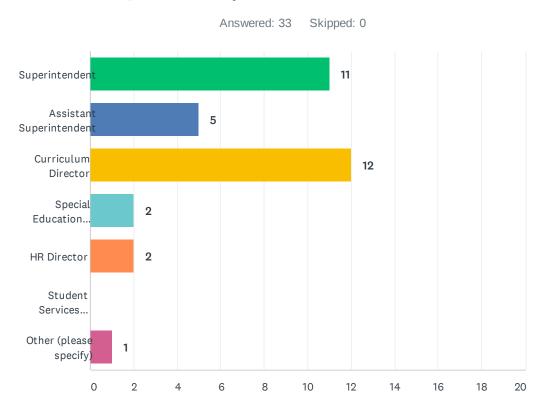
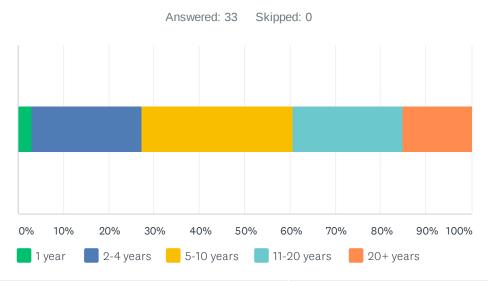
Q2 What is your role in the district?



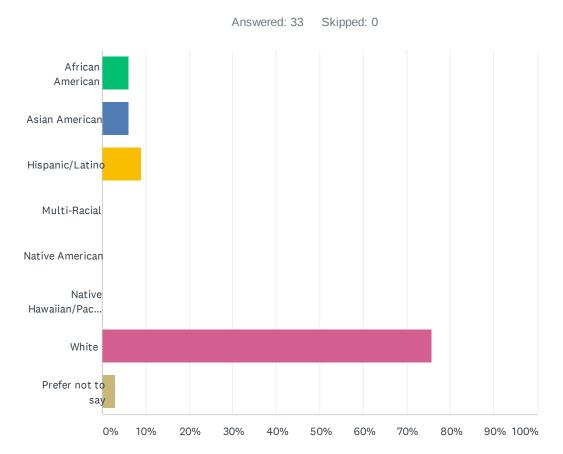
ANSWER CHOICES	RESPONSES	
Superintendent	33%	11
Assistant Superintendent	15%	5
Curriculum Director	36%	12
Special Education Director	6%	2
HR Director	6%	2
Student Services Director	0%	0
Other (please specify)	3%	1
TOTAL		33

Q3 How many years have you been employed as a district leader?



ANSWER CHOICES	RESPONSES	
1 year	3%	1
2-4 years	24%	8
5-10 years	33%	11
11-20 years	24%	8
20+ years	15%	5
TOTAL		33

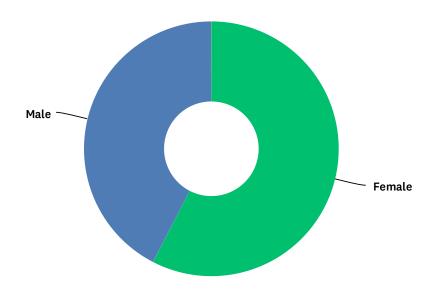
Q4 What is your race/ethnicity?



ANSWER CHOICES	RESPONSES
African American	6%
Asian American	6% 2
Hispanic/Latino	9%
Multi-Racial	0%
Native American	0%
Native Hawaiian/Pacific Islander	0%
White	76% 25
Prefer not to say	3% 1
TOTAL	33

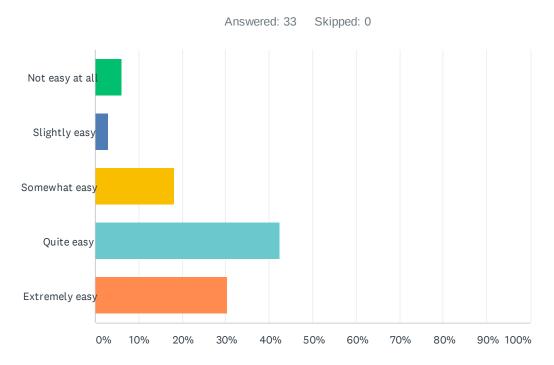
Q5 What is your gender?

Answered: 33 Skipped: 0



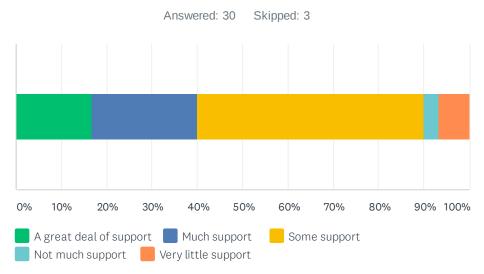
ANSWER CHOICES	RESPONSES	
Female	58%	19
Male	42%	14
Prefer not to say	0%	0
TOTAL		33

Q6 How easy is it for you to use remote learning tools (video calls, Google Application, Schoology, etc.)?



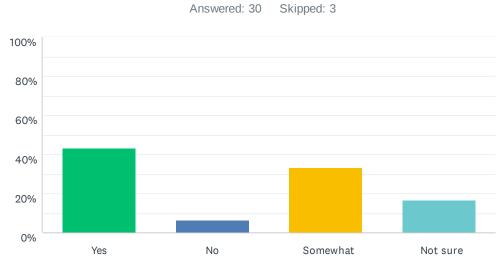
ANSWER CHOICES	RESPONSES	
Not easy at all	6%	2
Slightly easy	3%	1
Somewhat easy	18%	6
Quite easy	42%	14
Extremely easy	30%	10
TOTAL		33

Q7 How much support has your staff needed in the remote learning environment?



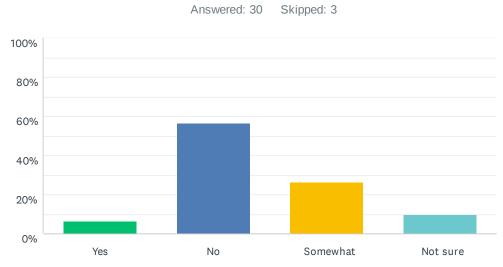
ANSWER CHOICES	RESPONSES	
A great deal of support	17%	5
Much support	23%	7
Some support	50%	15
Not much support	3%	1
Very little support	7%	2
TOTAL		30

Q8 Have you remained as effective in your role during remote learning as you were before?



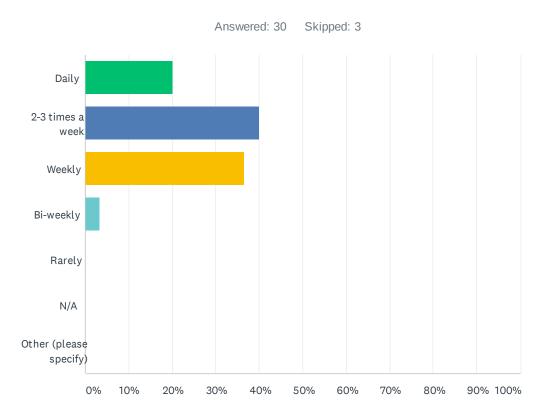
ANSWER CHOICES	RESPONSES	
Yes	43%	13
No	7%	2
Somewhat	33%	10
Not sure	17%	5
TOTAL		30

Q9 Are your students learning as much now as they were prior to switching to remote learning?



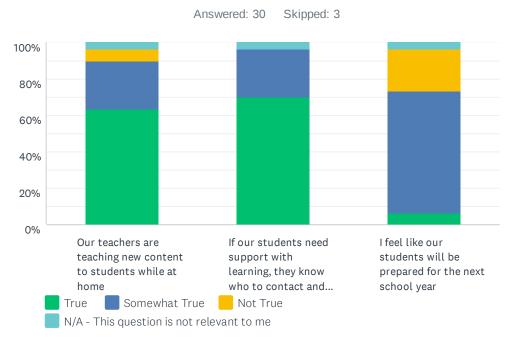
ANSWER CHOICES	RESPONSES	
Yes	7%	2
No	57%	17
Somewhat	27%	8
Not sure	10%	3
TOTAL		30

Q11 How often do you provide opportunities for school leaders/staff to collaborate?



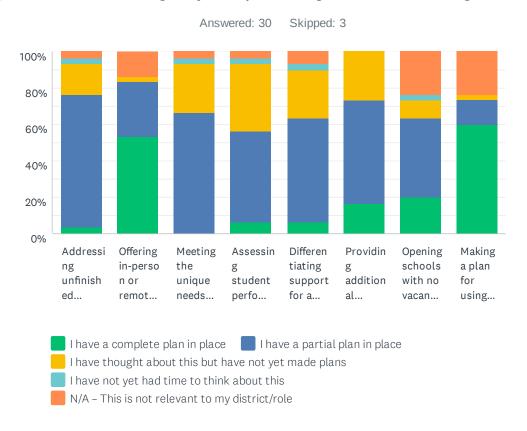
ANSWER CHOICES	RESPONSES	
Daily	20%	6
2-3 times a week	40%	12
Weekly	37%	11
Bi-weekly	3%	1
Rarely	0%	0
N/A	0%	0
Other (please specify)	0%	0
TOTAL		30

Q12 Please tell us how true the following statements are for your students



	TRUE	SOMEWHAT TRUE	NOT TRUE	N/A - THIS QUESTION IS NOT RELEVANT TO ME	TOTAL
Our teachers are teaching new content to students while at home	63% 19	27% 8	7% 2	3% 1	30
If our students need support with learning, they know who to contact and how to get in touch with them	70% 21	27% 8	0%	3% 1	30
I feel like our students will be prepared for the next school year	7% 2	67% 20	23% 7	3% 1	30

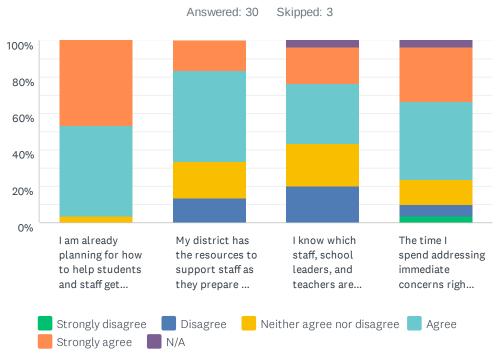
Q15 How far along is your planning in the following areas?



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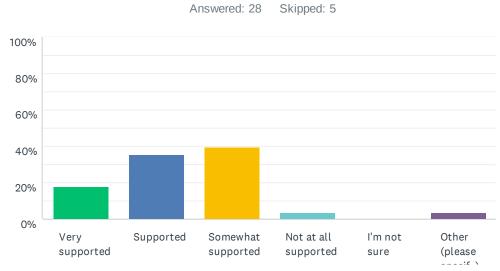
	I HAVE A COMPLETE PLAN IN PLACE	I HAVE A PARTIAL PLAN IN PLACE	I HAVE THOUGHT ABOUT THIS BUT HAVE NOT YET MADE PLANS	I HAVE NOT YET HAD TIME TO THINK ABOUT THIS	N/A - THIS IS NOT RELEVANT TO MY DISTRICT/ROLE	TOTAL
Addressing unfinished learning during the summer or early fall	3% 1	73% 22	17% 5	3% 1	3% 1	30
Offering in-person or remote summer learning in my district	53% 16	30% 9	3% 1	0%	13% 4	30
Meeting the unique needs students and their families will have upon returning to school	0% 0	67% 20	27% 8	3% 1	3% 1	30
Assessing student performance and needs upon returning to school	7% 2	50% 15	37% 11	3% 1	3% 1	30
Differentiating support for all student populations (e.g., ELL, Special Education)	7% 2	57% 17	27% 8	3% 1	7% 2	30
Providing additional professional development to support teachers and leaders in ensuring students are ready for grade-level curriculum upon their return to school	17% 5	57% 17	27% 8	0% 0	0% 0	30
Opening schools with no vacancies	20%	43% 13	10%	3% 1	23%	30
Making a plan for using a virtual hiring process (e.g. virtual interviews, virtual career fairs)	60% 18	13%	3% 1	0%	23% 7	30

Q16 Please indicate your level of agreement with the following statements



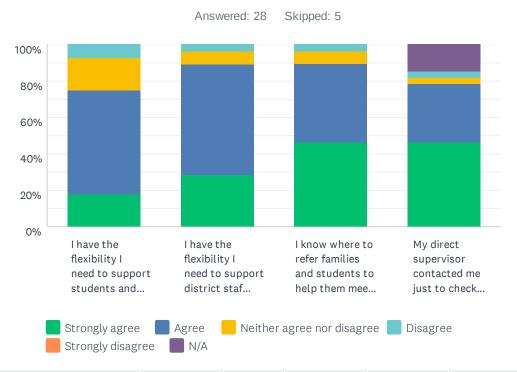
	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	N/A	TOTAL
I am already planning for how to help students and staff get back on track when returning to school nextyear	0%	0%	3% 1	50% 15	47% 14	0%	30
My district has the resources to support staff as they prepare for the next school year	0%	13% 4	20% 6	50% 15	17% 5	0% 0	30
I know which staff, school leaders, and teachers are planning to return to school/district next year	0% 0	20% 6	23% 7	33% 10	20% 6	3% 1	30
The time I spend addressing immediate concerns right now prevents me from completing other necessary tasks	3% 1	7% 2	13% 4	43% 13	30% 9	3%	30

Q17 How supported do you feel by the Delaware Department of Education?



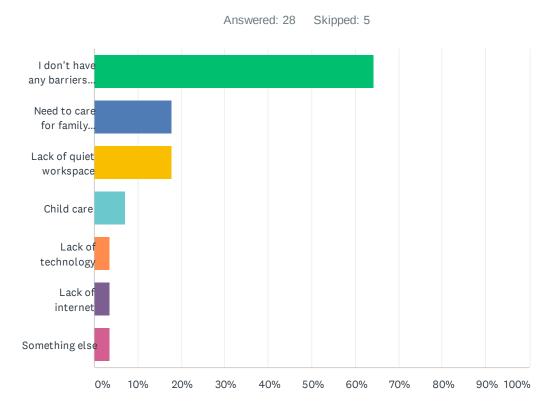
ANSWER CHOICES	RESPONSES	
Very supported	18%	5
Supported	36%	10
Somewhat supported	39%	11
Not at all supported	4%	1
I'm not sure	0%	0
Other (please specify)	4%	1
TOTAL		28

Q18 Please indicate your level of agreement with the following statements



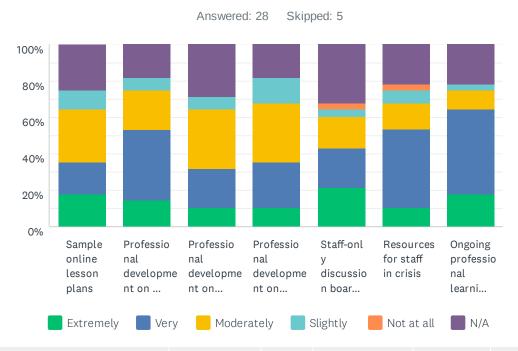
	STRONGLY AGREE	AGREE	NEITHER AGREE NOR DISAGREE	DISAGREE	STRONGLY DISAGREE	N/A	TOTAL
I have the flexibility I need to support students and families who are in need	18% 5	57% 16	18% 5	7% 2	0% 0	0% 0	28
I have the flexibility I need to support district staff who are in need	29% 8	61% 17	7% 2	4% 1	0% 0	0% 0	28
I know where to refer families and students to help them meet their COVID-19 related needs (e.g., food, shelter,healthcare, counseling services)	46% 13	43% 12	7% 2	4% 1	0% 0	0%	28
My direct supervisor contacted me just to check up on how I am doing during this time	46% 13	32% 9	4% 1	4% 1	0% 0	14% 4	28

Q19 What is your biggest barrier in effectively working from home? (select up to three)



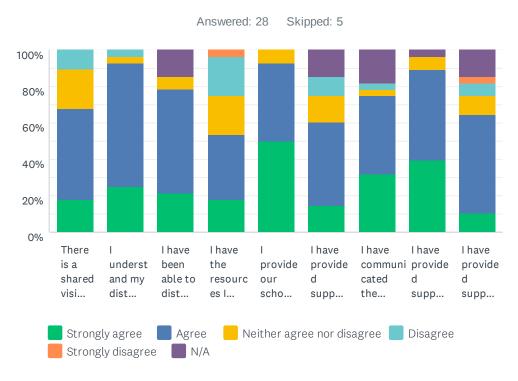
ANSWER CHOICES	RESPONSES	
I don't have any barriers right now	64%	18
Need to care for family members	18%	5
Lack of quiet workspace	18%	5
Child care	7%	2
Lack of technology	4%	1
Lack of internet	4%	1
Something else	4%	1
Total Respondents: 28		

Q20 How useful were the resources and supports provided to your staff?



	EXTREMELY	VERY	MODERATELY	SLIGHTLY	NOT AT ALL	N/A	TOTAL
Sample online lesson plans	18% 5	18% 5	29% 8	11%	0% 0	25% 7	28
Professional development on how to use online platforms	14%	39%	21%	7%	0%	18%	28
Professional development on converting offline materials into online resources	11% 3	21%	32% 9	7% 2	0%	29% 8	28
Professional development on engaging students through remote learning	11% 3	25% 7	32% 9	14% 4	0% 0	18% 5	28
Staff-only discussion boards to receive peer support and advice	21% 6	21% 6	18% 5	4% 1	4% 1	32% 9	28
Resources for staff in crisis	11% 3	43% 12	14% 4	7% 2	4% 1	21% 6	28
Ongoing professional learning communities (PLCs)	18% 5	46% 13	11% 3	4% 1	0%	21% 6	28

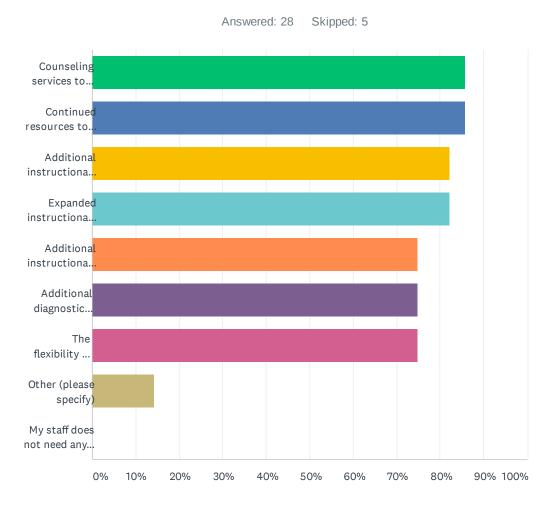
Q21 Please indicate your level of agreement with the following statements (since remote learning started)



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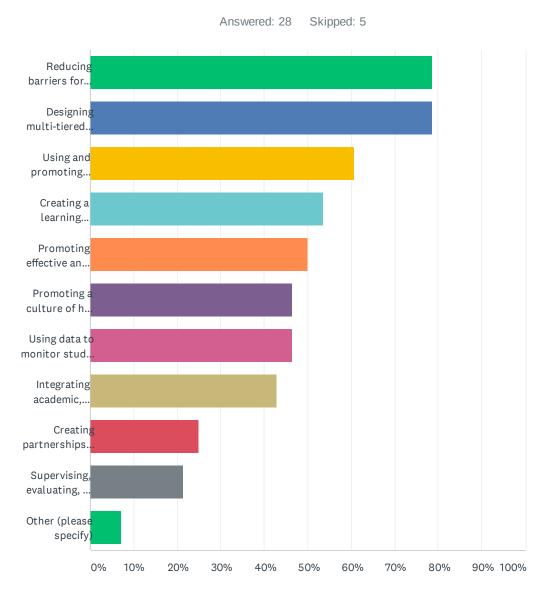
	STRONGLY AGREE	AGREE	NEITHER AGREE NOR DISAGREE	DISAGREE	STRONGLY DISAGREE	N/A	TOTAL
There is a shared vision across my district for effective remote learning	18% 5	50% 14	21% 6	11% 3	0% 0	0% 0	28
I understand my district's expectations for providing feedback to teachers and leaders	25% 7	68% 19	4% 1	4% 1	0%	0% 0	28
I have been able to distribute academic resources to staff	21% 6	57% 16	7% 2	0%	0%	14%	28
I have the resources I need to effectively support our teachers and leaders as they implement remote learning	18% 5	36% 10	21% 6	21% 6	4% 1	0%	28
I provide our school leaders the autonomy they need to support their teachers as they implement remote learning	50% 14	43% 12	7% 2	0% 0	0% 0	0%	28
I have provided support to teachers and leaders so that they are able to assess students' performance and track their progress	14%	46% 13	14%	11%	0%	14%	28
I have communicated the expectations for providing feedback to students and grading work at this time	32% 9	43% 12	4% 1	4% 1	0%	18% 5	28
I have provided support to teachers and leaders so that they are able to support students' learning in a remote learning environment	39% 11	50% 14	7% 2	0% 0	0%	4% 1	28
I have provided support to teachers and leaders so that they are able to assess possible unfinished learning of the incoming students	11% 3	54% 15	11% 3	7% 2	4% 1	14%	28

Q22 As you think about next year, what support(s) do you imagine your staff will need? (select all that apply)



ANSWER CHOICES	RESPONSES	
Counseling services to support students as they come back to school	86%	24
Continued resources to support remote learning	86%	24
Additional instructional planning time	82%	23
Expanded instructional technology personnel capacity	82%	23
Additional instructional planning resources	75%	21
Additional diagnostic tools to understand where students are in their learning	75%	21
The flexibility to focus on standards from the students' previous grade	75%	21
Other (please specify)	14%	4
My staff does not need any additional support	0%	0
Total Respondents: 28		

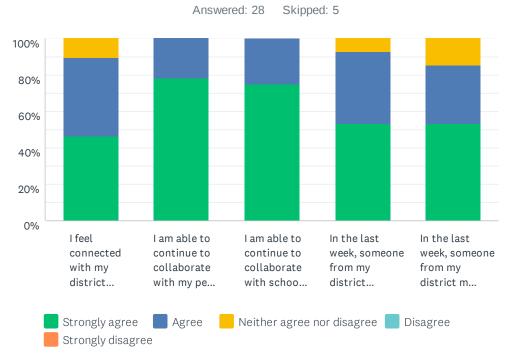
Q23 As you think about next year, what support(s) in the following areas do you imagine you will need? (select all that apply)



Delaware School Reopening Survey - District Leaders

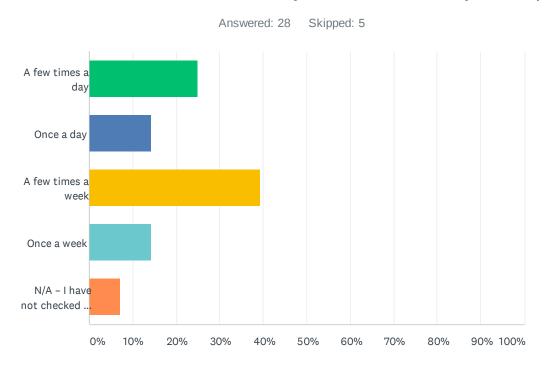
ANSWER CHOICES	RESPON	ISES
Reducing barriers for at-risk students	79%	22
Designing multi-tiered systems in a remote learning environment (i.e. scheduling, RTI, guidance services)	79%	22
Using and promoting technology	61%	17
Creating a learning environment that recognizes diversity	54%	15
Promoting effective and innovative research-based instructional strategies	50%	14
Promoting a culture of high expectations	46%	13
Using data to monitor student achievement	46%	13
Integrating academic, co-curricular, and extracurricular programs	43%	12
Creating partnerships with community organizations	25%	7
Supervising, evaluating, and assisting teachers and leaders	21%	6
Other (please specify)	7%	2
Total Respondents: 28		

Q24 Please indicate your level of agreement with the following statements



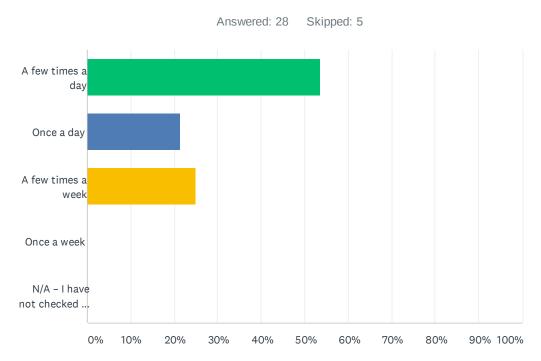
	STRONGLY AGREE	AGREE	NEITHER AGREE NOR DISAGREE	DISAGREE	STRONGLY DISAGREE	TOTAL
I feel connected with my district community	46% 13	43% 12	11% 3	0% 0	0% 0	28
I am able to continue to collaborate with my peers (e.g. other district leaders)	79% 22	21% 6	0% 0	0%	0%	28
I am able to continue to collaborate with school and district staff	75% 21	25% 7	0% 0	0%	0%	28
In the last week, someone from my district provided me with positive feedback	54% 15	39% 11	7% 2	0%	0%	28
In the last week, someone from my district made me feel valued	54% 15	32% 9	14% 4	0%	0% 0	28

Q25 In the last week, how often did you check in with your supervisor?



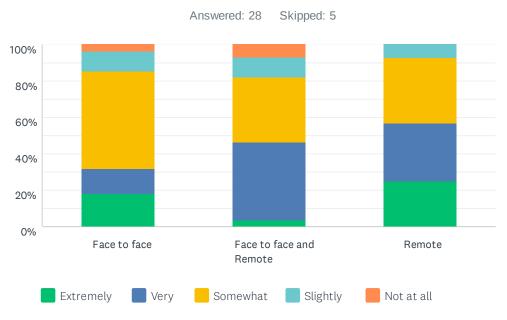
ANSWER CHOICES	RESPONSES	
A few times a day	25%	7
Once a day	14%	4
A few times a week	39%	11
Once a week	14%	4
N/A – I have not checked in with my supervisor in the last week	7%	2
TOTAL		28

Q26 In the last week, how often did you check in with one or more of your colleagues or peers?



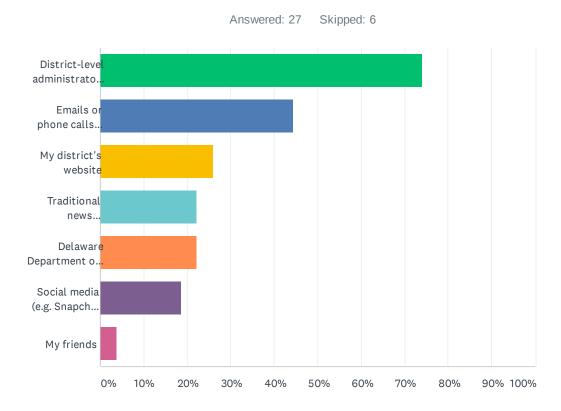
ANSWER CHOICES	RESPONSES	
A few times a day	54%	15
Once a day	21%	6
A few times a week	25%	7
Once a week	0%	0
N/A – I have not checked in with my colleagues or peers in the last week.	0%	0
TOTAL		28

Q29 Given the current conditions, how comfortable would you be with the following choices of delivery of instruction at the beginning of the school year?



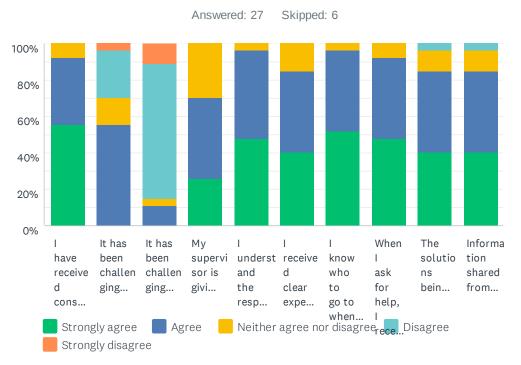
	EXTREMELY	VERY	SOMEWHAT	SLIGHTLY	NOT AT ALL	TOTAL
Face to face	18% 5	14% 4	54% 15	11% 3	4% 1	28
Face to face and Remote	4% 1	43% 12	36% 10	11% 3	7% 2	28
Remote	25% 7	32% 9	36% 10	7% 2	0% 0	28

Q31 Where are you getting most of your information about your district's response to the COVID-19 outbreak right now? (select the top three)



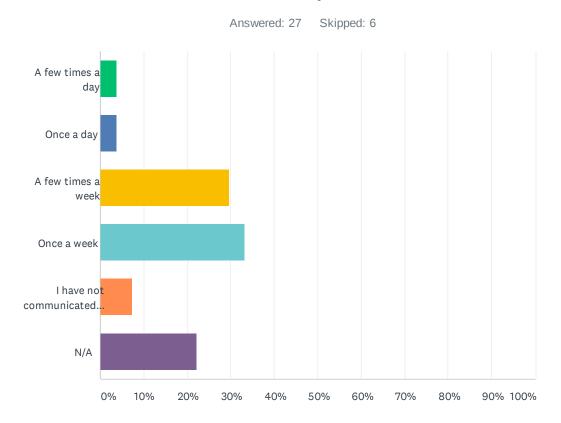
ANSWER CHOICES	RESPONSES	
District-level administrator meetings	74%	20
Emails or phone calls from my supervisor	44%	12
My district's website	26%	7
Traditional news publications and sources (e.g. TV news, newspapers)	22%	6
Delaware Department of Education's website	22%	6
Social media (e.g. Snapchat, Twitter, Instagram, TikTok, Youtube)	19%	5
My friends	4%	1
Total Respondents: 27		

Q32 Please indicate your level of agreement with the following statements



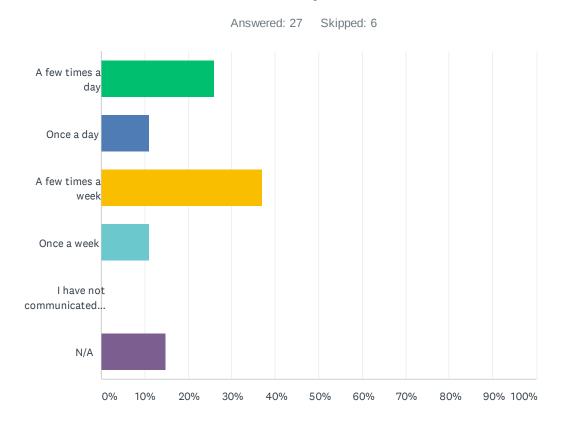
	STRONGLY AGREE	AGREE	NEITHER AGREE NOR DISAGREE	DISAGREE	STRONGLY DISAGREE	TOTAL
I have received consistent messaging about the district's response to COVID-19	56% 15	37% 10	7% 2	0% 0	0% 0	27
It has been challenging to communicate with students and families about their basic needs and resources	0%	56% 15	15% 4	26% 7	4% 1	27
It has been challenging to communicate with my district community (e.g. colleagues, school leaders, teachers)	0% 0	11%	4% 1	74% 20	11% 3	27
My supervisor is giving me the support I need personally and professionally	26% 7	44% 12	30% 8	0%	0%	27
I understand the responsibilities and priorities of my job right now	48% 13	48% 13	4% 1	0%	0%	27
I received clear expectations regarding my role from my supervisor	41% 11	44% 12	15% 4	0%	0%	27
I know who to go to when I need help related to work	52% 14	44% 12	4% 1	0%	0%	27
When I ask for help, I receive timely support	48% 13	44% 12	7% 2	0%	0%	27
The solutions being provided by the district office meet the needs and context of our schools	41% 11	44% 12	11% 3	4% 1	0% 0	27
Information shared from the district office is coordinated and accessible	41% 11	44% 12	11% 3	4% 1	0%	27

Q33 In the last week, how often did you communicate with families?



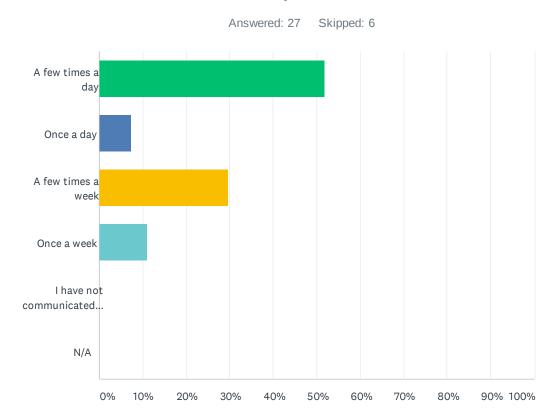
ANSWER CHOICES	RESPONSES	
A few times a day	4%	1
Once a day	4%	1
A few times a week	30%	8
Once a week	33%	9
I have not communicated with families in the last week	7%	2
N/A	22%	6
TOTAL		27

Q34 In the last week, how often did you communicate with teachers?

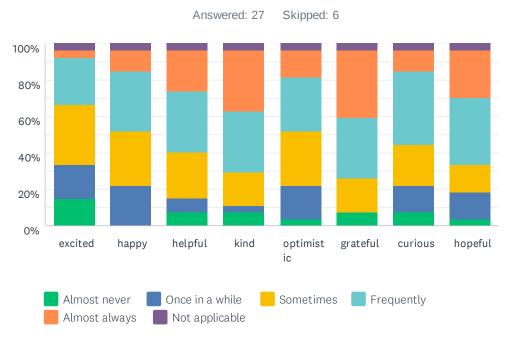


ANSWER CHOICES	RESPONSES	
A few times a day	26%	7
Once a day	11%	3
A few times a week	37%	10
Once a week	11%	3
I have not communicated with teachers in the last week	0%	0
N/A	15%	4
TOTAL		27

Q35 In the last week, how often did you communicate with school leaders?

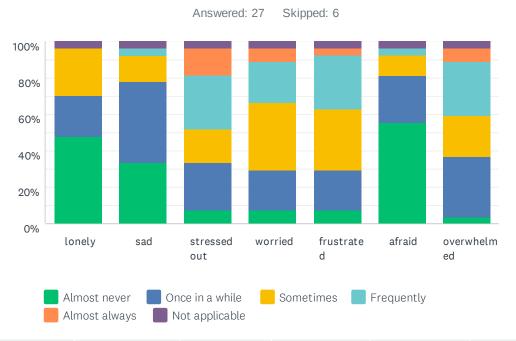


ANSWER CHOICES	RESPONSES	
A few times a day	52%	14
Once a day	7%	2
A few times a week	30%	8
Once a week	11%	3
I have not communicated with school leaders in the last week	0%	0
N/A	0%	0
TOTAL		27



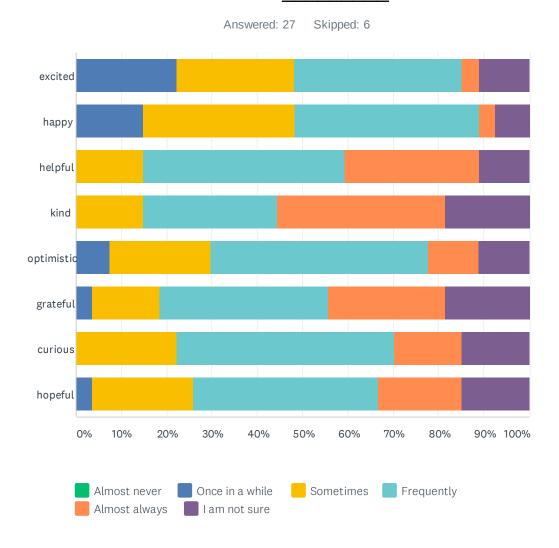
	ALMOST NEVER	ONCE IN A WHILE	SOMETIMES	FREQUENTLY	ALMOST ALWAYS	NOT APPLICABLE	TOTAL
excited	15%	19%	33%	26%	4%	4%	
	4	5	9	7	1	1	27
happy	0%	22%	30%	33%	11%	4%	
	0	6	8	9	3	1	27
helpful	7%	7%	26%	33%	22%	4%	
	2	2	7	9	6	1	27
kind	7%	4%	19%	33%	33%	4%	
	2	1	5	9	9	1	27
optimistic	4%	19%	30%	30%	15%	4%	
	1	5	8	8	4	1	27
grateful	7%	0%	19%	33%	37%	4%	
	2	0	5	9	10	1	27
curious	7%	15%	22%	41%	11%	4%	
	2	4	6	11	3	1	27
hopeful	4%	15%	15%	37%	26%	4%	
-	1	4	4	10	7	1	27

Q37 During the last week, how often did you feel _______



	ALMOST NEVER	ONCE IN A WHILE	SOMETIMES	FREQUENTLY	ALMOST ALWAYS	NOT APPLICABLE	TOTAL
lonely	48% 13	22% 6	26% 7	0% 0	0% 0	4% 1	27
sad	33% 9	44% 12	15% 4	4% 1	0% 0	4% 1	27
stressed out	7% 2	26% 7	19% 5	30% 8	15% 4	4% 1	27
worried	7% 2	22% 6	37% 10	22% 6	7% 2	4% 1	27
frustrated	7% 2	22% 6	33% 9	30% 8	4% 1	4% 1	27
afraid	56% 15	26% 7	11% 3	4% 1	0% 0	4% 1	27
overwhelmed	4% 1	33% 9	22% 6	30% 8	7% 2	4% 1	27

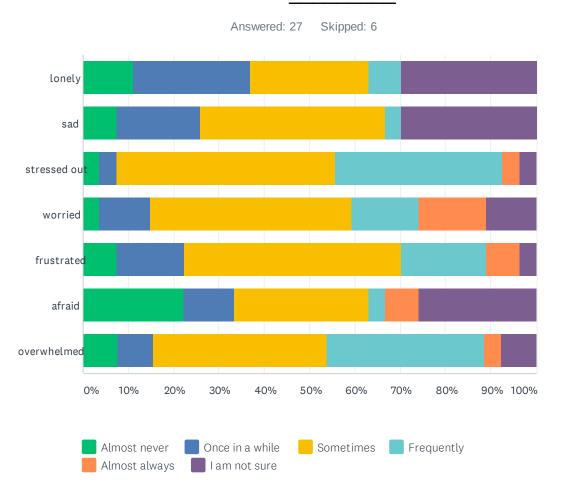
Q38 During the last week, how often did you feel that your staff were _____?



Delaware School Reopening Survey - District Leaders

	ALMOST NEVER	ONCE IN A WHILE	SOMETIMES	FREQUENTLY	ALMOST ALWAYS	I AM NOT SURE	TOTAL
excited	0% 0	22% 6	26% 7	37% 10	4% 1	11% 3	27
happy	0% 0	15% 4	33% 9	41% 11	4% 1	7% 2	27
helpful	0% 0	0% 0	15% 4	44% 12	30% 8	11% 3	27
kind	0% 0	0% 0	15% 4	30% 8	37% 10	19% 5	27
optimistic	0% 0	7% 2	22% 6	48% 13	11% 3	11% 3	27
grateful	0% 0	4% 1	15% 4	37% 10	26% 7	19% 5	27
curious	0% 0	0% 0	22% 6	48% 13	15% 4	15% 4	27
hopeful	0%	4%	22% 6	41% 11	19% 5	15% 4	27

Q39 During the last week, how often did you feel that your staff were _____?



	ALMOST NEVER	ONCE IN A WHILE	SOMETIMES	FREQUENTLY	ALMOST ALWAYS	I AM NOT SURE	TOTAL
lonely	11% 3	26% 7	26% 7	7% 2	0% 0	30% 8	27
sad	7% 2	19% 5	41% 11	4% 1	0% 0	30% 8	27
stressed out	4% 1	4% 1	48% 13	37% 10	4% 1	4% 1	27
worried	4% 1	11% 3	44% 12	15% 4	15% 4	11% 3	27
frustrated	7% 2	15% 4	48% 13	19% 5	7% 2	4% 1	27
afraid	22% 6	11% 3	30% 8	4% 1	7% 2	26% 7	27
overwhelmed	8% 2	8% 2	38% 10	35% 9	4% 1	8% 2	26