	2016 - 2018 Carr Elementa	ry School Improvement Plan		
	Carr Elementary Scho	ool Contact Information		
School	Carr Elementary	Courier Number	360344	
	307 S. Pine Street	Phone Number	704-922-3636	
Address	Dallas, NC 28034	Fax Number	704-922-7992	
School Website	http://www.gaston.k12.nc.us/Domain/14	Principal	Becky Duncan	
	Carr Elementary School: School	Improvement Team Membership		
assistants assigned to the school building, to improve student performance. Represent	and parents of children enrolled in the sch ntatives of the assistant principals, instructi Parents serving on school improvement	t principals, instructional personnel, instruc ool shall constitute a school improvement t onal personal, instructional support person teams shall reflect the racial and socioecor	eam to develop a school improvement plan nel, and teacher assistants shall be elected	
Committee Positions	Name	Email Address	Date Elected	
Principal	Becky Duncan	rduncan@gaston.k12.nc.us		
Assistant Principal	Thomas Plecnik	twplecnik@gaston.k12.nc.us		
Teacher Representative K	Daphne Jordan	ddjordan@gaston.k12.nc.us	8-26-2015	
Teacher Representative 1st	Katie Thomas	kethomas@gaston.k12.nc.us	8-26-2015	
Teacher Representative 2nd	Tracy Hufton	tdhufton@gaston.k12.nc.us	8-26-2015	
Teacher Representative 3rd	Kayla Elliott	kaelliott@gaston.k12.nc.us	8-26-2015	
Teacher Representative 4th	Melissa Hawkins	mshawkins@gaston.k12.nc.us	8-26-2015	
Teacher Representative 5th	Amy Simmons	awsimmons@gaston.k12.nc.us	8-26-2015	
Teacher Representative EC	William James	whjames@gaston.k12.nc.us	8-26-2015	
Instructional Support Representativ	Vicky English	vmenglish@gaston.k12.nc.us	8-22-2016	
Instructional Support Representativ	Kari Ferris	klferris@gaston.k12.nc.us	8-22-2016	
Instructional Assistant	Anita Ross	amross@gaston.k12.nc.us	8-26-2015	
Instructional Assistant	Jackie Buchanan Queen	jmqueen@gaston.k12.nc.us	8-26-2015	
Parent Representative	Courtney Johnson		8-26-2015	
Parent Representative	Heather Hinson		8-26-2015	
Principal Signature: Rebekah L. Duncan	Date: 8-28-2016		Date Prepared: 8-28-2016	
GCS Board Approval Signature:	C	Date:		

	2016 - 2018 (School Na	me) School Improvement Plan					
	· · · · · · · · · · · · · · · · · · ·	nty School's Values					
	Beliefs	Four C's					
	Safety	Commitment					
	Diversity	Community					
	Innovation	Communication					
	Collaboration	Choice					
	Excellence						
	Gaston County School's	Vision and Mission Statement					
Mission: Through outstanding employees and community partners, Gaston County Schools provides innovative educational opportunities for all students in a safe and nurturing learning environment							
		s Mission and Vision Statement					
Vision: Preparing our students	Carr Elementary School's today for the world tomorrow through academi						
Vision: Preparing our students Mission: Our mission is to deve	Carr Elementary School's today for the world tomorrow through academi elop creative minds and critical thinkers who a						
Vision: Preparing our students Mission: Our mission is to deve	Carr Elementary School's today for the world tomorrow through academi elop creative minds and critical thinkers who a h a safe and positive learning environment thro	cs, character, and the Arts re academically proficient and skillfully prepared for success in high school and					
Vision: Preparing our students f Mission: Our mission is to deve beyond. We will achieve this in	Carr Elementary School's today for the world tomorrow through academi elop creative minds and critical thinkers who a h a safe and positive learning environment thro	ics, character, and the Arts re academically proficient and skillfully prepared for success in high school and bugh the collaborative efforts of staff, students, parents, and community partners.					
Vision: Preparing our students f Mission: Our mission is to deve beyond. We will achieve this in Based upon data analys	Carr Elementary School's today for the world tomorrow through academi elop creative minds and critical thinkers who a a safe and positive learning environment thro Carr Elementary S	ics, character, and the Arts re academically proficient and skillfully prepared for success in high school and ough the collaborative efforts of staff, students, parents, and community partners.					

	Gaston County Schools Strategic Goals
Goal 1: Ever	y student will graduate prepared for post-secondary opportunities
Focus Area	1.1 Increase the graduation rate
	1.2 Increase students completing Career and Technical Education courses and opportunities
	1.3 Increase the number of students who graduate from high school with post-secondary credit
Goal 2: Ever	y member of our diverse student population has the opportunity for individualized instruction.
Focus Area	2.1 Increase the percentage of students reading on or above grade level by the end of the third grade
	2.2 Increase the strategies and tools available to ensure success of all students
	2.3 Increase opportunities for a wide variety of academic choices
Goal 3: Ever	y employee is capable and committed to the education of the whole child.
Focus Area	3.1 Attract and retain a high qualified workforce in all schools, including high-needs areas, through increased incentives.
	3.2 Provide employees increased access to quality, research-based professional development
	3.3 Survey students annually to determine the level of administrator-student relationships, teacher-student relationships, and overall school classroom climate
Goal 4: Ever	y school has up-to-date technology to support teaching and learning.
Focus Area	4.1 Ensure all schools have sufficient wireless coverage
	4.2 Increase the use of technology as a communication tool for all stakeholders
	4.3 Increase the number of teachers and students who effectively use digital learning tools
Goal 5:Every	student has the opportunity to learn in a safe school environment.
Focus Area	5.1 Increase facility safety features
	5.2 Increase anti-bullying efforts at every school
	5.3 Increase community resources to maximize student support systems

			Element	ary	Strateo School level	gic Plan Strategies a	nd Monitoring					
Math Rank:					Rank:	Reading		Notes: We will focus on school-wide mat instruction, specifically grades 3-5. Secondarily, we will focus on reading			3-5. eading	
	School Current Status	GCS Strategic Plan Goal	School's 2016- 2017 Goal		School Current Status	GCS Strategic Plan Goal	School's 2016- 2017 Goal		instruction overall, with a specific targeting 5th grade students.			
	61.3	66.2	67		52.8	66.8	60					
Assessments Third Grade	Strategies and I	Measures:			Strategies and	Measures:						
	Rank:	LEP			Rank:	SWD			Rank:	EDS		
	School Current Status	GCS Strategic Plan Goal	School's 2016- 2017 Goal		School Current Status	GCS Strategic Plan Goal	School's 2016- 2017 Goal		School Current Status	GCS Strategic Plan Goal	School's 2016 2017 Goal	
	53.8	48.8	58		9.1	45.7	15		51.8	58.4	59	
Assessments Third Grade Sub-groups	Strategies and I	Measures:			Strategies and	Measures:			Strategies and	Measures:		
	Rank: School Current	Black GCS Strategic	School's 2016-		Rank: School Current	Hispanic GCS Strategic	School's 2016-		Notes:			
Assessments Third Grade	Status	Plan Goal	2017 Goal		Status 54.2	Plan Goal 58.8	2017 Goal 60					
Sub-groups	70 55.7 75 Strategies and Measures:				Strategies and							

			-	-					
		Math	-		Reading		 Notes:		
	Rank:	matri		Rank:	rtoading				
	School Current Status	GCS Strategic Plan Goal	School's 2016- 2017 Goal	School Current Status	GCS Strategic Plan Goal	School's 2016- 2017 Goal			
	37.3	67.3	68	41.5	67.1	60			
Assessments Fourth Grade	Strategies and I	Measures:		Strategies and I	Measures:				
		Math			Reading		 Notes:		
	Rank:			Rank:					
	School Current Status	GCS Strategic Plan Goal	School's 2016- 2017 Goal	School Current Status	GCS Strategic Plan Goal	School's 2016- 2017 Goal			
	10	NA	20	10	NA	20			
Assessments Fourth Grade EC	Strategies and I	Measures:		Strategies and I	Measures:				
	Rank: School Current	Math GCS Strategic	School's 2016-	Rank: School Current	Reading GCS Strategic	School's 2016-	Rank: School Current	Science	School's 2016-
Assessments	Status	Plan Goal	2017 Goal	Status	Plan Goal	2017 Goal	Status	Plan Goal	2017 Goal
Fifth Grade	56.6	65.8	60	48.7	65.8	60	61.1	70.1	71
	Strategies and I	Measures:		Strategies and	Measures:		Strategies and	Measures:	

				-	-						
		Math				Reading				Science	
	Rank:		I		Rank:				Rank:		l
	School Current Status	GCS Strategic Plan Goal	School's 2016- 2017 Goal		School Current Status	GCS Strategic Plan Goal	School's 2016- 2017 Goal		School Current Status	GCS Strategic Plan Goal	School's 2010 2017 Goal
	25	NA	30	1	8.3	NA	15		16.7	NA	20
Assessments Fifth Grade EC	Strategies and				Strategies and				Strategies and		
		Retentions				-	·	Notes	:		
	Rank:	CCC Strate ris	Sahaalla 2010								
	School Current Status	Plan Goal	2017 Goal								
	3 students	N/A	3 students								
Retentions	Strategies and	Measures:									

	2016 - 2018 Carr Elementar	y School Improvement Plan	
Smart Goal # 1		School Improvement Team decides	what the focus will be
Strategic Plan Goal: Goal 1, 66.2%,	Goal 2	Goal 1	
Strategic Plan Goal focus area:		1.1, 1.2	
Current Status: 3-5 Math EOG: 51.3	% proficient		
School Interim (Year 1) Goal 2016-2	2017: 3rd-67%, 4th-68%, 5th-60%		
School (Year 2) Goal 2016-2018: 70)%		
Data Used: Math EOG Testing			
Strategies(Action Steps)	Implementation Team	What Data will you collect	When will you monitor?
Monthly professional development sessions that will focus on vertical planning, using assessments to plan individualized instruction, MTSS interventions, etc.	SIT Members, Administrative Team, GCS Central Office staff as needed.	Lesson plans, PLC agendas and meeting notes, MTSS data. We will dedicate one Wednesday per month for professional development, vertical planning, and planning interventions for our students.	Quarterly
Grade levels will establish a daily 30 minute intervention block that utilizes a variety of additional staff to provide targeted math instruction based on individual/small group needs.	Grade level teams, all staff	Teacher Schedules, Staff Assignments, STAR Math NCE data, Common Assessment Data and Proof of Concept/Check In Data for 5th grade as our school has been selected to participate in this pilot for fifth grade math	Monthly
K-2 assistants will work with bubble students in grades 3-5 when their assigned grade levels are in specials.	K-2 assistants, 3-5 teachers	We will select targeted students based upon the Beginning of Year Assessment Data; teacher assistants will be used to work with students in small groups or one-on-one to focus on number recognition, addition/subtraction facts, and multiplication facts	This will begin after the Beginning of Year Assessment window; we will look at the progress of the targeted students at the end of each grading period.
Grade levels will utilize a 'Ticket Out the Door' assessment strategy to monitor student learning Grade level teams through informal assessment.		Examples of assessments from each grade level,	Quarterly
Professional Development - Identify	the professional development require	ed to successfully implement the stra	tegies listed above
Staff/group participants	Rinfessional Learning Activities that	Trainer	Date Completed
All Staff	will focus on vertical planning, using assessments	Various Carr Staff Members; IF, Principal, AP, GCS Curriculum Facilitators	June 2017

	2016 - 2018 Carr Elementar	y School Improvement Plan				
Smart Goal # 2		Ready Accountability and AMO Targets				
Strategic Plan Goal: Goal #1, Goal #	\$2	Goal 2				
Strategic Plan Goal focus area: Rea	ding	2.1, 2.2				
Current Status: 47.5%						
School Interim (Year 1) Goal 2016-2	2017: 60%					
School (Year 2) Goal 2016-2018: 65	5%					
Data Used: NC EOG Test						
Strategies(Action Steps)	Implementation Team	What Data will you collect	When will you monitor?			
School-wide book study on "The Lemonade Crime" to build comprehension through a community-wide conversation.	All Staff	Each class will participate in answering the critical thinking questions each day	During the month of the School-Wide Book Study			
All faculty meetings will be flipped to provide additional time for ongoing professional development for all certified staff	All Certified Staff	Survey data about ongoing professional development	June 2017			
Increase classroom library size using Title I funds and donations from local businesses.	Administrative Team	Google form to survey the current status of classroom libraries in each class; we will focus on kindergarten and first grade, as these grade levels will be implementing the new Units of Study for Reading	By October 2016			
All Kindergarten and First Grade teachers will mplement the new Units of Study for Reading by Lucy Calkins		Purchase of new Units of Study for all Kindergarten and First Grade teachers; ongoing professional development for these teachers and school administrators	Will begin using the New Units of Study by October			
	3-5 Grade Level Teams	Teachers will monitor student completion of this challenge.	Quarterly			
Grade levels will refine vocabulary instruction and will make use of note taking and annotating strategies in language arts, STEM, etc.	3-5 Grade Level Teams	Professional Development will be needed for this; teachers will monitor through one-on-one conferencing with students	Quarterly			

Professional Development - Identify	the professional development require	ed to successfully implement the stra	tegies listed above
Staff/group participants	Professional Learning/Activities	Trainer	Date Completed
3-5 Staff	Session on annotating and note taking to improve vocabulary instruction		By January 2017

Compliance Statements

1. **Describe your plan to provide duty-free lunch to all teachers:** Teacher Assistants will provide Duty-Free Lunch for classroom teachers. We have developed a schedule to cover the lunch duty.

2. Describe your plan to provide planning time for each regular classroom teacher each week, with the goal of 5 hours per week: We have revised the itinerant schedule. Each teacher will have two blocks of planning time with a total of 2.5 or 3 hours per week of planning time. Teachers will also have two full planning days, funded with Title I money.

3. Physical activity is not denied to any students as a means of discipline, nor physical activity used as a form of punishment (K-8 only): All students have the opportunity to participate in physical activity during the school day, either in the classroom, during PE class, or at recess.

4. Each student participates in an average of 30 minutes per day of physical activity outside of the physical education class (K -8 only). All students particiapte in 30 minutes of physical activity through recess or indoor activities.

Title I Statewide Project Summary: Needs Assessment

Provide an explanation of the Comprehensive Needs Assessment which reflects statutory requirements. Schools must address particularly the needs of low-achieving children and those at risk of not meeting state student achievementstandards. Refer to the SIP profile or plan for any of these items (note page numbers).

Important note: Components 1-9 on the Title I Compliance Statements of the School Improvement Plan must refer to this needs assessment.

1. **Summary of Comprehensive needs summary**: Staff: Carr Elementary School has 32 classroom teachers in grades K-5 and 7 teacher assistants that serve grades K-1. There is .8 ESL teacher and one ½ time AIG teacher, 2 EC teachers, and one Title I Literacy Teacher. All teachers and teacher assistants are considered highly qualified.

Carr Elementary moved up from a "D" school to a "C" for the School Performance Grade, with an overall performance score of 57. Carr met the State Growth Expectations, with an overall growth index of 1.15. Carr's overall achievement score was 51 and the overall growth score was 82.8. Carr's growth score for reading was 85.6 and growth score for math was 75.9. Carr Elementary had an overall improvement for percent proficent of 5.4. Carr's overall improvement for reading was 7.2 and math was 1.9. Third grade reading had an overall improvement of 11.6. Fourth grade had a slight decrease of -0.1 for reading and fifth grade had an improvement of 10.8. For math, third grade had an overall improvement of 3.5, fourth grade had a slight increase with 0.1 and fifth grade an increase of 1.9. Fifth grade science also had an overall improvement of 9.5.

Students: School A currently enrolls 720+ PK-5 students. The student ethnicity groups include: 16% Black, 73% White, 9% Hispanic and 2% Total Percent Proficient 2015-2016: 51.1%;

Level 1: 23.3%; Level 2: 25.7%; Level 3: 13.3%; Level 4: 29.7%; and Level 5: 8% Total College and Career Ready: 37.7%

2. School wide Reform Strategies: All faculty meetings will be flipped so we can utilize all available time ongoing professional development sessions and every third Wednesday will be used for vertical articulation, data analysis, and planning for school-wide interventions. We will have a school-wide intervention block to meet the needs of all students. We will utilize teacher assistants and itinerant teachers to provide targeted intervention to identified students throughout the school year.

3. Instruction by a highly qualified professional staff: All Carr staff is considered highly qualified.

4. **High quality and ongoing professional development:** Professional development will reflect Goals #1 and #2. Ongoing professional development will be provided throughout the school year with a focus on vertical planning, using assessments to plan individualized instruction, MTSS interventions, etc.; Certified staff will meet on the Third Wednesday of each month. Professional development may also be provided during new PLC blocked planning times.

5. **Strategies to attract high quality teachers to high needs schools:** All new teachers are provided a certified mentor and materials needed. Carr also has an instructional facilitator, principal, and assistant principal who can provide assistance in all areas of instruction.

6. **Strategies to increase parent involvement:** Carr Elementary School employs a Parent Involvement Specialst. Carr Elementary School has many games and activities which students and parents may check-out to use at home. Carr Elementary has an active PTO. Family Fun Nights, PTO performances, and special events will be held throughout the school year and parents and families will be invited to attend.

7. **Preschool transition strategies:** The preschool class toured Carr Elementary School and visited our kindergarten classes. Private PreK classes also visit Carr Elementary to prepare the students for kindergarten.

8. Including teachers in decisions regarding the use of assessment: The elected Carr School Improvement Team makes decisions based on school data. Grade levels will analyze common assessment data during PLCs and will plan interventions for targeted students.

9. Activities for children experiencing difficulty: Each grade level will create a Tier I plan for reading and math. Selected students will participate in the Title I Reading program, ESL program, and small group remediation. Tier II or Tier III plans will be created for students who need additional support in the classroom for academic or behavioral issues.