Quarterly Network Collaboratives <ul style="list-style-type: none"> <li>Progress assessment</li> </ul> 25. Recruiting for new cohort 26. Share coach generated results for the Freshman Success Inventory (CHSS Roadmap implementation) results with Evaluators in an Excel document format. 27. Attend Coordination Meeting 28. Contacting potential new grantees to preview the model 29. Deliver job-embedded coaching to grantees.	April 30, 2025
30. Recruiting new cohort of Ninth Grade Teams 31. Attend Coordination Meeting 32. Deliver job-embedded coaching to grantees.	May 30, 2025
33. Recruiting new cohort of Ninth Grade Teams 34. Attend Coordination Meeting 35. Deliver job-embedded coaching to grantees.	June 27, 2025

- D. **Accessibility & Brand Compliance.** All documents, videos, audio records, presentations, or other deliverables required under this Contract shall be produced in format, compliant with the Americans With Disabilities Act and follow the [Web Content Accessibility Guidelines \(WCAG\) 2.0](#), OSPI's formatting standard specified in Attachment B – OSPI Americans with Disabilities Act Compliance: Graphics and Colors, [OSPI's Brand Use Policy](#), and [OSPI's Style Guide](#), which are hereby incorporated by this reference. In the event that the deliverables are not compliant, OSPI may require Contractor to promptly make modifications that will make the deliverables compliant. Additionally, OSPI shall have the right to modify or copy the deliverables in order to make them accessible and/or compliant.

## II. PERIOD OF PERFORMANCE

Contractor shall not commence performance, or be entitled to compensation or reimbursement for any services rendered, prior to the occurrence of each of the following conditions: (1) This Contract must be executed by a representative of the Contractor and the Superintendent; (2) Provisions of Chapter 39.26 RCW require the Agency to file this sole source Contract with the Department of Enterprise Services (DES) for approval; no Contract so filed is effective nor shall work commence under it until the fifteenth (15th) working day following the date of filing, subject to DES approval. In the event DES fails to approve the Contract, the Contract shall be null and void; and, (3) Contract Manager must confirm the occurrence of conditions number one (1) and two (2) and notify the Contractor to commence performance.

The schedule of performance of Contractor's duties is as follows subject, however, to the three (3) prior conditions to commencement of performance set forth immediately above:

December 10, 2024, date of approval by DES, or date of execution, whichever is later, through June 30, 2025.

### III. INVOICING & PAYMENT

III.A.1. **Compensation Amount.** In consideration of Contractor's satisfactory performance of the duties set forth herein, Superintendent shall compensate Contractor in an amount not to exceed a total of one million, seven hundred sixty-five thousand, eight hundred dollars (\$1,765,800) as noted below in part B, Schedule of Payments. Payment for satisfactory performance shall not exceed this amount unless the parties mutually agree to a higher amount prior to the commencement of any work, which will cause the maximum payment to be increased.

III.A.2. **Funding Source.** Funds for the payment of this Contract are provided by state dollars.

III.A.3. All expenses necessary to the Contractor's performance of this Contract not specifically mentioned in the Contract shall be borne in full by the Contractor.

III.B.1. **Billing Procedure.** Payment shall be made to the Contractor as follows:

Monthly, in the form of progress payments in the amounts and for the stages of partial performance set forth below:

SCHEDULE OF PAYMENTS		
Deliverable	Deliverable Due Date	Invoice Amount
<ol style="list-style-type: none"><li>1. Provide makeup sessions for non-summer institute attendees</li><li>2. Plan Fall Collaborative and coordinate efforts with Ninth Grade Team Leads and Administrators</li><li>3. Complete data sharing activities.</li><li>4. Share logistical details of Network Collaboratives to OSPI for pdEnroller creation</li><li>5. Coordinate Demonstration Site Visits</li><li>6. Fall Quarterly Network Collaboratives:<ul style="list-style-type: none"><li>• Progress assessment</li></ul></li><li>7. Attend Coordination Meeting</li><li>8. Communicate needs at Coordination meetings verbally for Legislative Session updates: including needs for work sessions, testimony, and bill management (including dates, times, slides, and potential co-presenters).</li><li>9. Deliver job-embedded coaching to grantees.</li></ol>	December 31, 2024	\$506,581.97

SCHEDULE OF PAYMENTS		
Deliverable	Deliverable Due Date	Invoice Amount
10. Focus group participation for evaluation (up to 3 occurrences) 11. Attend Coordination Meeting 12. Legislative Session updates 13. Share logistical details of Network Collaboratives to OSPI for pdEnroller creation 14. Deliver job-embedded coaching to grantees.	January 31, 2025	\$159,211.48
15. Winter Quarterly Network Collaboratives 16. Attend Coordination Meeting 17. Legislative Session updates 18. Deliver job-embedded coaching to grantees.	February 28, 2025	\$130,263.93
19. Conference presentation 20. Attend Coordination Meeting 21. Share logistical details of Network Collaboratives to OSPI for pdEnroller creation 22. Coordinate Demonstration Site Visits 23. Deliver job-embedded coaching to grantees.	March 31, 2025	\$217,106.56
24. Spring Quarterly Network Collaboratives <ul style="list-style-type: none"> <li>• Progress assessment</li> </ul> 25. Recruiting for new cohort 26. Share coach generated results for the Freshman Success Inventory (CHSS Roadmap implementation) results with Evaluators in an Excel document format. 27. Attend Coordination Meeting 28. Contacting potential new grantees to preview the model 29. Deliver job-embedded coaching to grantees.	April 30, 2025	\$434,213.11
30. Recruiting new cohort of Ninth Grade Teams 31. Attend Coordination Meeting 32. Deliver job-embedded coaching to grantees.	May 30, 2025	\$159,211.48
33. Recruiting new cohort of Ninth Grade Teams 34. Attend Coordination Meeting 35. Deliver job-embedded coaching to grantees.	June 27, 2025	\$159,211.48

**III.B.2. Invoice Requirements.** The invoices shall document to the OSPI Contract Manager's satisfaction a description of the work performed and payment requested. Within approximately thirty (30) calendar days of the OSPI Contract Manager receiving and approving the invoice, payment will be mailed or electronically transferred to the Contractor by Agency Financial Services, OSPI.

The invoices must be emailed to the OSPI Contract Manager and shall include:

- OSPI Contract number
- Contractor name, address, telephone number, and email address for billing issues if someone other than the Contractor's Contract Manager
- Contractor's Federal Tax Identification Number
- Contractor's Statewide Vendor Number
- Description of Services and Deliverables provided
- Date(s) of Service, if applicable
- Invoice amount for each Service or Deliverable, including applicable taxes

Contractor's invoices for payment shall reflect accurate Contract prices. Invoices will not be processed for payment until receipt of a complete invoice as specified herein. OSPI shall have no obligation to pay Contractor for any services that do not comply with this Contract.

**III.B.3.** If errors are found in the submitted invoice or supporting documents, the OSPI Contract Manager will notify the Contractor. In order to receive payment, it shall be the responsibility of the Contractor to make corrections in a timely manner, resubmit the invoice and/or supporting documentation as requested, and notify the OSPI Contract Manager.

**III.B.4.** Final payment shall be made after acceptance by the OSPI Contract Manager if received by within sixty (60) days after the Contract expiration date, unless negotiated with the OSPI Contract Manager and the Fiscal Budget Analyst. There will be no obligation to pay any claims that are submitted sixty-one (61) or more calendar days after the expiration date ("Belated Claims"). Belated Claims will be paid at OSPI's sole discretion, and any such potential payment is contingent upon the availability of funds.

#### **IV. CONTRACT MANAGEMENT**

The following shall be the contact person for all communications and billings regarding the performance of this contract. Any changes to this information shall be communicated to the other party in writing as soon as reasonably possible.

<b>Contractor</b>	<b>OSPI</b>
Intentionally left blank	Intentionally left blank

## **V. INCORPORATION OF ATTACHMENTS AND ORDER OF PRECEDENCE**

Each of the attachments listed below is by this reference hereby incorporated into this Contract. In the event of an inconsistency in this Contract, the inconsistency shall be resolved by giving precedence in the following order:

- Applicable Federal and state of Washington statutes and regulations
- Special Terms and Conditions as contained in this basic contract instrument
- Attachment A – Contract for Services, General Terms and Conditions
- Attachment B – OSPI Americans with Disabilities Act Compliance: Graphics and Colors
- Any other provision, term or material incorporated herein by reference or otherwise incorporated.

## **VI. APPROVAL**

This Contract shall be subject to the written approval of the Superintendent's authorized representative and shall not be binding until so approved. The Contract may be altered, amended, or waived only by a written amendment executed by both parties.

We the undersigned agree to the terms of the foregoing Contract.

Stand for Children Leadership Center

Superintendent of Public Instruction  
State of Washington

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Signature

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Kyla L. Moore, Contracts Administrator

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Printed Name

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Date

---

Title

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Date

Who certifies that he/she is the Contractor identified herein, OR a person duly qualified and authorized to bind the Contractor so identified to the foregoing Agreement.

Approved as to FORM ONLY  
by the Assistant Attorney General

**Attachment A**  
**Contract for Services**  
**GENERAL TERMS AND CONDITIONS**

**Definitions.** As used throughout this Contract and General Terms and Conditions, the following terms shall have the meaning set forth below:

**“Contract”** or **“Agreement”** means the entire written agreement between OSPI and the Contractor, including any attachments, exhibits, documents, or materials incorporated by reference. Contract and Agreement may be used interchangeably.

**"Contractor"** shall mean that firm, provider, organization, individual, or other entity performing service(s) under this Contract, and shall include all employees of the Contractor.

**“Services”** means all work performed or provided by Contractor pursuant to this Contract.

**“Statement of Work”** or **“SOW”** or **“Scope of Work”** means a detailed description of the work activities the Contractor is required to perform under the terms and conditions of this Contract, including the deliverables and timeline.

**"Subcontractor"** shall mean one not in the employment of the Contractor, who is performing all or part of those services under this Contract under a separate contract with the Contractor. The terms " Subcontractor" and " Subcontractors" means Subcontractor(s) in any tier.

**"Superintendent"** shall mean the Office of Superintendent of Public Instruction (OSPI) of the State of Washington, any division, section, office, unit or other entity of the Superintendent, or any of the officers or other officials lawfully representing the Superintendent. Superintendent and OSPI may be used interchangeably.

1. **Access to Data.** In compliance with Chapter 39.26 RCW, the Contractor shall provide access to data generated under this Contract to the Superintendent, the Joint Legislative Audit and Review Committee, and the State Auditor at no additional cost. This includes access to all information that supports the findings, conclusions, and recommendations of the Contractor's reports, including computer models and methodology for those models.
2. **Alterations and Amendments.** This Contract may be amended only by mutual agreement of the parties. Such amendments shall not be binding unless they are in writing and signed by personnel authorized to bind each of the parties.
3. **Americans with Disabilities Act (ADA) of 1990, Public Law 101-336, also referred to as the “ADA” 28 CFR Part 35.** The Contractor must comply with the ADA, which provides comprehensive civil rights protection to individuals with disabilities in the areas of employment, public accommodations, state and local government services, and telecommunications.
4. **Assignment.** Neither this Contract, nor any claim arising under this Contract, shall be transferred or assigned by the Contractor without prior written consent of the Superintendent.
5. **Assurances.** The Superintendent and the Contractor agree that all activity pursuant to this Contract will be in accordance with all applicable current federal, state and local laws, rules and regulations.



- 6. Attorney's Fees.** In the event of litigation or other action brought to enforce contract terms, each party agrees to bear its own attorney's fees and costs.
- 7. Audit Requirements.** If the Contractor is a Subrecipient of federal awards as defined by the Office of Management and Budget (OMB) CFR, Part 200, Subpart F, and expends seven hundred and fifty thousand dollars (\$750,000) or more in federal awards (does not apply to contracts for goods and services) from all federal sources in any fiscal year beginning on or after December 26, 2014, the Contractor shall procure at their expense a single or program-specific audit for that year. The Contractor shall incorporate OMB CFR, Part 200, Subpart F audit requirements into all contracts between the Contractor and its Subcontractors who are Subrecipients of federal awards. The Contractor shall comply with any future amendments to OMB and any successor or replacement Circular or regulation.
- 8. Budget Revisions.** Any monetary amount budgeted by the terms of this Contract for various activities and line-item objects of expenditure may be revised without prior written approval of Superintendent, so long as the revision is no more than ten percent (10%) of the original line item amount and the increase in an amount is offset by a decrease in one or more other amounts equal to or greater than the increase. All other budget revisions exceeding ten percent (10%) shall only be made with the prior written approval of the Superintendent.
- 9. Certification Regarding Debarment, Suspension, and Ineligibility.** The Contractor certifies that neither it nor its principals are debarred, suspended, proposed for debarment, or voluntarily excluded from participation in transactions by any federal department or agency. The Contractor further certifies that they will ensure that potential subcontractors or any of their principals are not debarred, suspended, proposed for debarment, or voluntarily excluded from participation in covered transactions by any federal department or agency. "Covered transactions" include procurement contracts for goods that are expected to equal or exceed twenty-five thousand dollars (\$25,000). Contractor may do so by obtaining a certification statement from the potential subcontractor or subrecipient or by checking online at the System for Award Management (SAM), Excluded Parties List. The Contractor shall immediately notify the Superintendent if, during the term of this contract, Contractor becomes debarred. The Superintendent may immediately terminate this Contract by providing Contractor written notice if Contractor becomes debarred during the term of this Contract.
- The Contractor also certifies that neither it nor its principals are debarred, suspended, or proposed for debarment from participation in transactions by any state department or agency. The Contractor further certifies that they will ensure that potential subcontractors or any of their principals are not debarred, suspended, or proposed for debarment from participation in covered transactions by any state department or agency.
- 10. Certification Regarding Lobbying.** The Contractor certifies that Federal-appropriated funds will not be used to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress or an employee of a member of Congress in obtaining any Federal contract, grant or any other award covered by 31 USC 1352. Contractor must also disclose any lobbying with non-Federal funds that takes place in connection with obtaining any Federal award. Contractor shall require its subcontractors to certify compliance with this provision.

**11. Certification Regarding Wage Violations.** The Contractor certifies that within three (3) years prior to the date of execution of this Contract, Contractor has not been determined by a final and binding citation and notice of assessment issued by the Washington Department of Labor and Industries or through a civil judgment entered by a court of limited or general jurisdiction to have willfully violated, as defined in RCW 49.48.082, any provision of RCW chapters 49.46, 49.48, or 49.52.

The Contractor further certifies that it will remain in compliance with these requirements during the term of this Contract. Contractor will immediately notify the Superintendent of any finding of a willful violation entered by the Washington Department of Labor and Industries or through a civil judgment entered by a court of limited or general jurisdiction entered during the term of this Contract.

**12. Change in Status.** In the event of substantive change in the legal status, organizational structure, or fiscal reporting responsibility of the Contractor, Contractor agrees to notify the Superintendent of the change. Contractor shall provide notice as soon as practicable, but no later than thirty (30) days after such a change takes effect.

**13. Confidentiality.** The Contractor acknowledges that all of the data, material and information which originates from this Contract, and any student assessment data, material and information which will come into its possession in connection with performance under this Contract, consists of confidential data owned by the Superintendent or confidential personally identifiable data subject to the federal Family Educational Rights and Privacy Act (FERPA) (20 U.S.C. § 1232g; 34 CFR Part 99) or other privacy laws, and that the data must be secured and protected from unauthorized disclosure by the Contractor. The Contractor is wholly responsible for compliance with FERPA requirements.

The Contractor, therefore, agrees to hold all such material and information in strictest confidence, not to make use thereof other than for the performance of this Contract, to release it only to authorized employees and agents requiring such information and not release or disclose it to any other party. The Contractor agrees to release such information or material only to employees and agents who have signed a written agreement expressly prohibiting disclosure or usages not specifically authorized by this Contract.

**14. Copyright Provisions.** Unless otherwise provided, all Materials produced under this Contract shall be considered "works for hire" as defined by the U.S. Copyright Act and copyright shall be owned by the Superintendent. The Superintendent shall be considered the author of such Materials. If Materials are not considered "works for hire", Contractor hereby irrevocably assigns all right, title, and interest in Materials, including all intellectual property rights, to the Superintendent effective from the moment of creation of such Materials.

Materials means all items in any format and includes, but is not limited to, data, reports, documents, pamphlets, advertisements, books, magazines, surveys, studies, computer programs, films, tapes, and/or sound reproductions. Copyright ownership includes the right to patent, register and the ability to transfer these rights.

Contractor understands that, except where otherwise agreed to in writing or approved by the Superintendent or designee, all original works of authorship produced under this Contract shall carry a [Creative Commons Attribution License](#), version 4.0 or later.

All Materials the Contractor has adapted from others' existing openly licensed resources must be licensed with the least restrictive open license possible that is not in conflict with existing licenses.

For Materials that are delivered under the Contract, but that incorporate pre-existing materials not produced under the Contract, Contractor will license the materials to allow others to translate, reproduce, distribute, prepare derivative works, publicly perform, and publicly display. If the Contractor would like to limit these pre-existing portions of the work to [non-commercial use](#), the [Creative Commons Attribution-NonCommercial](#) (preferred) or [Creative Commons Attribution-NonCommercial-ShareAlike](#) licenses, version 4.0 or later, are acceptable for these specific sections.

The Contractor warrants and represents that Contractor has all rights and permissions, including intellectual property rights, moral rights and rights of publicity, necessary to apply such a license.

The Contractor shall exert all reasonable effort to advise the Superintendent, at the time of delivery of data furnished under this Contract, of all known or potential invasions of privacy contained therein and of any portion of such document which was not produced in the performance of this Contract. The Superintendent shall receive prompt written notice of each notice or claim of infringement received by the Contractor with respect to any data delivered under this Contract. The Superintendent shall have the right to modify or remove any restrictive markings placed upon the data by the Contractor.

**15. Covenant Against Contingent Fees.** The Contractor warrants that no person or selling agent has been employed or retained to solicit or secure this Contract upon an agreement or understanding for a commission, percentage, brokerage or contingent fee, excepting bona fide employees or bona fide established agent maintained by the Contractor for the purpose of securing business. The Superintendent shall have the right, in the event of breach of this clause by the Contractor, to annul this Contract without liability or, in its discretion, to deduct from the contract price or consideration or recover by other means the full amount of such commission, percentage, brokerage or contingent fees.

**16. Disputes.** In the event that a dispute arises under this Contract, it shall be determined by a Dispute Board in the following manner: (1) The Superintendent shall appoint a member to the Dispute Board; (2) the Contractor shall appoint a member to the Dispute Board; (3) the Superintendent and the Contractor shall jointly appoint a member to the Dispute Board; (4) the Dispute Board shall evaluate the dispute and make a determination of the dispute; and, the determination of the Dispute Board shall be final and binding on the parties hereto.

As alternatives to the above Dispute Board process: (1) if the dispute is between two or more state agencies, any one of the agencies may request intervention by the Governor, as provided by 43.17.330 RCW, in which event the Governor's process shall control; and, (2) if the dispute is between a non-state agency and another state agency or non-state agency party to this Contract, all the disputing parties may mutually agree to mediation prior to submitting the dispute to a Dispute Board in the event the dispute is not resolved pursuant to mediation within an agreed-upon time period.

**17. Duplicate Payment.** The Superintendent shall not pay the Contractor, if the Contractor has charged or will charge the state of Washington or any other party under any other contract or agreement, for the same services or expenses.

**18. Electronic signature.** Any signature page delivered via fax machine or electronic image scan, receipt acknowledged in each case, shall be binding to the same extent as an original, wet ink signature page. Any Party who delivers such a signature page agrees to later deliver an original counterpart to any Party which requests it.

**19. Entire Agreement.** This Contract contains all the terms and conditions agreed upon by the parties. No other understandings, oral or otherwise, regarding the subject matter of this Contract shall be deemed to exist or to bind any of the parties hereto.

**20. Ethical Conduct.** Neither the Contractor nor any employee or agent of the Contractor shall participate in the performance of any duty or service in whole or part under this Contract in violation of, or in a manner that violates any provision of the Ethics in Public Service law at Chapter 42.52 RCW, RCW 42.17A.550, RCW 42.17A.555, and 41.06.250 prohibiting the use of public resources for political purposes.

Contractor represents and warrants that it complies fully with all applicable procurement ethics restrictions including, but not limited to, restrictions against Contractor providing gifts or anything of economic value, directly or indirectly, to the Superintendent's employees.

**21. Governing Law and Venue.** This Contract shall be construed and interpreted in accordance with the laws of the State of Washington and the venue of any action brought hereunder shall be in Superior Court for Thurston County.

**22. Indemnification.** To the fullest extent permitted by law, Contractor shall indemnify, defend and hold harmless the Superintendent and all officials, agents, and employees of the Superintendent, from and against all claims for injuries or death arising out of or resulting from the performance of this Contract. "Claim" as used in this Contract, means any financial loss, claim, suit, action, damage, or expense, including but not limited to attorney's fees, attributable for bodily injury, sickness, disease, or death, or injury to or destruction of tangible property including loss of use resulting therefrom. Additionally, "claims" shall include but not be limited to, assertions that the use or transfer of any software, book, document, report, film, tape or sound reproduction or material of any kind, delivered hereunder, constitutes an infringement of any copyright, patent, trademark, trade name, or otherwise results in an unfair trade practice or in unlawful restraint of competition. Contractor's obligation to indemnify, defend and hold harmless includes any claim by Contractor's agents, employees, representatives, or any subcontractor or its employees.

Contractor expressly agrees to indemnify, defend, and hold harmless the Superintendent for any claim out of or incident to Contractor's or subcontractor's performance or failure to perform the Contract. Contractor's obligation to indemnify, defend, or hold harmless the Superintendent shall not be eliminated or reduced by any actual or alleged concurrent negligence by Superintendent or its agents, employees, or officials.

Contractor waives its immunity under Title 51 RCW to the extent it is required to indemnify, defend and hold harmless Superintendent and its agents, employees, or officials.

**23. Independent Capacity of the Contractor.** The parties intend that an independent Contractor relationship will be created by this Contract. The Contractor and his/her employees or agents performing under this Contract are not employees or agents of the Superintendent. The Contractor will not hold himself/herself out as nor claim to be an officer or employee of the

Superintendent or of the state of Washington by reason hereof, nor will the Contractor make any claim or right, privilege, or benefit which would accrue to such employee under law. Conduct and control of the work will be solely with the Contractor.

## **24. Insurance.**

a. **Worker's Compensation Coverage.** The Contractor shall at all times comply with all applicable worker's compensation, occupational disease, and occupational health and safety laws, statutes, and regulations to the fullest extent applicable. This requirement includes the purchase of industrial insurance coverage for the Contractor's employees, as may now hereafter be required of an "employer" as defined in Title 51 RCW. Such worker's compensation and occupational disease requirements shall include coverage for all employees of the Contractor, and for all employees of any subcontract retained by the Contractor, suffering bodily injury (including death) by accident or disease, which arises out of or in connection with the performance of this Contract. Satisfaction of these requirements shall include, but shall not be limited to:

- 1) Full participation in any required governmental occupational injury and/or disease insurance program, to the extent participation in such a program is mandatory in any jurisdiction;
- 2) Purchase worker's compensation and occupational disease insurance benefits to employees in full compliance with all applicable laws, statutes, and regulations, but only to the extent such coverage is not provided under mandatory governmental program in "a" above, and/or;
- 3) Maintenance of a legally permitted and governmentally approved program of self-insurance for worker's compensation and occupational disease.

Except to the extent prohibited by law, the program of the Contractor's compliance with worker's compensation and occupational disease laws, statutes, and regulations in 1), 2), and 3) above shall provide for a full waiver of rights of subrogation against the Superintendent, its directors, officers, and employees.

If the Contractor, or any subcontractor retained by the Contractor, fails to effect and maintain a program of compliance with applicable worker's compensation and occupational disease laws, statutes, and regulations and the Superintendent incurs fines or is required by law to provide benefits to such employees, to obtain coverage for such employees, the Contractor will indemnify the Superintendent for such fines, payment of benefits to Contractor or subcontractor employees or their heirs or legal representatives, and/or the cost of effecting coverage on behalf of such employees. Any amount owed the Superintendent by the Contractor pursuant to the indemnity may be deducted from any payments owed by the Superintendent to the Contractor for the performance of this Contract.

b. **Proof of Insurance.** Certificates and or evidence satisfactory to the Superintendent confirming the existence, terms and conditions of all insurance required above shall be delivered to the Superintendent within five (5) days of the Contractor's receipt of Authorization to Proceed.

- c. **General Insurance Requirements.** Contractor shall, at all times during the term of the Contract and at its cost and expense, buy and maintain insurance of the types and amounts listed above. Failure to buy and maintain the required insurance may result in the termination of the Contract at the Superintendent's option. By requiring insurance herein, Superintendent does not represent that coverage and limits will be adequate to protect Contractor and such coverage and limits shall not limit Contractor's liability under the indemnities and reimbursements granted to the Superintendent in this Contract.

Contractor shall include all subcontractors as insureds under all required insurance policies, or shall furnish proof of insurance and endorsements for each subcontractor. Subcontractor(s) must comply fully with all insurance requirements stated herein. Failure of subcontractor(s) to comply with insurance requirements does not limit Contractor's liability or responsibility.

- 25. Licensing and Accreditation Standards.** The Contractor shall comply with all applicable local, state, and federal licensing, accreditation and registration requirements/standards, necessary to the performance of this Contract.

- 26. Limitation of Authority.** Only the Superintendent or the Superintendent's delegate by writing (delegation to be made prior to action) shall have the express, implied, or apparent authority to alter, amend, modify, or waive any clause or condition of this Contract. Furthermore, any alteration, amendment, modification, or waiver of any clause or condition of this Contract is not effective or binding unless made in writing and signed by the Superintendent.

**27. Nondiscrimination.**

- a. **Nondiscrimination Requirement.** During the term of this Contract, the Contractor, including any subcontractor, shall comply with all the federal and state nondiscrimination laws, regulations and policies, which are otherwise applicable to the Superintendent. Accordingly, on the bases enumerated at RCW 49.60.530(3), no person shall, on the ground of sex, race, creed, religion, color, national origin, marital status, families with children, age, veteran or military status, sexual orientation, gender expression, gender identity, disability, or the use of a trained dog guide or service animal, be unlawfully excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any activity performed by the Contractor and its agents under this Contract. In addition, Contractor, including any subcontractor, shall give written notice of this nondiscrimination requirement to any labor organizations with which Contractor, or subcontractor, has a collective bargaining or other agreement.
- b. **Obligation to Cooperate.** Contractor, including any subcontractor, shall cooperate and comply with any Washington state agency investigation regarding any allegation that Contractor, including any subcontractor, has engaged in discrimination prohibited by this Contract pursuant to RCW 49.60.530(3).
- c. **Default.** Notwithstanding any provision to the contrary, the Superintendent may suspend Contractor, including any subcontractor, upon notice of a failure to participate and cooperate with any state agency investigation into alleged discrimination prohibited by this Contract, pursuant to RCW 49.60.530(3). Any such suspension will remain in place until Superintendent receives notification that Contractor, including any

subcontractor, is cooperating with the investigating state agency. In the event Contractor, or subcontractor, is determined to have engaged in discrimination identified at RCW 49.60.530(3), the Superintendent may terminate this Contract in whole or in part, and Contractor, subcontractor, or both, may be referred for debarment as provided in RCW 39.26.200. Contractor or subcontractor may be given a reasonable time in which to cure this noncompliance, including implementing conditions consistent with any court-ordered injunctive relief or settlement agreement.

- d. **Remedies for Breach.** Notwithstanding any provision to the contrary, in the event of Contract termination or suspension for engaging in discrimination, Contractor, subcontractor, or both, shall be liable for contract damages as authorized by law including, but not limited to, any cost difference between the original contract and the replacement or cover contract and all administrative costs directly related to the replacement contract, which damages are distinct from any penalties imposed under Chapter 49.60, RCW. The Superintendent shall have the right to deduct from any monies due to Contractor or subcontractor, or that thereafter become due, an amount for damages Contractor or subcontractor will owe the Superintendent for default under this provision.

**28. Overpayments.** Contractor shall refund to Superintendent the full amount of any overpayment under this Contract within thirty (30) calendar days of written notice. If Contractor fails to make a prompt refund, Superintendent may charge Contractor one percent (1%) per month on the amount due until paid in full.

**29. Payments.** No payments in advance or in anticipation of services or supplies to be provided under this Contract shall be made by the Superintendent. All payments to the Contractor are conditioned upon (1) Contractor's submission of a properly executed and supported invoice for payment, including such supporting documentation of performance and supporting documentation of costs incurred or paid, or both as is otherwise provided for in the body of this Contract, and (2) Acceptance and certification by the OSPI Contract Manager or designee of satisfactory performance by the Contractor.

Except as otherwise provided in this Contract, (1) All approvable invoices for payment due to the Contractor shall be paid within thirty (30) calendar days of their submission by the Contractor and acceptance and certification by the OSPI Contract Manager or designee, and (2) All expenses necessary to the Contractor's performance of this Contract not specifically mentioned in the Contract shall be borne in full by the Contractor.

**30. Public Disclosure.** Contractor acknowledges that the Superintendent is subject to the Washington State Public Records Act, Chapter 42.56 RCW, and that this Contract shall be a public record as defined in RCW 42.56. Any specific information that is claimed by the Contractor to be confidential or proprietary must be clearly identified as such by the Contractor. To the extent consistent with chapter 42.56 RCW, the Superintendent shall maintain the confidentiality of all such information marked confidential or proprietary. If a request is made to view the Contractor's information, the Superintendent will notify the Contractor of the request and the date that such records will be released to the requester unless Contractor obtains a court order enjoining that disclosure. If the Contractor fails to obtain the court order enjoining disclosure, the Superintendent will release the requested information on the date specified.

**31. Publicity.** The Contractor agrees to submit to the Superintendent all advertising and publicity matters relating to this Contract which in the Superintendent's judgment, Superintendent's name can be implied or is specifically mentioned. The Contractor agrees not to publish or use such advertising and publicity matters without the prior written consent of the Superintendent.

**32. Registration with Department of Revenue.** The Contractor shall complete registration with the Department of Revenue and be responsible for payment of all taxes due on payments made under this Contract.

**33. Records Maintenance.** The Contractor shall maintain all books, records, documents, data and other evidence relating to this Contract and performance of the services described herein, including but not limited to accounting procedures and practices which sufficiently and properly reflect all direct and indirect costs of any nature expended in the performance of this Contract. Contractor shall retain such records for a period of six years following the date of final payment. At no additional cost, these records, including materials generated under the Contract, shall be subject at all reasonable times to inspection, review or audit by the Superintendent, personnel duly authorized by the Superintendent, the Office of the State Auditor, and federal and state officials so authorized by law, regulation or agreement.

If any litigation, claim or audit is started before the expiration of the six (6) year period, the records shall be retained until all litigation, claims, or audit findings involving the records have been resolved.

**34. Right of Inspection.** The Contractor shall provide right of access to its facilities to the Superintendent or any of its officers at all reasonable times, in order to monitor and evaluate performance, compliance, and/or quality assurance under this Contract on behalf of the Superintendent. All inspections and evaluations shall be performed in such a manner that will not unduly interfere with the Contractor's business or work hereunder.

**35. Severability.** The provisions of this Contract are intended to be severable. If any term or provision is illegal or invalid for any reason whatsoever, such illegality or invalidity shall not affect the validity of the remainder of the Contract.

**36. Site Security.** While on Superintendent premises, Contractor, its agents, employees, or subcontractors shall conform in all respects with physical, fire or other security policies or regulations.

**37. Subcontracting.** Neither the Contractor nor any subcontractor shall enter into subcontracts for any of the work contemplated under this Contract without obtaining prior written approval of the Superintendent. Contractor is responsible to ensure that all terms, conditions, assurances and certifications set forth in this Contract are included in any and all Subcontracts. In no event shall the existence of the subcontract operate to release or reduce liability of the Contractor to the Superintendent for any breach in the performance of the Contractor's duties. This clause does not include contracts of employment between the Contractor and personnel assigned to work under this Contract.

If, at any time during the progress of the work, the Superintendent determines in its sole judgment that any subcontractor is incompetent, the Superintendent shall notify the Contractor, and the Contractor shall take immediate steps to terminate the subcontractor's involvement in the work. The rejection or approval by the Superintendent of any subcontractor



or the termination of a subcontractor shall not relieve the Contractor of any of its responsibilities under the Contract, nor be the basis for additional charges to the Superintendent.

**38. Subcontractor Payment Reporting.** If a subcontractor is used to perform all or part of the services under this Contract under a separate contract with the Contractor, this Contract is subject to compliance tracking using the State's business diversity management system, [Access Equity](#) (B2Gnow). The Contractor and all Subcontractors shall report and confirm receipt of payments made to the Contractor and each Subcontractor through the Access Equity system. User guides and documentation related to Contractor and Subcontractor access to and use of Access Equity are provided by the Office of Minority and Women's Business Enterprises in the [Access Equity Help Center](#). The Superintendent reserves the right to withhold payments from the Contractor for non-compliance with this section. For purposes of this section, Subcontractor means any subcontractor working on the Contract, at any tier and regardless of status as certified woman and/or minority business (WMBE) or Non-WMBE. The Contractor shall:

- a. Register and enter all required Subcontractor information into Access Equity no later than fifteen (15) days after the Superintendent creates the Contract Record.
- b. Complete the required user training (two (2) one- (1-) hour online sessions) no later than twenty (20) days after the Superintendent creates the Contract Record.
- c. Report the amount and date of all payments (i) received from the Superintendent, and (ii) paid to Subcontractors, no later than thirty (30) days, issuance of each payment made by the Superintendent to the Contractor, unless otherwise specified in writing by the Superintendent, except that the Contractor shall mark as "Final" and report the final Subcontractor payments) into Access Equity no later than thirty (30) days after the final payment is due the Subcontractor(s) under the Contract, with all payment information entered no later than sixty (60) days after end of fiscal year.
- d. Monitor contract payments and respond promptly to any requests or instructions from the Superintendent or system-generated messages to check or provide information in Access Equity.
- e. Coordinate with Subcontractors, or Superintendent, when necessary, to resolve promptly any discrepancies between reported and received payments.
- f. Require each Subcontractor to: (i) register in Access Equity and complete the required user training; (ii) verify the amount and date of receipt of each payment from the Contractor or a higher tier Subcontractor, if applicable, through Access Equity; (iii) report payments made to any lower tier Subcontractors, if any, in the same manner as specified herein; (iv) respond promptly to any requests or instructions from the Contractor or system-generated messages to check or provide information in Access Equity; and (v) coordinate with Contractor, or Superintendent when necessary, to resolve promptly any discrepancies between reported and received payments.

**39. Taxes.** All payments accrued on account of payroll taxes, unemployment contributions, any other taxes, insurance or other expenses for the Contractor or its staff shall be the sole responsibility of the Contractor.

- 40. Technology Security Requirements.** The security requirements in this document reflect the applicable [requirements of Standard 141.10 of the Office of the Chief Information Officer](#) (OCIO) for the state of Washington, which by this reference are incorporated into this agreement.

The Contractor acknowledges it is required to comply with WaTech OCIO IT Security Policy 141 and OCIO IT Security Standard 141.10, Securing Information Technology Assets. OCIO IT Security Standard 141.10, Securing Information Technology Assets, applies to all Superintendent assets stored as part of a service, application, data, system, portal, module, components or plug-in product(s) that are secured as defined by the WaTech OCIO's IT Security Policy 141 and OCIO IT Security Standard 141.10, Securing Information Technology Assets.

As part of OCIO IT Security Standard 141.10, a design review checklist and/or other action may be required. These activities will be managed and coordinated between Superintendent and the Contractor. Any related costs to performing these activities shall be at the expense of the Contractor. Any such activities and resulting checklist and/or other products must be shared with the Superintendent's Information Technology Services.

- 41. Termination for Convenience.** Except as otherwise provided in this Contract, the Superintendent or Superintendent's Designee may, by ten (10) days written notice, beginning on the second day after the mailing, terminate this Contract in whole or in part. The notice shall specify the date of termination and shall be conclusively deemed to have been delivered to and received by the Contractor as of midnight the second day of mailing in the absence of proof of actual delivery to and receipt by the Contractor. If this Contract is so terminated, the Superintendent shall be liable only for payment required under the terms of the Contract for services rendered or goods delivered prior to the effective date of termination.

- 42. Termination for Default.** In the event the Superintendent determines the Contractor has failed to comply with the conditions of this Contract in a timely manner, the Superintendent has the right to suspend or terminate this Contract. The Superintendent shall notify the Contractor in writing of the need to take corrective action. If corrective action is not taken within thirty (30) days, the Contract may be terminated. The Superintendent reserves the right to suspend all or part of the Contract, withhold further payments, or prohibit the Contractor from incurring additional obligations of funds during investigation of the alleged compliance breach and pending corrective action by the Contractor or a decision by the Superintendent to terminate the Contract. In the event of termination, the Contractor shall be liable for damages as authorized by law including, but not limited to, any cost difference between the original Contract and the replacement or cover Contract and all administrative costs directly related to the replacement Contract, e.g., cost of the competitive bidding, mailing, advertising and staff time. The termination shall be deemed to be a "Termination for Convenience" if it is determined that the Contractor: (1) was not in default; or (2) failure to perform was outside of his or her control, fault or negligence. The rights and remedies of the Superintendent provided in this Contract are not exclusive and are in addition to any other rights and remedies provided by law.

- 43. Termination Due to Funding Limitations or Contract Renegotiation, Suspension.** In the event funding from state, federal, or other sources is withdrawn, reduced, or limited in any way after the effective date of this Contract and prior to normal completion of this Contract, with the notice specified below and without liability for damages:

- a. At Superintendent's discretion, the Superintendent may give written notice of intent to renegotiate the Contract under the revised funding conditions.
- b. At Superintendent's discretion, the Superintendent may give written notice to Contractor to suspend performance when Superintendent determines there is reasonable likelihood that the funding insufficiency may be resolved in a timeframe that would allow Contractor's performance to be resumed.
  - (1) During the period of suspension of performance, each party will inform the other of any conditions that may reasonably affect the potential for resumption of performance.
  - (2) When Superintendent determines that the funding insufficiency is resolved, it will give the Contractor written notice to resume performance, and Contractor shall resume performance.
  - (3) Upon the receipt of notice under b. (2), if Contractor is unable to resume performance of this Contract or if the Contractor's proposed resumption date is not acceptable to Superintendent and an acceptable date cannot be negotiated, Superintendent may terminate the Contract by giving written notice to the Contractor. The parties agree that the Contract will be terminated retroactive to the date of the notice of suspension. Superintendent shall be liable only for payment in accordance with the terms of this Contract for services rendered prior to the retroactive date of termination.
- c. Superintendent may immediately terminate this Contract by providing written notice to the Contractor. The termination shall be effective on the date specified in the termination notice. Superintendent shall be liable only for payment in accordance with the terms of this Contract for services rendered prior to the effective date of termination. No penalty shall accrue to Superintendent in the event the termination option in this section is exercised.
- d. For purposes of this section, "written notice" may include email.

**44. Termination Procedure.** Upon termination of this Contract the Superintendent, in addition to other rights provided in this Contract, may require the Contractor to deliver to the Superintendent any property specifically produced or acquired for the performance of such part of this Contract as has been terminated. The provisions of the "Treatment of Assets" clause shall apply in such property transfer.

The Superintendent shall pay to the Contractor the agreed upon price, if separately stated, for completed work and services accepted by the Superintendent and the amount agreed upon by the Contractor and the Superintendent for (a) completed work and services for which no separate price is stated, (b) partially completed work and services, (c) other property or services which are accepted by the Superintendent, and (d) the protection and preservation of the property, unless the termination is for default, in which case the Superintendent shall determine the extent of the liability. Failure to agree with such determination shall be a dispute within the meaning of the "Disputes" clause for this Contract. The Superintendent may withhold from any amounts due to the Contractor such sum as the Superintendent determines to be necessary to protect the Superintendent against potential loss or liability.

The rights and remedies of the Superintendent provided in this section shall not be exclusive and are in addition to any other rights and remedies provided by law under this Contract.

After receipt of a notice of termination, and except as otherwise directed by the Superintendent, the Contractor shall:

- a. Stop work under this Contract on the date and to the extent specified, in the notice;
- b. Place no further orders or subcontractors for materials, services or facilities except as may be necessary for completion of such portion of the work under the Contract that is not terminated;
- c. Assign to the Superintendent, in the manner, at the times, and to the extent directed by the Superintendent, all rights, title, and interest of the Contractor under the orders and subcontracts in which case the Superintendent has the right, at its discretion, to settle or pay any or all claims arising out of the termination of such orders and subcontracts;
- d. Settle all outstanding liabilities and all claims arising out of such termination of orders and subcontracts, with the approval or ratification of the Superintendent to the extent the Superintendent may require, which approval or ratification shall be final for all the purposes of this clause;
- e. Transfer title to the Superintendent and deliver, in the manner, at the times and to the extent as directed by the Superintendent, any property which, if the Contract had been completed, would have been required to be furnished to the Superintendent;
- f. Complete performance of such part of the work not terminated by the Superintendent; and
- g. Take such action as may be necessary, or as the Superintendent may direct, for the protection and preservation of the property related to this Contract which, in is in the possession of the Contractor and in which the Superintendent has or may acquire an interest.

**45. Treatment of Assets.** Except as otherwise provided for in the Contract, the ownership and title to all real property and all personal property purchased by the Contractor in the course of performing this Contract with moneys paid by the Superintendent shall vest in the Superintendent, except for supplies consumed in performing this Contract. The Contractor shall (1) maintain a current inventory of all the real and personal property; (2) label all the property "State of Washington, Superintendent of Public Instruction"; and, (3) surrender property and title to the Superintendent without charge prior to settlement upon completion, termination or cancellation of this Contract.

Any property of the Superintendent furnished to the Contractor shall, unless otherwise provided herein, or approved by the Superintendent, be used only for the performance of the Contract.

The Contractor shall be responsible for any loss or damage to property of the Superintendent which results from the negligence of the Contractor which results from the failure on the part

of the Contractor to maintain and administer that property in accordance with sound management practices.

If any property is lost, destroyed, or damaged, the Contractor shall notify the Superintendent and take all reasonable steps to protect the property from further damage.

All reference to the Contractor under this clause shall include Contractor's employees, agents and subcontractors.

**46. Waiver.** A failure by either party to exercise its rights under this Agreement shall not preclude that party from subsequent exercise of such rights and shall not constitute a waiver of any other rights under this agreement. Waiver of any default or breach shall not be deemed to be a waiver of any subsequent default or breach. Any waiver shall not be construed to be a modification of the terms of this Agreement unless stated to be such in writing and signed by personnel authorized to bind each of the parties.

# OSPI Americans with Disabilities Act (ADA) Compliance: Graphics & Colors

Because of their disability, many people with low vision do not see webpages the same as others. Some see only small portions of a computer display at one time. Others cannot see text or images that are too small. Still others can only see website content if it appears in specific colors.

For these reasons, many people with low vision use specific color and font settings when they access the Internet – settings that are often very different from those most people use.

For example, many people with low vision need to use high contrast settings, such as bold white or yellow letters on a black background. Others need just the opposite – bold black text on a white or yellow background. And, many must use softer, more subtle color combinations.

## Tips for Graphic Creation that is Accessible

- Provide good contrast. Be especially careful with light shades of gray, orange, and yellow.
- Use True Text whenever possible. You can see True Text (TT) next to the font selection in most programs.
- Avoid all caps. All caps can be difficult to read and can be read incorrectly by screen readers.
- Use adequate font size. Font size can vary based on font chosen, but 10 point is usually the minimum.
- Make sure links are recognizable. Differentiate links in the body of the page with underline or bold. Links should clearly tell the user where the link will take them (no "click here" links).
- Don't convey content with color alone. Users

often can't distinguish or may override page colors.

## Resources for Web Accessibility

- [Color code finder](#). Upload a photo to find the different color codes.
- [Color contrast checker](#). Enter color codes to find out which foreground and background combination is accessible.

## Accessible Color Guidance

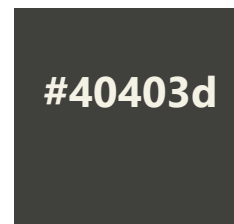
The colors below are OSPI's main brand colors and associated codes. They are displayed with text and background color in ADA compliance.

OSPI's cream and charcoal colors should be used in designs instead of white and black.

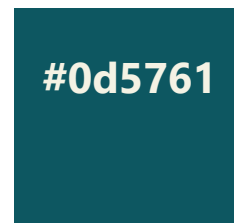
Cream color code: #f7f5eb

Charcoal color code: #40403d

### Preferred



### Optional



Washington Office of Superintendent of  
**PUBLIC INSTRUCTION**