

PERS UAL Paydown

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Governor's PERS Plan

- **>** 2017
 - Secure more internal investment officers
 - ▶ Redirect excess reserves and investments to pay down the UAL (\$533 million)
 - Make side accounts more accessible
 - Ensure every employer understands their rates, effect of side accounts
 - ▶ Obtain agreement by 95%+ State Employees to contribute to PERS
- 2018
 - Create side account for schools
 - Create Employer Incentive Fund
- 2019
 - Convene conversation around employee contributions

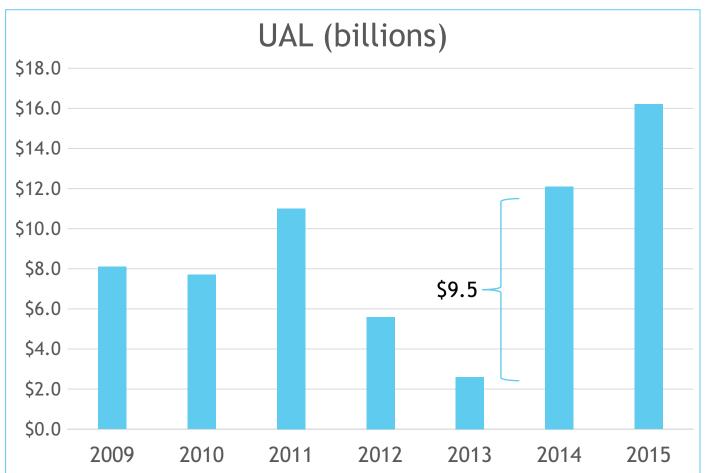


New Side Account Rules

- Minimum UAL lump-sum payment required to establish a new side account:
 - > 25% of UAL or \$250,000
- Administration fee:
 - > \$1,500 for the initial year, \$500 per year thereafter
- ► Additional deposits:
 - ► Allowed, limited to no more than two additional payments per side account per calendar year



Why is the Unfunded Liability the Immediate Problem?



Major causes of 2014 UAL growth:

- Moro decision: \$5.1
- Reduced rate of return: \$1.7
- Update mortality assumptions: \$1.8



Office of Governor Kate Brown - 1/9/18

Unfunded Liability by Employee Status

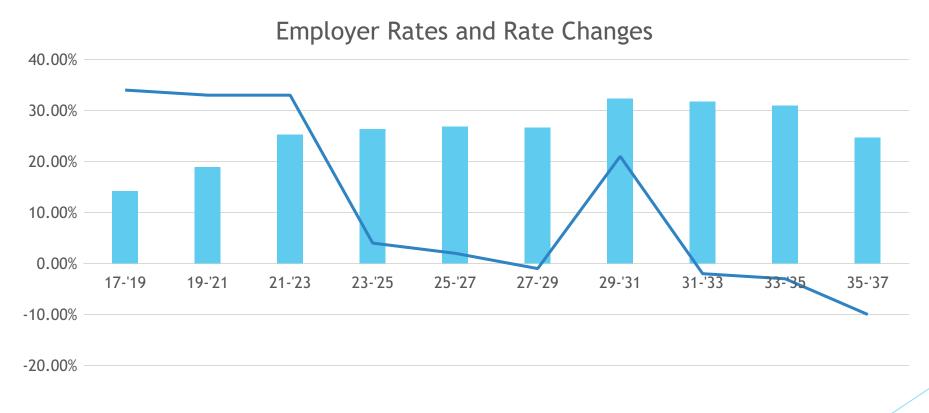
- Retirees and inactive members: 70%
- Tier 1 (not yet retired): 16%
- Tier 2 (not yet retired): 9%
- ➤ OPSRP (not yet retired): 5%

Unfunded Liability by Employer Type

Employer group	UAL (billions)	UAL (% of payroll)
Community colleges	\$0.52	125%
Universities	\$1.09	155%
Special districts	\$1.36	154%
Counties	\$1.96	175%
Cities	\$1.99	162%
State	\$3.26	155%
School districts	<u>\$5.38</u>	<u>176%</u>
Total:	\$15.56	163%



Employer Rates Over 20 Years





Rates (reflecting side accounts) — Percent Increase

UAL Pay Down Bill Principles

- ► Help all employers meet their PERS obligations in the best way possible allowing flexibility to use side accounts or continue on their current track.
- Use percent of budget directed to payroll, total UAL as percent of payroll, to gauge impact of increases.
- > 3 biennium time frame

Legislative Focus

Education, particularly K-12

Assisting all employers



Education Side Accounts

- Unclaimed property
- ▶ Debt collection, lawsuit settlements, and other one-time funds
- Excess revenues above average
- **L**ottery



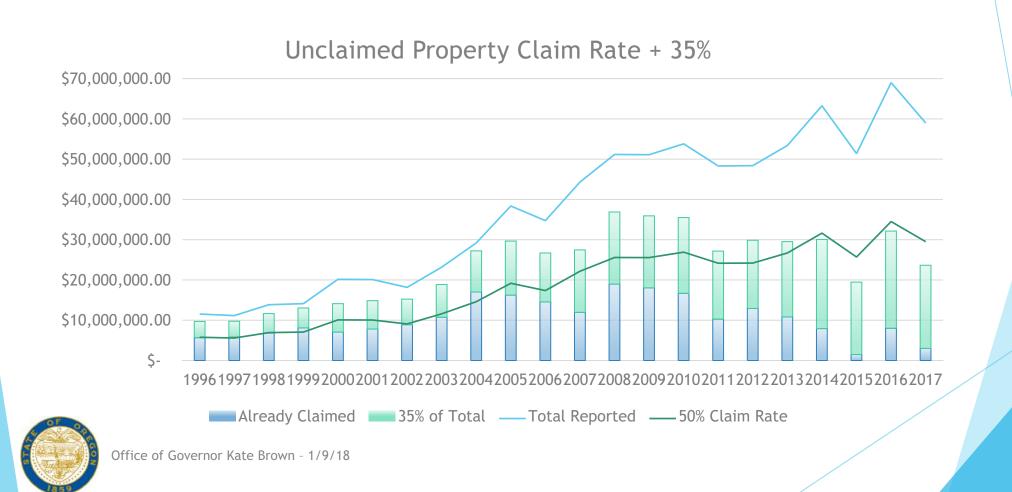
Assisting All Employers

► Employer Incentive Fund

▶ Direct deposits into the Benefits in Force Reserve

Unclaimed Property

At 35% of total reported since 1996: \$139,441,157.20 At 35% of total ever reported: \$265,556,033.90



One Time Revenue Streams

▶ Debt Collection: Established goal to increase 10% above 2017 collection by July 1, 2019

\$50 million

Lawsuit Settlements

\$unknown

Tax Amnesty Bill- last done in 2009

\$19.6 (\$39.8) million



Revenue Upsides

- Focused on volatile revenue streams: capital gains and estate taxes
- Upside above a multi-year average plus escalator
- Suspended if the kicker kicks
- Revenue potential unknown, especially in light of federal tax reforms
- Retrospectively, once in last ten years, 2011-13 for \$192 million from capital gains

\$192 million +



Lottery

- Directed mainly to K12 with some revenue dedicated to Universities and Community Colleges
- Upsides from growth in users, game types, based on increases above latest projections which include annual escalator
- After constitutional obligations
- Governor's bill will not address lottery policy questions

What Does This Add Up To?

- REALLY ROUGH NUMBERS
- > \$200 million deposited in 2017 would lead to .37% rate reduction cross institutions, if amortized over 20 years.
- ▶ With a 16 year amortization period we expect that \$500m would reduce rate increases by 1%. We are looking for any way we can increase this number.
- ▶ On average, K-12 districts will see rates rise by 5-6% next biennium.

Employer Incentive Fund

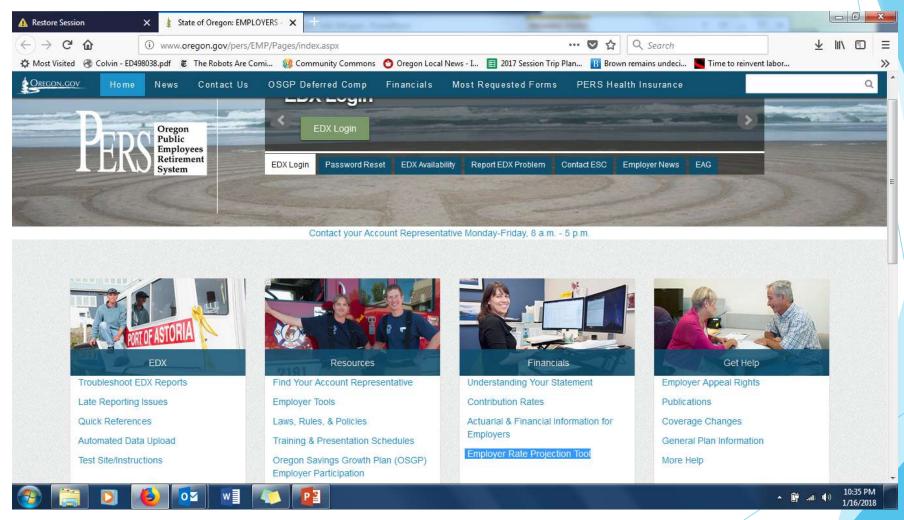
- \$0.25 on the \$1 match
- Available for asset capital
- Available to employers with largest debt and smallest budgets first
- Eventually available to all
- Commitment of dollars within a short period of time followed by deposits within side accounts within next five years
- Cap for each individual employer
- Not currently capitalized, goal of \$400m



Deposits to the Benefits in Force Reserve

- Additional PERS dollars available to transfer to the BIF
- ► Treasurer's Office study of reinvestments of Short Term Fund

Will Any of This Help Me?





Questions?

