School Improvement Plan R **Charlotte-Mecklenburg Schools** 2015-2016 2014-2015 through 2015-2016 School Improvement Plans remain in effect for two years, but a School Leadership Team may amend as often as necessary or appropriate. Draft Due: September 28, 2015 Final Copy Due: October 24, 2015



	{Hic	dden Valley ES} C	contact Information
School:	Hidden Valley Elementary	Courier Number:	412
Address:	5100 Snow White Lane Charlotte NC 28213	Phone Number:	980-343-6810
Address.		Fax Number:	980-343-6798
Learning Community	NE Vance	School Website:	http://schools.cms.k12.nc.us/hiddenvalleyES/Pages/Default.aspx

Principal:	Mr. Michael Lungarini
Learning Community Superintendent:	Mr. John Wall

{Hidden Valley ES} School Improvement Team Membership

From GS §115C-105.27: "The principal of each school, representatives of the assistant principals, instructional personnel, instructional support personnel, and teacher assistants assigned to the school building, and parents of children enrolled in the school shall constitute a school improvement team to develop a school improvement plan to improve student performance. Representatives of the assistant principals, instructional personnel, instructional support personnel, and teacher assistants shall be elected by their respective groups by secret ballot....Parents serving on school improvement teams shall reflect the racial and socioeconomic composition of the students enrolled in that school and shall not be members of the building-level staff."

Committee Position	Name	Email Address	Date Elected
Principal	Michael Lungarini	Michaelj.lungarini@cms.k12.nc.us	8/26/2015
Assistant Principal Representative	Scott Brynildsen	Scott.brynildsen@cms.k12.nc.us	8/26/2015
Teacher Representative	Liliet Council	Liliet.council@cms.k12.nc.us	8/26/2015
Teacher Representative	Kristina Rosato	Kristinam.rosato@cms.k12.nc.us	8/26/2015
Teacher Representative	Tonya Allison	Tonya.allison@cms.k12.nc.us	8/26/2015
Teacher Representative	Elizabeth McAdam	Elizabethm.mcadam@cms.k12.nc.us	8/26/2015
Teacher Representative	Scott Shakeshaft	Scott.shakeshaft@cms.k12.nc.us	8/26/2015
Inst. Support Representative	Patrick Busbee	Vanessa.sealey@cms.k12.nc.us	8/26/2015
Parent Representative	Thomas McGee	Thomas.mcgee123@gmail.com	8/26/2015



Vision Statement

District: CMS provides all students the best education available anywhere, preparing every child to lead a rich and productive life.

School: Excellence, Achievement, Growth and Learning for Every Student (EAGLES)

Mission Statement

District: The mission of CMS is to maximize academic achievement by every student in every school.

<u>School:</u> To ensure the academic success of every student by making student centered decisions and providing a safe and secure environment

{Hidden Valley ES} Shared Beliefs

- _All children have the ability to learn and be successful
- Children need a safe and secure environment to learn
- With support and proper resources all students will achieve growth in all subject areas
- Hidden Valley is a supportive community
- Literacy should be integrated across all subject areas
- Hidden Valley staff has the passion and ability to show at least one year's growth in reading and math with 95% or more of our students
- _Hidden Valley can reduce the number of referrals of out of school suspensions by parent communication and providing a secure and safe environment for all students

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{Hidden Valley ES} SMART Goals

- _Ninety-Five percent (95%) of all students will show at least one year of growth in reading based on TRC and Fountas and Pinnell benchmarks as well as End-of-Grade assessments in reading.
- Ninety-five percent (95%) of all students will show at least one year of growth in math based on pre and post unit and End-of-Year assessments as well as End-of-Grade assessments in math.
- There will be a twenty-five percent (25%) reduction in suspensions involving African-American males based on 2013-2014 data.



{Hidden Valley ES} Assessment Data Snapshot

Paste desired SIP data reports from Principal Portal here. Please note that 2012-13 data is currently not available.

Insert other related data points pertinent to your school.

K-2 Assessment Data (Reading 3D) 2012-2013

	At or Above Grade- Level	Slightly Below Grade- Level	Far Below Grade- Level
Kindergarten DIBELS	89%/151	8%/14	3%/3
Kindergarten TRC*	52%/88	19%/32	28%/48
First Grade TRC	31%/42	15%/21	54%/74
Second Grade TRC	38%/58	14%/21	48%/74

Student Growth (Text-Reading Comprehension Levels) 2012-2013

	0 – 2 Levels	3 – 6 Levels	7-15 Levels
Kindergarten- N/A			
First Grade	39%	43%	18%



8%

Second Grade

37%

57%

Assessment Detail Summary 2012/11 – 2011/12

			ł	Hidden Val	ley Elemer	ntary Scho	ol - 60041	2	
				-2011				-2012	
				ol Year				ol Year	
Subject	Demographic Subgroup	% Prof.	% Met Exp. Growth	Avg. Growth	High Growth Ratio	% Prof.	% Met Exp. Growth	Avg. Growth	High Growth Ratio
Grade 03 Reading	Grade Total	53.6				37.6			
Grade 03 Math	Grade Total	76.4				69.2			
Grade 03 Total	Grade Total	65				53.4			
Grade 04 Reading	Grade Total	56.9	37	-0.237	0.6	50	35	-0.283	0.5
Grade 04 Math	Grade Total	80.4	42.5	-0.102	0.7	80.8	61.3	0.069	1.6
Grade 04 Total	Grade Total	68.6	39.7	-0.170	0.7	65.4	48.1	-0.107	0.9
Grade 05 Reading	Grade Total	58	31.8	-0.193	0.5	48.1	50	-0.027	1
Grade 05 Math	Grade Total	67	28.2	-0.213	0.4	75.9	47.2	-0.079	0.9
Grade 05 Science	Grade Total	68.8				63			
Grade 05 Total	Grade Total	64.6	30	-0.203	0.4	62.3	48.6	-0.053	0.9
Reading Total	Total	56.2	34.2	-0.213	0.5	44.6	42.9	-0.149	0.8
Math Total	Total	74.4	34.8	-0.162	0.5	74.8	53.8	-0.009	1.2
Science Total	Total	68.8				63			
EOG Total	Total	65.8	34.5	-0.187	0.5	60.2	48.4	-0.079	0.9
School Composite	Total	65.8	34.5	-0.187	0.5	60.2	48.4	-0.079	0.9



2013-2014 BOG 3 Report

-					Hie	dden Vall	ey Eleme	ntary Sch	ool – 201	3/14 BO	G 3 Repoi	rts			
		Lev	vel I	Level II		Level III		Level IV		Level V		Level III/IV/V		Leve	I IV/V
	Number Tested	N	%	N	%	Ν	%	Ν	%	N	%	N	%	N	%
School Total	130	97	74.6	21	16.2	8	6.2	4	3.1	0	0.0	12	9.2	4	3.1
Barefoot, Brian	13	11	84.6	1	7.7	0	0.0	1	7.7	0	0.0	1	7.7	1	7.7
Campbell, Tonda	1	0	0.0	1	100.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0
Georgiades, Elia	19	12	63.2	4	21.1	2	10.5	1	5.3	0	0.0	3	15.8	1	5.3
Le, Shelly	15	12	80.0	3	20.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0
Mitchell, Kanoli	16	13	81.3	2	12.5	1	6.3	0	0.0	0	0.0	1	6.3	0	0.0
Porter, Rachelle	17	12	70.6	3	17.7	2	11.8	0	0.0	0	0.0	2	11.8	0	0.0
Rosato, Kristina	18	11	61.1	6	33.3	1	5.6	0	0.0	0	0.0	1	5.6	0	0.0
Salters, Ashland	14	13	92.9	0	0.0	0	0.0	1	7.1	0	0.0	1	7.1	1	7.1
Stone, Leanne	16	12	75.0	1	6.3	2	12.5	1	6.3	0	0.0	3	18.8	1	6.3
Walters, Kelly	1	1	100.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0

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2013-2014 EOY Results

	L	.1 - 32.0					L2 - 27.2	2			12.5		L4 - 24.8		
	L1 - 22.7				L2 - 2	26.6		L3 -	9.7			L4 - 35.1		l.	5 - 8
		L1 - 33.8					L2 - 2	- 28.6			L3 -	19.5		L4 - 17.5	
	L1	- 30.2				L2	- 25.6		L3 -	9.3		L4 - 23.3		L5 - 11	.6
		L1 - 34.1					L2 -	28.7			L3 - 10.9		L4 - 24.0		Ŀ
	l	.1 - 32.3					L2 - 30	D.1		L3	- 7.5		L4 - 27.8		Ŀ
			L1 - 47	.4				L2 - 27.8			L3 - 12.0			0 L4 - 12.0 L	
	L1 - 24	.8			L2 - 2	22.6		l	.3 - 18.0			L.	4 - 33.1		l
	L1 -	28.1				L2 - 2	27.4		L3 -	8.9		L4 - 29	.1	L	5 - (
# Assessments Administered	% Tested	# Level I	% Level I	# Level II	% Level II	# Level III	% Level III	# Level IV	% Level IV	# Level V	% Level V	# Level III/IV/V	% Level III/IV/V	# Level IV/V	
965	100.0	<u>309</u>	32.0	262	27.2	<u>121</u>	12.5	<u>239</u>	24.8	<u>34</u>	3.5	394	40.8	273	Γ



Grade 03 EOG Ma	ith															
	L	1 - 32.0			L2 - 27.2						- 12.5		L4 - 24	.8	L <mark>5 - 3</mark>	
	L1 - 22.7				L2 - 2	L2 - 26.6 L3 - 9.7						L4 - 38	5.1	L5 - 5.		
		L1 - 33.8					L2 -	- 28.6	28.6 L			3 - 19.5		L4 - 17	.5 L5	
	L1 - 30.2						- 25.6		L	.3 - 9.3		L4 - 2	3.3	L.	L5 - 11.6	
	L1 - 34.1					L2 - 28.7					L3 - 10.9 L4				L5 -	
	L	.1 - 32.3					L2 - 3	30.1		I	L3 - 7.5		L4 - 27	.8	L5 -	
			L1 - 47	.4				L2 - 27					L3 - 12.0	L4	- 12.0 L5	
	L1 - 24.	.8			L2 - 2	22.6			L3 - 18.0)			L4 - 33.1		L5	
	L1 - 3	28.1				L2 -	27.4		L	.3 - 8.9		L4 - 29.1			L5 - 6.5	
# Assessments Administered	% Tested	# Level I	% Level I	# Level II	% Level II	# Level III	% Level III	# Level IV	% Level IV	# Level V	% Level V	# Level III/IV/V	% Level III/IV/V	# Level IV/V	% Level IV/V	
<u>154</u>	100.0	<u>35</u>	22.7	<u>41</u>	26.6	<u>15</u>	9.7	<u>54</u>	35.1	<u>9</u>	5.8	<u>78</u>	50.6	<u>63</u>	40.9	

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Grade 03 EOG Re	ading															
	L	.1 - 32.0			L2 - 27.2					L3 - 12.5			L4 - 24	L4 - 24.8		
	L1 - 22.7				L2 - 2	L2 - 26.6 L3 - 9.7						L4 - 3	5.1	L5 - 5.8		
		L1 - 33.8				L2 - 28.6					L3 - 19.5				.5 L5	
	L1	L1 - 30.2 L2 - 2							L3 - 9.3 L4 - 23.3				3.3	l	.5 - 11.6	
		L1 - 34.1					L2	- 28.7			L3 - 10.9	э	L4 -	24.0	L6 -	
	L	.1 - 32.3					L2 -	30.1			L3 - 7.5		L4 - 27	.8	L6 -	
			L1 - 47	.4				L2 - 2					L3 - 12.0	L4	- 12.0 L5	
	L1 - 24	.8			L2 - 2	22.6			L3 - 18.0)			L4 - 33.1		L5	
	L1 -	28.1				L2 -	27.4		L3	8 - 8.9		L4	L4 - 29.1		L5 - 6.5	
# Assessments Administered	% Tested	# Level I	% Level I	# Level II	% Level II	# Level III	% Level III	# Level IV	% Level IV	# Level V	% Level V	# Level III/IV/V	% Level III/IV/V	# Level IV/V	% Level IV/V	
<u>154</u>	100.0	<u>52</u>	33.8	<u>44</u>	28.6	<u>30</u>	19.5	<u>27</u>	17.5	<u>1</u>	0.6	<u>58</u>	37.7	<u>28</u>	18.2	



Grade 04 EOG Ma	ath															
	L	.1 - 32.0			L2 - 27.2						L3 - 12.5			.8	L <mark>5 - 3</mark>	
	L1 - 22.7				L2 - 2	26.6		L3	8 - 9.7			L4 - 38	5.1	1 l		
		L1 - 33.8					L2 -	28.6			L	3 - 19.5		L4 - 17	.5 L5	
	L1 - 30.2					L2	- 25.6		L	.3 - 9.3		L4 - 2	3.3	L5 - 11.6		
	L1 - 34.1						L2	- 28.7			L3 - 10.9 L4				L8 -	
	L	.1 - 32.3					L2 -	30.1		I	L3 - 7.5		L4 - 27.	8	L6 -	
			L1 - 47	.4				L2 - 27.8					L3 - 12.0	L4	- 12.0 L5	
	L1 - 24.	.8			L2 - 2	22.6			L3 - 18.0)			L4 - 33.1		L5	
	L1 - 28.1					L2 - 27.4				8 - 8.9		L4	- 29.1		L5 - 6.5	
# Assessments Administered	% Tested	# Level I	% Level I	# Level II	% Level II	# Level III	% Level III	# Level IV	% Level IV	# Level V	% Level V	# Level III/IV/V	% Level III/IV/V	# Level IV/V	% Level IV/V	
<u>129</u>	100.0	<u>39</u>	30.2	<u>33</u>	25.6	<u>12</u>	9.3	<u>30</u>	23.3	<u>15</u>	11.6	<u>57</u>	44.2	<u>45</u>	34.9	

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Grade 04 EOG Re	ading														
	L	.1 - 32.0			L2 - 27.2					L3	L3 - 12.5			.8	L <mark>5 - 3</mark>
	L1 - 22.7				L2 - 2	L2 - 26.6				L4 - 35.1			5.1		L5 - 5.8
		L1 - 33.8					L2 -	- 28.6			L	3 - 19.5		L4 - 17	.5 L5
	L1 - 30.2					L2	- 25.6		L	.3 - 9.3		L4 - 2	3.3		.5 - 11.6
	L1 - 34.1					L2 - 28.7					L3 - 10.9 L4				L8 -
	L	.1 - 32.3					L2 -	30.1			L3 - 7.5		L4 - 27.	.8	L5 -
			L1 - 47	.4				L2 - 27.8					L3 - 12.0	L4	- 12.0 L5
	L1 - 24	.8			L2 - 2	22.6			L3 - 18.0)			L4 - 33.1		L5
	L1 -	28.1				L2 -	27.4		L	3 - 8.9	- 8.9		- 29.1		L5 - 6.5
# Assessments Administered	% Tested	# Level I	% Level I	# Level II	% Level II	# Level III	% Level III	# Level IV	% Level IV	# Level V	% Level V	# Level III/IV/V	% Level III/IV/V	# Level IV/V	% Level IV/V
<u>129</u>	100.0	<u>44</u>	34.1	<u>37</u>	28.7	<u>14</u>	10.9	<u>31</u>	24.0	<u>3</u>	2.3	<u>48</u>	37.2	<u>34</u>	26.4

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Grade 05 EOG Ma	ath														
	L	1 - 32.0				L2 - 27.2			L3	- 12.5		L4 - 24	24.8 L <mark>5 - 3</mark>		
	L1 - 22.7				L2 - 2	26.6		L3	8 - 9.7			L4 - 3	5.1		L5 - 5.8
		L1 - 33.8					L2 -	28.6			L	.3 - 19.5		L4 - 17	.5 L5
	L1	- 30.2				L2	- 25.6		L	.3 - 9.3		L4 - 2	3.3	l l	.5 - 11.6
		L1 - 34.1					L2	- 28.7			L3 - 10.9	9	L4 -	24.0	L5 -
	L	.1 - 32.3					L2 - 3	30.1	1 L3 - 7.5			L4 - 27.	8	L5 -	
			L1 - 47	.4						L2 - 27.8			L3 - 12.0	L4	- 12.0 L5
	L1 - 24	.8			L2 - 2	22.6			L3 - 18.0)			L4 - 33.1		L5
	L1 -	28.1				L2 -	27.4		L:	3 - 8.9		L4	l - 29.1		L5 - 6.5
# Assessments Administered	% Tested	# Level I	% Level I	# Level II	% Level II	# Level III	% Level III	# Level IV	% Level IV	# Level V	% Level V	# Level III/IV/V	% Level III/IV/V	# Level IV/V	% Level IV/V
<u>133</u>	100.0	<u>43</u>	32.3	<u>40</u>	30.1	<u>10</u>	7.5	<u>37</u>	27.8	<u>3</u>	2.3	<u>50</u>	37.6	<u>40</u>	30.1

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Grade 05 EOG Re	ading														
	L	.1 - 32.0					L2 - 27.	2		L3	- 12.5		L4 - 24	.8	L <mark>5 - 3</mark>
	L1 - 22.7				L2 - 2	26.6		L3	8 - 9.7			L4 - 38	5.1		L5 - 5.8
		L1 - 33.8					L2 -	- 28.6			L	.3 - 19.5		L4 - 17	.5 L5
	L1	- 30.2				L2	- 25.6		L	.3 - 9.3		L4 - 2	3.3		.5 - 11.6
		L1 - 34.1					L2	- 28.7			L3 - 10.9	9	L4 -	24.0	L5
	L1 - 32.3					L2 -	30.1		I	L3 - 7.5		L4 - 27.	.8	L5 -	
			L1 - 47	.4						L2 - 27.8			L3 - 12.0	L4	- 12.0 L5
	L1 - 24	.8			L2 - 2	22.6			L3 - 18.0)			L4 - 33.1		L5
	L1 -	28.1				L2 -	27.4		L	3 - 8.9		L4	- 29.1		L5 - 6.5
# Assessments Administered	% Tested	# Level I	% Level I	# Level II	% Level II	# Level III	% Level III	# Level IV	% Level IV	# Level V	% Level V	# Level III/IV/V	% Level III/IV/V	# Level IV/V	% Level IV/V
<u>133</u>	100.0	<u>63</u>	47.4	<u>37</u>	27.8	<u>16</u>	12.0	<u>16</u>	12.0	<u>1</u>	0.8	<u>33</u>	24.8	<u>17</u>	12.8

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Grade 05 EOG Sc	ience														
	L	.1 - 32.0					L2 - 27.	2		L3	- 12.5		L4 - 24	.8	L <mark>5 - 3</mark>
	L1 - 22.7				L2 - 2	26.6		L3	8 - 9.7			L4 - 3	5.1		L5 - 5.8
		L1 - 33.8					L2 -	28.6			L	3 - 19.5		L4 - 17	7.5 L5
	L1	- 30.2				L2	- 25.6		L	.3 - 9.3		L4 - 2	3.3		.5 - 11.6
		L1 - 34.1					L2	- 28.7			L3 - 10.9	Э	L4 -	24.0	L5 -
	L	.1 - 32.3					L2 -	30.1		I	.3 - 7.5		L4 - 27	.8	L6 -
			L1 - 47	.4						L2 - 27.8			L3 - 12.0	L4	- 12.0 L5
	L1 - 24	.8			L2 - 2	22.6			L3 - 18.0)			L4 - 33.1		L5
	L1 -	28.1				L2 -	27.4		L3	8 - 8.9		L4	l - 29.1		L5 - 6.5
# Assessments Administered	% Tested	# Level I	% Level I	# Level II	% Level II	# Level III	% Level III	# Level IV	% Level IV	# Level V	% Level V	# Level III/IV/V	% Level III/IV/V	# Level IV/V	% Level IV/V
<u>133</u>	100.0	<u>33</u>	24.8	<u>30</u>	22.6	<u>24</u>	18.0	<u>44</u>	33.1	2	1.5	<u>70</u>	52.6	<u>46</u>	34.6

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School EOG Math Composite

	L	1 - 32.0					L2 - 27.	2		L3	- 12.5		L4 - 24	.8	L <mark>5</mark> -
	L1 - 22.7				L2 - 2	26.6		L:	3 - 9.7			L4 - 38	5.1		L5 - 5
		L1 - 33.8					L2 -	28.6			L	3 - 19.5		L4 - 17	.5 L
	L1	- 30.2				L2	- 25.6		L	.3 - 9.3		L4 - 23	3.3	L	.5 - 11.6
		L1 - 34.1					L2	- 28.7			L3 - 10.9	9	L4 -	24.0	LS
	L	.1 - 32.3					L2 - 3	30.1		L	.3 - 7.5		L4 - 27	.8	LS
			L1 - 47	4						L2 - 27.8			L3 - 12.0	L4	- 12.0 L
	L1 - 24.	8			L2 - 2	22.6			L3 - 18.0)			L4 - 33.1		Lŧ
	L1 - 2	28.1				L2 -	27.4		L	3 - 8.9		L4	- 29.1		L5 - 6.
# Assessments Administered	% Tested	# Level I	% Level I	# Level II	% Level II	# Level III	% Level III	# Level IV	% Level IV	# Level V	% Level V	# Level III/IV/V	% Level III/IV/V	# Level IV/V	% Level IV/V
<u>416</u>	100.0	<u>117</u>	28.1	<u>114</u>	27.4	<u>37</u>	8.9	<u>121</u>	29.1	27	6.5	<u>185</u>	44.5	148	35.6

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{Hidden Valley ES} Profile

This narrative should include a description of student and staff demographics, recent achievement(s), and staff qualifications.

Hidden Valley Elementary is centered in the thriving community of Hidden Valley. We have added 9 new staff members to our team. Hidden Valley has over 940 students in grades K-5 and have another 34 students in our two prekindergarten classrooms. Hidden Valley added two pre-kindergarten classrooms during the 2013-2014 school year to provide students with a full 7 years of uninterrupted instruction at one site, as well as an opportunity to vertical plan with the kindergarten team. The student population at Hidden Valley is comprised mostly of Hispanic and African-American students. Hidden Valley Elementary has strong community support and is working to further increase the engagement of parents and the community and extend it to the classroom level. Hidden Valley is a Title I School with 98 percent of our students receiving free and reduced lunch. We have a very high transitory population as approximately 40 percent of our students who begin Kindergarten with us make it through fifth grade without changing schools.

Last year Hidden Valley celebrated many events. We were awarded the Classroom Central 10th Anniversary Panthers Pep Rally due to our support of Classroom Central. We were also the Volunteer Build Council's Playground Build site. We received a brand new playground valued at over \$100,000 in the year 2012-2013 school year.



Strategic Plan 2018: I	For a Better Tomorrow
Goal 1: Maximize academic achievement in a personalized 21st-century learning environment for every child to graduate college- and career-ready	Goal 2: Recruit, develop, retain and reward a premier workforce
	Five focus areas:
Four focus areas:	I. Proactive recruitment
I. College- and career-readiness	II. Individualized professional development
II. Academic growth/high academic achievement	III. Retention/quality appraisals
III. Access to rigor	IV. Multiple career pathways
IV. Closing achievement gaps	V. Leadership development
Goal 3: Cultivate partnerships with families, businesses,	Goal 4: Promote a system-wide culture of safety, high
faith-based groups and community organizations to provide a sustainable system of support and care for each child	engagement, cultural competency and customer service
	Five focus areas:
Three focus areas:	I. Physical safety
I. Family engagement	II. Social and emotional health
II. Communication and outreach	III. High engagement
III. Partnership development	IV. Cultural competency
	V. Customer service
Goal 5: Optimize district performance and accountability by	Goal 6: Inspire and nurture learning, creativity, innovation
strengthening data use, processes and systems	and entrepreneurship through technology and strategic school redesign
Four focus areas:	
I. Effective and efficient processes and systems	Four focus areas:
II. Strategic use of district resources	I. Learning everywhere, all the time
III. Data integrity and use	II. Innovation and entrepreneurship

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IV. School performance imp	orove	ement		III. IV.	Strategic Innovativ		ol redesign v schools				
SMART Goal (1): Duty Free Lunch for Teachers	Pro	vide a duty-free lu	nch peri	od for e	every teac	her or	n a daily basis.				
Strategic Plan Goal:	Reci	ruit, develop, and reta	in a prem	er workt	orce.						
Strategic Plan Focus Area:	Reci	ruitment, Professional	Developr	nent, Re	tention, Nev	v Caree	er Pathways, Lea	dershi	p Developn	nent	
Navigator Pathway:		Enter Kindergarten ready	Ad	vanced Re	eading in K-2		At/Above Grade Leve ing/Writing Grade 3	l in	At/Abo Reading/Writ	ve Grade Level in ting Grade 7	ı
		At/Above Grade Level in Grades 3-5		ccessful c ı grade 9	ompletion of		Take and pass at leas /Post-Secondary clas		Score on ACT	1550 on SAT or 22	.2
Data Used:	Mas	ter schedule, walkthro	oughs, tea	cher rete	ention data						
Strategies (determined by what da • Task • Task • Task (PD) 1.Create a master schedule that prov		Point Person (title/name) Michael	(Student	Impact)	Success	her	Funding (estimated cost / source) None	_	rsonnel olved	Timeline (Start—End) • Interim Dates August 2015	
 classroom teachers with duty-free lur Establish a system for supervision of students in the cafeteria. Ensure a minimum of 25 minutes for lunch. 	nch.	Lungarini		Teacher	Working		None	scho	ol inistrators, teria	June 2016	, —
2. Hire lunch room monitors to provid monitoring in the cafeteria during lunc Establish a system to monitor studen utilizing the cafeteria monitors and school-based administration.	ch.	Michael Lungarini (principal); Lunch monitors; New Hire & Scott Brynildsen (Assistant Principals); Tiffany Alston (Interventionist) &	Success during lu		toring of stud	dents	Cost of hiring lunch assistants.	scho	stants,	August 2014 June 2015	-

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E (1 T N	Brenda Hews and Brittani Johnson Facilitators) Ferrance Staton, Mark Brown BMT) (Grade		
	BMT) (Grade		
	evel TAs)		



SMART Goal (2): Duty Free Instructional Planning Time	301.1, with the goal the maximum extent regular student conta		least five hours of	planning time	per week, to						
Strategic Plan Goal:	Recruit, develop, and ret	ecruit, develop, and retain a premier workforce.									
Strategic Plan Focus Area:	Recruitment, Professiona	Recruitment, Professional Development, Retention, New Career Pathways, Leadership Development									
Navigator Pathway:	Enter Kindergarten ready	er Kindergarten ready Advanced Reading in K-2 At/Above Grade Level in Reading/Writing Grade 3 Reading/Writing Grade 7									
	At/Above Grade Level in Math Grades 3-5	Successful completion of Math I in grade 9	AP/IB/Post-Secondary clas	Take and pass at least 1 //B/Post-Secondary class & on ACT							
Data Used:	TRC, Dibels, End of Yea retention data; Teacher s	r assessments, math pre and pos survey data.	st assessments, stude	nt promotion rate	s, teacher						
Strategies (determined by what da Task Task Task (PD)	ata) Point Person (title/name)	Evidence of Success (Student Impact)	Funding (estimated cost / source)	Personnel Involved	Timeline (Start—End) • Interim Dates						
 1.Create a master schedule that allow daily planning Provide teachers with 55 mir of planning daily. Establish math and literacy planning once per week. 	(principal)	Completion of master schedul Teacher planning sessions	e None	Principal, assistant principal, data manager, teachers, facilitators.	August 2015- June 2016						
 2. Establish literacy, Writing, Math, ar science planning sessions led by facilitators or classroom teachers of weekly basis. Utilize the Professional Learn Community fundamentals as basis for planning. Establish SMART goals and Team Foundations for each 	teachers; Brenda Hews (literacy/writing facilitator); Brittani Johnson (math facilitator); Scott Brynildsen and	Improved teacher retention an student achievement based of data-driven lesson plans.		Facilitators, administrators, teachers.	August 2015- June 2016						

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 Ensure the presence of the grade-level administrator at planning sessions. 	(assistant principal).		

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SMART Goal (3):	Provide a positive school climate, under CMS regulation JICK-R, by promoting a safe learning								
Anti-Bullying / Character Education	environment free of bu	llying and harassing beh	aviors.						
Strategic Plan Goal:	Promote a system-wide cult	ture of safety, high engageme	ent, customer service, and cu	Itural competence.					
Strategic Plan Focus Area:	Physical Safety, Social and	Emotional Health, High Enga	agement, Customer Service,						
	Cultural Competency								
Navigator Pathway:	Enter Kindergarten ready	Advanced Reading in K-2	At/Above Grade Level in Reading/Writing Grade 3	At/Above Grade Level in Reading/Writing Grade 7					
	At/Above Grade Level in Math Grades 3-5	Successful completion of Math I in grade 9	Take and pass at least 1 AP/IB/Post-Secondary class & exam	Score 1550 on SAT or 22 on ACT					
Data Used:	Out of School Suspensions, classroom referrals, student growth, parent and volunteer involvement, parent surveys, student surveys, FAC								

Strategies (determined by what data) Task Task Task (PD) 	Point Person (title/name)	Evidence of Success (Student Impact)	Funding (estimated cost / source)	Personnel Involved	Timeline (Start—End) • Interim Dates
 Implement an anti-bullying school- based task force. Establish an anti-bullying framework. Communicate anti-bullying policy to students, staff members and parents. Establish an anonymous system for reporting student/parent bullying concerns. 	Patrick Busbee (Counselor); Terance Staton , Mark Brown(Behavior Modification Technician); Michael Lungarini (Principal); Scott Brynildsen(Assista nt Principal); Nash (Assistant Principal); Response to intervention Coach	A 25% decrease in office referrals A 25% decrease in out-of-school suspension	None	School counselor, Behavior Modification Technician, School Administration , Teachers.	August 2015- June 2016

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				-	
 Establish Character Education Lessons in each classroom Create monthly character education-themed plans. Establish a daily time in each grade-level to integrate character education lessons. 	Tiffany Stoner, Patrick Busbee (Counselors)	A decrease in office referrals and out-of-school suspensions.	None		August 2015- June 2016
 3. Provide students with 30 minutes daily for structured play. Establish student activities to promote health and wellness during structured play. 	Aaron Everett Scott Woodward (PE Teachers)	Improvement in student behavior, adherence to school rules, and a reduction in office referrals and suspensions.	\$1,000	Dean of Students, Behavior Modification Technician, Physical Education teachers.	August 2015- June 2016
 4. Establish a School Health Team to promote health and wellness among students and staff. Create student and staff health and wellness activities (basketball club, Girls on the Run, Yoga, Health Fair, & Field Day, Zumba, Yoga, Fitness plans). 	Aaron Everett Scott Woodward (PE Teachers); Ms. Millner (School Nurse).	Improvement of student behavior, well being and a reduction in student absences.	\$500	Physical Education teachers, classroom teachers, Administration , School Nurse.	October 2015 – May 2016.

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SMART Goal (4):	To increase the math proficiency by 10% from last years data for EOY and EOG assessments.				
Strategic Plan Goal:	We want the teachers	to have a better knowled	lge of mathematical con	cepts and instructional	
	delivery of those conce	epts.			
Strategic Plan Focus Area:	Math Proficiency				
Navigator Pathway:	Enter Kindergarten ready	Advanced Reading in K-2	At/Above Grade Level in Reading/Writing Grade 3	At/Above Grade Level in Reading/Writing Grade 7	
	At/Above Grade Level in Math Grades 3-5	Successful completion of Math I in grade 9	AP/IB/Post-Secondary class & exam	Score 1550 on SAT or 22 on ACT	
Data Used:					

Strategies (determined by what data) Task Task Task (PD) 	Point Person (title/name)	Evidence of Success (Student Impact)	Funding (estimated cost / source)	Personnel Involved	Timeline (Start—End) • Interim Dates
1. Curriculum Maps created for each quarter that are Common Core Aligned , and address the needs of the students	Johnson M. Fac Stewart Reach T Brizz MCL Roper MCL Riley ReachTeach	We want to increase the math proficiency by 10%from last years data for EOY and EOG assessments		Johnson Stewart Brizz Roper Riley	August 2015- June 2016
2. Rigorous Common Assessments created that align with Common Core Standards.	Johnson M. Fac Stewart Reach T Brizz MCL Roper MCL Riley ReachTeach	We want to increase the math proficiency by 10%from last years data for EOY and EOG assessments		Johnson Stewart Brizz Roper Riley	August 2015- June 2016
3. Pacing guides aligned to Common Core and student needs	Johnson M. Fac Stewart Reach T Brizz MCL Roper MCL Riley ReachTeach	We want to increase the math proficiency by 10%from last years data for EOY and EOG assessments		Johnson Stewart Brizz Roper Riley	August 2015- June 2016



4. Math Workshop flexible grouping to	Johnson	We want to increase the math	Johnson	August 2015-
work with students at the same level,	Stewart	proficiency by 10% from last years	Stewart	June 2016
practicing the skill that they are deficient	Brizz	data for EOY and EOG	Brizz	
in.	Roper	assessments	Roper	
	Riley		Riley	

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SMART Goal (5):	To increase the percent of students that are at grade level for EOY Assessments by 10% from previous year.				
Strategic Plan Goal:	We want to increase 10% from previous ye	the percent of students that are ear	e at grade level t	for EOY Asse	ssments by
Strategic Plan Focus Area:	Language Arts Proficier	псу			
Navigator Pathway:	Enter Kindergarten ready	Advanced Reading in K-2	At/Above Grade Level i ling/Writing Grade 3	n At/Abo Reading/Wri	ve Grade Level in ting Grade 7
	At/Above Grade Level in Math Grades 3-5	Successful completion of AP/IE Math I in grade 9	Take and pass at least 3/Post-Secondary class		1550 on SAT or 22
Data Used:					
 Strategies (determined by what data Task Task Task (PD) 	ata) Point Person (title/name)	Evidence of Success (Student Impact)	Funding (estimated cost / source)	Personnel Involved	Timeline (Start—End) • Interim Dates
1. Curriculum Maps created for each quarter that are Common Core Align and address the needs of the studen	ed, Stewart Reach T	Common Assessments will show an upward trend of mastery from one assessment to the next. DIBELS/TRC data will show at least a 5% increase from BOY to MOY in proficiency rate		Hews Stewart Brizz Riley Roper	August 2015- June 2016
2. Rigorous Common Assessments created that align with Common Core Standards.	Hews Lit Fac. Stewart Reach T Brizz MCL Riley Reach Tea Roper MCL	Common Assessments will show an upward trend of mastery from one assessment to the next.		Hews Brizz Roper Riley Stewart	August 2015- June 2016

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3. Pacing guides aligned to Common Core and student needs	Hews Lit Fac. Stewart Reach T Brizz MCL Riley Reach Tea Roper MCL	Common Assessments will show an upward trend of mastery from one assessment to the next.	E F F	Hews Brizz Roper Riley Stewart	August 2015- June 2016
4. ESL Strategies taught to regular Ed teacher by the ESL team.	ESL Team Classroom Teachers	Common Assessments will show an upward trend of mastery from one assessment to the next. DIBELS/TRC data will show at least a 5% increase from BOY to MOY in proficiency rate	0	ESL Team Classroom Feachers	August 2015- June 2016
5. WIN Time (What I Need) will be scheduled daily for students to receive practice in the previously taught standard through tutorial or enrichment.	Classroom Teachers	Common Assessments will show an upward trend of mastery from one assessment to the next. DIBELS/TRC data will show at least a 5% increase from BOY to MOY in proficiency rate		Classroom Feachers	August 2015- June 2016
6. Family Literacy night (November 5 th) To teach parents about the DIBELs/TRC assessments, where their children are at academically, provide routines and practices that can be accomplished at home, resources to parents for home use.	Hews Lit Fac 2 classroom teachers per grade level	Common Assessments will show an upward trend of mastery from one assessment to the next. DIBELS/TRC data will show at least a 5% increase from BOY to MOY in proficiency rate	2 t	Hews 2 classroom eachers per grade level	August 2015- June 2016



SMART Goal (6):	To increase the perce previous year.	ent of students that are at g	grade level for EOY	'Assessments	s by 10% from
Strategic Plan Goal:	We want the teachers	to have a better knowledge	ge of science conce	epts and instru	ictional
	delivery of those conc	cepts. We want an inquiry	based approach to	learning	
	-			C C	
Strategic Plan Focus Area:	Science Proficiency				
Navigator Pathway:	Enter Kindergarten ready	Advanced Reading in K-2	At/Above Grade Level Reading/Writing Grade 3		ove Grade Level in iting Grade 7
	At/Above Grade Level in Math Grades 3-5	Successful completion of Math I in grade 9	Take and pass at leas AP/IB/Post-Secondary class exam		1550 on SAT or 22
Data Used:				•	
Strategies (determined by what da Task Task Task Task (PD)	(title/name)	Evidence of Success (Student Impact)	Funding (estimated cost / source)	Personnel Involved	Timeline (Start—End) • Interim Dates
1. Curriculum Maps created for each quarter that are aligned to the North Carolina Essential standards, and address the needs of the students	teachers	Common Assessment Data, increase the percent of studen that are at grade level for EOY Assessments by 10% from previous year			August 2015- June 2016
2. Rigorous Common Assessments created that align with Common Core Standards	All grade level teachers	Common Assessment Data, increase the percent of studen that are at grade level for EOY Assessments by 10% from previous year			August 2015- June 2016



3. Implement a Science Lab once a week for all students grades K-5, that align to the teachings that are being addressed in the classroom	All grad e level teachers	Common Assessment Data, increase the percent of students that are at grade level for EOY Assessments by 10% from previous year		August 2015- June 2016
4. Content Specific vocabulary is introduced to the students at their grade level, placed on the word wall, and utilized during instruction	All grade level teachers	Common Assessment Data, increase the percent of students that are at grade level for EOY Assessments by 10% from previous year	Classroom teachers	August 2015- June 2016



SMART Goal (7):	To decrease the number of school incidents by 50% for the 2015-2016 school year.				
Strategic Plan Goal:	To improve Classroom	Management and stude	ent behavior.		
Strategic Plan Focus Area:	Student Culture				
Navigator Pathway:	Enter Kindergarten ready	Advanced Reading in K-2	At/Above Grade Level in Reading/Writing Grade 3	At/Above Grade Level in Reading/Writing Grade 7	
	At/Above Grade Level in Math Grades 3-5	Successful completion of Math I in grade 9	AP/IB/Post-Secondary class & exam	Score 1550 on SAT or 22 on ACT	
Data Used:		·			

Strategies (determined by what data) Task Task Task (PD) 	Point Person (title/name)	Evidence of Success (Student Impact)	Funding (estimated cost / source)	Personnel Involved	Timeline (Start—End) • Interim Dates
1. Restorative Justice Training – will teach staff members how to de-escalate situations that may arise, and how to incorporate best practices when handling difficult students	Restorative Justice Partners of CMS	Decrease the number of school incidents by 50% for the 2015-2016 school year.		Restorative Justice Partners of CMS	August 2015- June 2016
2. Caught Soaring Awards- given to classes that are exhibiting the proper behavior expectations school wide. Drawings for the award are every other week through the morning news show. Winners get a prize and "Champ" the eagle	All Support Staff and Administration	Decrease the number of school incidents by 50% for the 2015- 2016 school year.		All Support Staff and Administration	August 2015- June 2016
3. Extraordinary Eagle Award- monthly character trait will be outlined during the morning news, and with the monthly talk with the counselors. At the end of the month the Extraordinary Eagle of the Month will be selected by their peers and eat a snack with Mr. Lungarini, and	Lungarini Principal Stoner Counselor Busbee Counselor	Decrease the number of school incidents by 50% for the 2015- 2016 school year.		Lungarini Stoner Busbee	August 2015- June 2016

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pictures will be taken to be displayed on the bulletin board				
4. Daily Referral Report- BMTs will sendout the daily referral report via email. This will have the student that was seen, the teacher, grade level, and outcome. This will keep everyone informed about what is happening with the restorative justice practices when a student is removed from class.	Staton BMT Jones BMT	Decrease the number of school incidents by 50% for the 2015- 2016 school year.	Staton Jones	August 2015- June 2016



Mastery Grading Procedures Plan – Required for All Schools					
Strategic Plan Goal:	Goal 1: Maximize acad	demic achievement in a p	personalized 21st-centur	ry learning environment	
	for every child to gradu	ate college- and career-	ready.	-	
Strategic Plan Focus Area:	Academic growth/high	academic achievement			
Navigator Pathway:	Enter Kindergarten ready	Advanced Reading in K-2	At/Above Grade Level in Reading/Writing Grade 3	At/Above Grade Level in Reading/Writing Grade 7	
	At/Above Grade Level in Math Grades 3-5	Successful completion of Math I in grade 9	Take and pass at least 1 AP/IB/Post-Secondary class & exam	Score 1550 on SAT or 22 on ACT	
Data Used:					

Strategies (determined by what data) • Task • Task • Task (PD)	Point Person (title/name)	Evidence of Success (Student Impact)	Funding (estimated cost / source)	Personnel Involved	Timeline (Start—End) • Interim Dates
 1. Common assessments Unit assessments created in School Net aligned to objectives 	Michael Lungarini/Principal Scott Brynildsen/Assista nt Principal Garrett Nash/Assistant Principal Brenda Hews/Facilitator Brittani Johnson /Facilitator	 Mastery of concepts based on post assessment data Effective lesson plan adjusted to pacing and pre assessment data Increased performance on EOY assessments 	None	Point people Classroom teachers	October 2015 – June 2016
 2. Data disaggregation Process of monitoring student achievement by objective in order to facilitate remediation/intervention plans 	Michael Lungarini/Principal Scott Brynildsen/Assista nt Principal Garrett	 Grade level content mastery Effective interventions established to 	None	Point people Classroom teachers	September 2015-June 2016

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(i.e. RTI)	Nash/Assistant Principal Brenda Hews/Facilitator Brittani Johnson /Facilitator, Joseph Brizz, Stephanie Roper (MCL)	 increase comprehension of required skills Regular and consistent monitoring of student growth through data disaggregation 			
 Flexible grouping Process of grouping students according to academic need by objective 	Michael Lungarini/Principal Scott Brynildsen/Assista nt Principal Garrett Nash/Assistant Principal Brenda Hews/Facilitator Brittani Johnson /Facilitator, Joseph Brizz, Stephanie Roper (MCL)	 Intentional., specific instructional based on areas of need Leveled grouping for consistent instructional strategies Consistent progress monitoring and adjustment of goals based on instructional growth 	None	Point people Classroom teachers	September 2015-June 2016

Mastery Grading Procedures Plan – Required for All Schools						
Strategic Plan Goal:	Goal 1: Maximize academic achievement in a personalized 21st-century learning environment for every child to graduate college- and career-ready.					
Strategic Plan Focus Area:	Academic growth/high	Academic growth/high academic achievement				
Navigator Pathway:	Enter Kindergarten ready	Advanced Reading in K-2	At/Above Grade Level in Reading/Writing Grade 3	At/Above Grade Level in Reading/Writing Grade 7		
	At/Above Grade Level in Math Grades 3-5	Successful completion of Math I in grade 9	Take and pass at least 1 AP/IB/Post-Secondary class & exam	Score 1550 on SAT or 22 on ACT		

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Data Used:

 4. Additional learning opportunities Process of holding students accountable for learning via re- teaching, re-assessment and assigning a final value (i.e. 84%) 	Michael Lungarini/Princip al Scott Brynildsen/Assis tant Principal New hire/Assistant Principal Brenda Hews/Facilitator Brittani Johnson /Facilitator, Joseph Brizz, Stephanie Roper (MCL) Classroom Teachers	 Improved assessment scores resulting in increased understanding an content mastery Re-teaching allows for additional opportunities to master content Re-assessment allows for multiple opportunities to demonstrate content mastery and increased understanding 	None	Point people Classroom teachers	September 2015-June 2016
 5. Late and make-up work School expectations for holding students accountable for completing assignments 	Michael Lungarini/Princip al Scott Brynildsen/Assis tant Principal New hire/Assistant Principal Brenda Hews/Facilitator Brittani Johnson /Facilitator, Jason Brizz,	 :Late work will be accepted for excused absences Arrangements for make-up work should be made within five days of return All late and make up work will be accepted according to various situations 	None	Point people Classroom teachers	September 2015- October 2016



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	Stephanie Roper (MCL) Classroom Teachers				
 6. Grade reporting Set expectations for the timeliness of recording grades in PowerSchool (initial grades and final grades after retest if applicable) 	Michael Lungarini/Princip al Scott Brynildsen/Assis tant Principal New hire/Assistant Principal Brenda Hews/Facilitator Brittani Johnson /Facilitator, Joseph Brizz, Stephanie Roper (MCL) Classroom Teachers	 All assignment grades should be entered in Power school with-in 48 hours of collection Assessments should be scored and entered in data notebooks within 48 hours of collection Data brought to upcoming planning sessions for that particular subject 	None	Point people Classroom teachers	September 2015- October 2016



{Hidden Valley ES} - 600 Waiver Requests

Request for Waiver

- 1. Insert the waivers you are requesting
 - Maximum Teaching Load and Maximum Class Size (grades 4-12) [required for all schools with grades 4-12]

2. Please identify the law, regulation or policy from which you are seeking an exemption.

• 115C-301 (c and d) Maximum Teaching Load and Maximum Class Size [required for all schools with grades 4-12]

3. Please state how the waiver will be used.

- Class size will be adjusted to address student individual instructional needs through flexible grouping of students in the most effective utilization of teaching teams. Maximum teaching load will be used to allow teachers in specific areas of the curriculum to teach students designated for specific skill needs and to address the large number of students requesting elective classes.
- 4. Please state how the waiver will promote achievement of performance goals.
 - This waiver will allow more flexibility in grouping students to meet their abilities and needs and thus should enhance their achievement on the performance goals.

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Approval of Plan					
Committee Position	Name	Signature	Date		
Principal	Michael Lungarini				
Assistant Principal Representative	Scott Brynildsen				
Teacher Representative	Kristina Rosato				
Inst. Support Representative	Patrick Busbee				
Teacher Assistant Representative	Gregory Kelley				
Teacher Representative	Elizabeth McAdam				
Teacher Representative	Scott Shakeshaft				
Teacher Representative	Tonya Allison				
TeacherRepresentative	Samantha Stewart				
Teacher Representative	Darlene Maurer				
Parent Represenative	Thomas McGee				



Quarter 2 Review				
Committee Position	Name	Signature	Date	
Principal	Michael Lungarini			
Assistant Principal Representative	Scott Brynildsen			
Teacher Representative	Kristina Rosato			
Inst. Support Representative	Patrick Busbee			
Teacher Assistant Representative	Gregory Kelley			
Teacher Representative	Elizabeth McAdam			
Teacher Representative	Scott Shakeshaft			
Teacher Representative	Tonya Allison			
Teacher Representative	Samantha Stewart			
Teacher Representative	Darlene Maurer			
	Thomas McGee			



Quarter 3 Review				
Committee Position	Name	Signature	Date	
Principal	Michael Lungarini			
Assistant Principal Representative	Scott Brynildsen			
Teacher Representative	Kristina Rosato			
Inst. Support Representative	Patrick Busbee			
Teacher Assistant Representative	Gregory Kelley			
Parent Representative	Elizabeth McAdam			
Teacher Representative	Scott Shakeshaft			
Teacher Representative	Tonya Allison			
Teacher Representative	Samantha Stewart			
Teacher Representative	Darlene Maurer			
•	Thomas McGee			

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Quarter 4 Review				
Committee Position	Name	Signature	Date	
Principal	Michael Lungarini			
Assistant Principal Representative	Scott Brynildsen			
Teacher Representative	Kristina Rosato			
Inst. Support Representative	Patrick Busbee			
Teacher Assistant Representative	Gregory Kelley			
Parent Representative	Elizabeth McAdam			
Teacher Representative	Scott Shakeshaft			
Teacher Representative	Tonya Allison			
Teacher Representative	Samantha Stewart			



Teacher Representative	Darlene Maurer	
	Thomas McGee	