# North Bolivar Consolidated School District Dropout Prevention Plan



2022-2023 Maurice Smith, Superintendent

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#### **Dropout Prevention/Restructuring Plan Assurances Page**

On behalf of North Bolivar Consolidated School District, I hereby submit the Dropout Prevention/Restructuring Plan to provide goals, activities, and services necessary to meet the overarching goals of the state dropout prevention plan:

- Reducing the retention rates in grades kindergarten, first and second.
- Targeting subgroups that need additional assistance to meet graduation requirements.
- Developing dropout recovery initiatives that focus on students age seventeen (17) through twenty-one (21), who dropped out of school (i.e., Mississippi Works).
- Addressing how students will transition to the home school district from the juvenile detention centers.

I hereby certify that our school district will evaluate our district dropout prevention plan on an annual basis to determine appropriate changes needed for future school years.

I hereby certify that our District School Board has reviewed and approved this plan for submission to the Mississippi Department of Education.

District Superintendent:		
1	Print name	
	Sign name	
	Date	-
School Board Chair:	Print name	
	Finit name	
	Sign name	
	Date	_

# **District Team Members**

Team Member	Position
Maurice Smith	Superintendent
Xandra Brooks-Keys	Assistant Superintendent (Curriculum/Federal Programs)
Sherry Coleman	Assistant Director of Federal Programs
Adera Thornton	Director of Special Services
Rita Smith	District SEL Counselor
Barbara Rogers	CTE Director
JW Robinson	Principal, Northside High School
Nikki Montgomery	School Improvement Coach/Career Academy Director, Northside High School
Doris Hall	Principal, Brooks Elementary School
Addie Miller	Principal, I.T. Montgomery Elementary School

# North Bolivar Consolidated School District Dropout Prevention Plan

Current state and district data were used to drive the North Bolivar Consolidated School District 2022-2023 Dropout Prevention Plan. Our plan reflects strategies and processes that will address the needs of our students.

2021-2022 District Data

**District Name: North Bolivar Consolidated School District** 

	Elementary School	Middle School	High School
Number of Schools	2		1 (7-12)
Cumulative Enrollment	496		373
Counselor/Student Ratio	1:248		1:187

## **Student Demographic Data**

	Number	Percentage
Female	418	48.10%
Male	451	51.90%
Asian	0	0.00%
Black	855	98.39%
Hispanic	8	0.92%
Native American	0	0.00%
White	6	0.69%

# District-Wide Staff Demographic Data (Teachers/Administrators)

	Number	Percentage
Female	65	74.71%
Male	22	25.29%
Black	83	95.40%
White	4	4.60%
Other	0	0.00%

## Readiness/MAAP Percent Proficient and Above 2022-2023

	ELA	Math
Kindergarten	34.4%	
Grade 3	19.0%	28.6%
Grade 4	35.4%	30.4%
Grade 5	21.0%	7.9%
Grade 6	21.7%	12.2%
Grade 7	22.6%	25.8%
Grade 8	14.4%	4.3%

# **Subject Area Testing**

## **Percent Proficient and Above 2021-2022**

	Algebra I	English II	U.S. History	Biology
2018- 2019	26%	30%	37%	13%
2019-2020				
2020-2021	0%	13%	26%	13%

2021-2022	33%	15%	60%	21%

# **Graduation & Dropout Rate**

Academic Year	Graduation Rate	Disability Graduation Rate	Dropout Rate
2017-2018 ( <b>2019</b> )	80.0 % (80 students)	N/A	12.5%
2018-2019 ( <b>2020</b> )	84.2% (76 students)	N/A	7.9%
2019-2020 ( <b>2021</b> )	87.9% (58 students)	N/A (5 students)	8.6%
2020-2021 ( <b>2022</b> )	72.5% (80 students)	15.4% (13 students)	16.3%



#### North Bolivar Consolidated School District Goals

#### 1. Accountability for all: Ensure all students receive a quality education

- **Objective A:** Increase the accountability rating of Northside High School to a "B" or higher by the end of the 2019-2020 school year.
- **Objective B:** Strengthen principal and teacher quality, recruitment, and retention yearly.
- **Objective C:** Increase teacher attendance rate by 5% annually.
- **Objective D:** Increase student attendance rate by 5% annually.

# 2. Communication and Collaboration: Commitment to collaboration, cooperation, and communication

- **Objective A:** Increase the number of parents/community members who are actively engaged in school activities by 10% annually school-wide.
- **Objective B:** Increase the number of community business partnerships annually districtwide.
- **Objective C:** Increase the number of parents who actively participate in PTA activities by 5% annually districtwide.

#### 3. Safety: Safe and Secure environment

- **Objective A:** Reduce the number of discipline referrals by 10% annually.
- **Objective B:** Reduce the number of suspensions by 10% annually.
- **Objective C:** Reduce the number of work-related incidents by 10% annually.

#### 4. Finance: To ensure fiscal stability

- **Objective A:** Maintain a 10% district maintenance fund balance to protect the district from deficiencies in local, state, and federal funding annually.
- Objective B: Implement the "Integrity" accounting system 100% districtwide.
- **Objective C:** Create a long-term district financial plan by the end of the 2021-2022 school year.

# **Needs Assessment Outcomes**

Needs Assessment Areas	Descriptions
Target Group Identified	<ul> <li>Target subgroups were identified based on district data and needs assessments conducted by the district:</li> <li>Students performing below proficient on Subject Area Tests and MAAP</li> <li>Students who have been retained for 2 or more years</li> <li>Students who are potentially at-risk of dropping out due to low academic achievement, poor attendance, and excessive suspensions (three or more)</li> <li>Students who participate in multi-leveled intervention support systems for academic and behavioral issues</li> </ul>
Data Collection Methods Used	<ul> <li>The North Bolivar Consolidated School District's data collection methods include:</li> <li>Random sample surveys (students, parents, community members, and teachers</li> <li>MSIS reports detailing academic achievement, attendance, and disciplinary infractions</li> <li>State Assessment data, iReady Assessment data, CASE 21 Score reports, Edgenuity (My Path) Score reports</li> </ul>
Prioritized List of Needs	North Bolivar Consolidated School District identified the following factors that increased the percentage of students dropping out of school and/or retention:  • Identify all students K-12 reading below grade level • Identify all students K-12 scoring below proficient on MAAP and, • Identify all students K-12, two or more grades below grade level.

Short Term Goals	<ul> <li>Increase the number of students scoring proficient and advanced on standardized tests by utilizing benchmark assessments and progress monitoring students bi-weekly and monthly.</li> <li>Decrease the number of students being retained over the next two years by providing interventions and afterschool tutorials.</li> <li>Decrease the number of absentees for students to improve Average Daily Attendance by utilizing parent liaison to call parents, send written communications home, and conduct home visits.</li> </ul>
Long Term Goals	<ul> <li>Increase the accountability rating of the district to a "C" or higher by the end of the 2022-2023 school year.</li> <li>Increase student attendance rate by 10% annually.</li> </ul>

#### **District Level Requirements**

#### Reducing the retention rates in grades kindergarten, first, second, and third

Goal: Strengthen retention rate by decreasing 3rd grade retention from 20% to 10%, by increasing student achievement in grades kindergarten, first, and second grades (2022-2023)

The North Bolivar Consolidated School District (NBCSD) believes that given the support, students can achieve academic excellence. We are, in an effort to reduce the retention rate in our schools at all grade levels, but especially K-3, utilizing the following programs and practices:

- Multi-Tiered System of Supports (MTSS) NBCSD Administrative Team will implement the MTSS in order to provide academic and behavioral interventions for identified students. Training will be sought for administrators and teachers to enhance implementation efforts of the model.
- Literacy Coach (MDE) MDE has assigned a literacy coach to one of our elementary schools. The coach assists with the implementation of the Literacy Based Promotion Act. Assistance is provided through observations, modeling and co-teaching in the classrooms, professional learning communities, professional development, and data analysis.
- Intervention Block/Computer-Assisted Programs Each elementary school designated at least 20 minutes of time focused on intervention and remediation. During this block of time, students practice on skills taught in the regular classroom for remediation or enrichment purposes through the use of programs such as i-Ready and Study Island. These programs provide individual learning paths for students based on diagnostic assessment data. The students also receive essential computer literacy and coding skills.
- After School Tutorial and Summer School Teachers provide after school tutorial assistance for students. [All subgroups]
- Progress Monitoring/Benchmarking NBCSD assesses our students at least 3 times per year to determine their strengths and weaknesses in reading and mathematics. The elementary schools use the i-Ready and Renaissance STAR assessments which are aligned to the progress monitoring system used by MDE for MKAS2 testing. All schools use Mastery Connect for the assessment of standards.
- Save the Children Partnership Save the Children provides tutorial services for K-6<sup>th</sup> grade students during and after school in reading and math to ensure that they are

- cognitively ready to enter Kindergarten and achieve proficiency in math and reading by the end of third grade.
- Parental Involvement Activities NBCSD believes that parents are our children's first teachers. Each elementary school offers various activities to involve parents in the learning process. Some such activities include, but are not limited to, Literacy, Math, and Science Nights, active PTAs, parent workshops, Muffins for Moms, Donuts for Dads, and parent/teacher conferences. In addition, parents are encouraged to volunteer as classroom readers. Also, the district employs a parent liaison to help bridge the communication gap between school and home, and a community ambassador will be utilized to bridge the gap between school, community, and home.
- The elementary school counselor incorporates SEL lessons into the school daily in order to build self-confidence and to promote strong character and citizenship among the students. In addition, the counselor works with students individually and in group sessions to neutralize social challenges that are prevalent in the home and community. Data is constantly reviewed in order to address the needs of the students. Motivational incentives and events for achievement are in place at each school.

# <u>Targeted subgroups that need additional assistance to meet graduation</u> <u>requirements</u>

Targeted subgroups include students who failed EOC assessments, students with disabilities, students who have failed 2 or more grade levels, students lacking required credits, and students who are chronically absent.

NBCSD high school offers the following:

- Learning Strategies Classes Students in grades 9-12 who have failed a graduation-required state assessment are scheduled in learning strategies classes that are geared toward a specific subject. In these classes, students are provided academic interventions to enhance chances of being successful on the assessments. [Failed EOC Assessment]
- In-school and Afterschool Tutorial Subject area teachers provide in-school and afterschool tutorial assistance for students in the tested areas. [All subgroups]

- Multi-Tiered System of Supports (MTSS) NBCSD Administrative Team will implement the MTSS to provide academic and behavioral interventions for needed students. Training will be sought for administrators and teachers to enhance implementation efforts of the model. [Failed 2 or more grades; chronically absent]
- Other Courses In addition to the regular course offerings, NBCSD offers Mississippi Virtual School courses, AP Courses, Dual Enrollment Courses, ACT Prep, Credit Recovery, and ISPs designed with assistance from the counselor. [Credit Recovery for students lacking required credits; All subgroups]
- Graduation Options— School counselors ensure students are aware of and take advantage of MDE graduation options which are applicable to any subject area testing program. [All subgroups]
- Community Leaders and Organizational Partnerships Partnerships have been created with community leaders and organizations to provide mentorship for our students. Also, these leaders and organizations assist the schools in their character education programs. The district also has an active P-16 to receive community input on district decisions. [All Subgroups]
- Computer-Assisted Programs —Northside High School has designated at least 20 minutes of time focused on intervention, remediation, and enrichment. During this block of time, students practice on skills taught in the regular classroom for remediation or enrichment purposes through the use of programs such as i-Ready, USA Test Prep, Mastery Prep (ACT), Edgenuity, etc. These programs provide individual learning paths for students based on diagnostic assessment data. [All subgroups]
- MDE Digital Learning Coach- The DLC provides individualized support to administrators and teachers to overcome the challenges of digital learning and use educational technology to improve student outcomes. A cohort of teachers will engage in classroom observations, coaching conferences, collaborative lesson planning, and modeling and co-teaching.

# <u>Developing dropout recovery initiatives that focus on students age seventeen (17) through twenty-one (21), who dropped Out of School (i.e., Mississippi Works)</u>

The North Bolivar Consolidated School District will establish partnerships with local colleges and community agencies that provide GED or other high school diploma programs. These partnerships will be used to connect students who want to continue education outside the regular school setting with these agencies and colleges. Partnerships will include but are not limited to the following:

St. Gabriel Mercy Center, Inc.
Coahoma Community College
MS Delta Community College
Mississippi Department of Rehabilitation Services

In an effort to be proactive, North Bolivar Consolidated School District will monitor student data and obtain assistance from the parent liaison and attendance clerk prior to a student's decision to drop out of school. NBCSD will also continue to work with the local School Attendance Officer and court officials to ensure all children attend school daily and receive the best education possible.

# Addressing how students will transition to the home school district from the juvenile detention centers

Students will transition to their home schools through the following process:

A transition team consisting of school administrators, counselors, and teachers will meet with the student and parent(s) to discuss academics, behavior, and other expectations. The counselor will conduct an initial observation to identify areas of support. Weekly checks, check and connect, and a mentor will be implemented to monitor student progress by reviewing grades, attendance, and disciplinary infractions to ensure a successful transition. Students may be placed on a behavior intervention plan if deemed necessary.

Counseling services will be provided through the school counselors and/or school therapists which are available through a partnership with local Mental Health Services, Life Help, and the Shaw Medical Clinic.

# North Bolivar Consolidated School District Restructuring Plan School: Northside High School



# **School Team Members**

## Nikki Montgomery, Dropout Prevention Task Force Chairperson

Team Member	Position
JW Robinson	Principal
Nikki Montgomery	School Improvement Coach
Natascha Woods	Academic Coach
Rita Smith	SEL District Counselor
Tanya Cartwright	Academic Counselor
Bianka Lewis	English Instructor/ELA/Social Studies Department Chair
Luster Tyler	Math Instructor/Department Chair
Linda Humphrey	Exceptional Education Instructor
Sharon Bovan	Career Academy Teacher/Department Chair
Eric Bridgett	Career Academy Teacher/Department Chair

List of Data Available
SAM Spectra Attendance Report
SAM Spectra Behavior Report
SAMS Spectra Gradebook
SchoolStatus Student Data (Achievement, Behavior, Attendance)
MTSS/RTI Process
EWS Data Dashboard
Report Cards
Benchmark Assessments
MAAP Assessments
PBIS
Withdrawals

School Rest	School Restructuring Plan Goals			
	Northside High School			
Goal 1:	To decrease the chronic absenteeism rate of Northside High School by 5% by May 2023			
Goal 2:	To decrease the number of infractions at Northside High School by 5% by May 2023			
Goal 3:	To increase the level of academic performance on MAAP assessments by obtaining a minimum of 25% proficiency for all content areas and 10% growth overall by May 2023			
Goal 4: (If applicable)	To increase the graduation rate by 5% in order to accelerate enrollment in postsecondary education and/or employment in a career by May 2023			

	Northside High School Restructuring Plan						
Goal 1: To decrea	Goal 1: To decrease the chronic absenteeism rate of Northside High School by 5% by						
May 2023.							
Focus Area: ☐ Attend	ance   Behavior	□ Course Perform	mance   Other				
Timeline	Action	Resources	Person(s)	Person(s) Involved			
		Needed/Source	Responsible				
August 2022 -	Establish and	Attendance clerk	Attendance Clerk	Administrators			
May 2023	enforce a clear,			Counselors			
	concise school		School	Teachers			
	attendance		Handbook	Students			
	policy		Committee	Parents			
			Members	Truancy officer			
			Administrators				
August 2022 -	Implement PBIS	Funding for	PBIS Committee	School Administrators			
May 2023	w/ fidelity for all	PBIS	Members	Teachers			
	behavior tiers			Students			
		Behavior	Counselors				
		screener					
		On-going					
		professional					
		development					
August 2022 -	MTSS/EWS	Ongoing	Schools	Administrators			
May 2023	Team will meet	professional	administrators	Counselors			
,	monthly to track	development for		Teachers			

	attendance data and provide appropriate supports/interven tions	MTSS process	MTSS Team Attendance Clerk	Students Parents
	Plar	n to Progress M	lonitor	
Date	Evidence to Determine Progress Toward Achieving Goal		Potential Adjustments	
Monthly August 2022- May 2023	Monthly review of attendance data in SAM (EWS tab) identifying students "off track" "sliding" and "on track"		·	ports weekly or biweekly ts (chronic absenteeism)
	Review of data to and decrease of att impact of PBIS chand/or incentives	endance and the		

Northside High School Restructuring Plan						
Goal 2: To de	Goal 2: To decrease the number of infractions at Northside High School by 5% by May					
2023.						
	Focus Area:  ☐ Attendance ☐ Behavior ☐ Course Performance ☐ Other					
Timeline	Action	Resources	Person(s)	Person(s) Involved		
		Needed/Source	Responsible			
August 2022-	Establish the PBIS model	Funding for	School	Students		
May 2023	and Responsive Classroom	PBIS	Administrators			
	strategies to promote		222			
	positive student behavior	Behavior	PBIS			
	and rewards.	screener	Committee			
		On-going	Counselors			
		professional	Counselors			
		development	Teachers			
August 2022-	Implement school-wide	Funding for	SEL Counselor	SEL Counselor		
May 2023	SEL program with fidelity	Edgenuity	SEE Counselor	SEE Counscion		
	(Completion of a		Administrators	Administrators		
	minimum of one SEL	Professional				
	lesson via Edgenuity	development		Teachers		
	Purpose Prep Prevention	_				
	lessons)			Students		
August 2022-	Increase the number of	Funding for	Club sponsors	Administrators		
May 2023	student organizations	events				
	(student council, MIT,		Mentors	Counselors		
	LIT, departmental	Training/Profe				
	organizations, and/or	ssional		Teachers		
	mentorship programs) to represent all grade levels	development		C414-		
	in the school.	Community		Students		
	in the sensor.	organizations				
	Plan to	Progress Mo	nitor			
Date	Evidence to Determine Prog		Potential Adjust	ments		
Date	Achieving Goal	,1035 10 Wald	1 otolidai 7 tajasti			
Every term	School level discipline data	reports and	Review behavior data monthly			
	other available data will be reviewed to					
	determine an increase or decrease of		Re-evaluate incentives and/or			
	expected outcomes. Adjustments will be		consequences			
	made based on need.					
Monthly	MTSS documentation					
Monthly	PBIS celebrations					
	Review of data to determine					
	decrease of infractions and t					
	PBIS challenges, events, and	d/or incentives				

# Northside High School Restructuring Plan

Goal 3: To increase the level of academic performance on MAAP by obtaining a minimum of 25% proficiency for all content areas and 10% growth overall by May 2023.

Focus Area: Attendance Behavior Course Performance Other				
Timeline	Action	Resources	Person(s)	Person(s) Involved
		Needed/Source	Responsible	
August 2022- May 2023	Implement high-quality tier I instruction by providing targeted professional development to teachers on the Mississippi College and Career Readiness standards, data analysis, lesson planning, engagement, technology engagement, and best practices to ensure the utilization of effective	Benchmark data Biweekly assessment data Teacher Growth Rubric scores	Principal Asst. Principal School Improvement Specialist Lead Teacher Curriculum Director Department chairs	Teachers
August 2022- May 2023	instructional strategies.  Engage teachers in weekly professional learning communities (PLCs) or more often if needed. The PLCs will consist of subject area and cross-curricular content, and will focus on academic, behavioral, and/or other areas of concern for the school.	Professional development: - Analyzing and using data to drive decisions in the classroom -Effective PLCs	Principal Asst. Principal School Improvement Specialist Lead Teacher Curriculum Director Department chairs	Teachers
August 2022- May 2023	Conduct frequent observations and provide feedback on quality instruction (timely, actionable feedback)	Professional development: - PGS Teacher Rubric -Coaching cycles (The Impact Cycle)	Principal Asst. Principal School Improvement Specialist Lead Teacher Curriculum Director Department chairs	Teachers Additional district- level administrators
August 2022- May 2023	Implement MTSS with fidelity to address the needs of students academically and behaviorally.  -Monitor academic data and provide accurate and timely reports that empower school level MTSS/TST/EWS teams to effectively identify and support students who	Professional Development – Analyzing and using Data MDE PD Catalog MDE – Intervention Services	Principal Asst. Principal School Improvement Specialist Lead Teacher Curriculum Director Department chairs	Teachers

	are in need of academic intervention.			
August 2022- May 2023	Increase the number of Advanced Placement and/or	Partnerships with colleges and	Principal Asst. Principal	Teachers
·	dual enrollment courses available to students	universities	School Improvement	Students
		AP certified	Specialist	Colleges and
		teachers	Lead Teacher	Universities
			Curriculum	
		AP	Director	
		Textbooks/resou rces	Teachers	
August 2022-	Host monthly parent	Funding for	Principal	Students
May 2023	engagement nights	events	Asst. Principal	Parents
	(minimum of 1 per month)		School	
	to establish and build	Professional	Improvement	
	relationships with	development on	Specialist	
	parents/community	parental	Lead Teacher	
	members.	engagement	Teachers	
		strategies	PTA P16 Council	
	Dlan 4a	Due sue su Meni		
D.		Progress Moni		
Date	Evidence to Determine Progre Achieving Goal	ess Toward	Potential Adjusts	ments
Weekly	Observation feedback (improv	ved pedagogy,		
	increase in teacher rating, incr			
	benchmark assessment scores, curriculum			
	alignment with lesson planning	ng, instruction,		
	assessment)			
Every term	Benchmark data: Analyze data and make		_	d make appropriate
	appropriate adjustments to are	eas of deficiency	adjustments to p	roblem areas
Monthly	SLT Meeting strategic goal in	nplementation		

# Northside High School Restructuring Plan Goal 4: To increase the graduation rate by 5% in order to accelerate enrollment in postsecondary education and/or employment in a career by May 2023 Focus Area: Attendance Behavior Course Performance Other Timeline Action Resources Person(s) Person(s) Involved

		Needed/Source	Responsible	
Spring 2022- Spring 2023 August 2022- May 2023	Ensure that 7 <sup>th</sup> grade students create an Individual Success Plan (ISP) to help them establish and achieve academic goals for success after high school.  Enroll re-testers in tutorials for interventions and test-taking strategies (Learning Strategies) to increase	Professional development on career pathways and the different diploma options.  EOC assessment data	Principal Asst. Principal Counselor Lead Teacher Curriculum Director Students Principal Asst. Principal Counselor Lead Teacher	Students Parents  Teachers Students
August 2022-	passing/proficiency rates on state tests.  Identify and schedule students for Credit Course Recovery	Transcripts Edgenuity course recovery training	Curriculum Director  Counselors School administrators	Teachers Students
May 2023  March 2022- Ongoing	Track student progress using graduation data tracker to identify students "off track," "sliding," and "on track" to graduate for each cohort.	Approved graduation tracker	Counselors School administrators SLT Members	Teachers Students
June 2022- May 2023	Provide in-school and afterschool tutoring and extended year for students in need of remediation and intervention services	Funding Instructional supplies Personnel Course and assessment data	Principals In-school/after school tutors Lead Teachers Curriculum Director	Teachers/interventioni sts Students
August 2022- May 2023	Schedule mock ACT assessments via Ready for College and Career diagnostic assessment through CASE to determine areas of growth to be addressed through ACT Prep classes and coursework beginning in 8th grade.	CASE Ready for College and Career diagnostic assessment  Approved ACT Prep class/course  Professional	Principal Asst. Principal Counselor Lead Teacher Curriculum Director	Teachers Students
	Ü	development on ACT Assessments		
August 2022- May 2023	Plan College & Career Fair Days on and off-campus. Colleges, Universities, and local businesses will provide information to students	Funding for events Partnerships with businesses and organizations	Counselors	Principal Asst. Principal Counselor Lead Teacher Curriculum Director

	regarding their profession.			Students		
July 2022- May 2023	Utilize school leadership team to evaluate school's effectiveness by analyzing school, district, and state data by monitoring the progress of the school improvement plan goals and actions, revising when needed based on data.	School Improvement Plan Professional development on Four Domain of Rapid School Improvement and effective leadership strategies	Principal School Leadership Team	Teachers Students		
Plan to Progress Monitor						
Date	Evidence to Determine Progress Toward Achieving Goal		Potential Adjusts	ments		
Every term	Updated graduation trackers: Analyze data and provide appropriate support to targeted students					
Monthly	SLT Meeting strategic goal in	nplementation				