Design Question 1: V	What is the professional doi:	ng to help establish and communicate learning goals,
track progress, and	celebrate success?	
Elements	Career Specialists:	
	Career Specialists may	
	be observed in multiple	
	settings , i.e. in meetings,	
	trainings, classrooms,	
	small group settings,	
	individual settings,	
	parent and teacher	
	interactions.	
Communicates a	Lesson Plans	
clear learning goal	Newsletters	
(1)	Meeting Notes/Minutes	
	ePep	
	Behavior Plans	
	The Career Specialist	
	models clear and	
	appropriate communication skills.	
	communication skins.	
	The Career Specialist	
	assists in identifying	
	short-term and long-	
	term goals and in	
	developing appropriate	
	action plans.	
Establishes and	Pre-Post evaluations	
monitors progress	from interventions	
of stakeholders (2)	DATA Project	
	Data Meeting	
	Notes/Minutes	
	ISS/SBIT minutes/notes	
	Graduation	
	rates/requirements	
	ACE worksheets	
	Graduation Plans	
	The Career Specialist	
	identifies gaps in	
	students' learning and responds with	
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	appropriate interventions.	
	miter ventions.	

Acknowledges and	Coordination of	
celebrates	Recognition Ceremonies	
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progress based on	(Student of the Month,	
current status and	Honor Roll, Graduation,	
knowledge gained	Scholarship Report, etc.)	
relative to the		
learning goal (3)	The Career Specialist	
	supports, encourages,	
	and provides feedback to	
	promote student	
	achievement.	
	deme vement.	
	The Career Cresislist	
	The Career Specialist	
	consistently and	
	proactively	
	communicates high	
	expectations for success	
	and identifies ways in	
	which students can meet	
	those expectations.	
	r	

	What is the professional doin	ng to help stakeholders effect	ively interact with new
knowledge? Elements	Career Specialists: Career Specialists may be observed in multiple settings , i.e. in meetings, trainings, classrooms, small group settings, individual sessions, or parent and teacher interactions.		
Begins session by explaining why information is important (6)	May be observed through multiple artifacts and multiple settings (at SBIT/ISS meetings, committee meetings, classroom presentations, parent workshops, staff trainings).		
	The Career Specialist models clear and appropriate communication skills. Establishes appropriate goals depending on the situation or setting.		
	Assists students in identifying short and long-term goals as appropriate.		
Organizes stakeholders to allow for processing of new information (7)	Calendar Lesson Plans Handouts Meeting Agendas Meeting Minutes Files/Brochures from Events		
	The Career Specialist organizes, allocates, and		

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	prioritizes the resources of time, space, and	
	attention.	
	The Career Specialist	
	facilitates appropriate educational placement	
	for students by	
	coordinating referral	
	procedures.	
Provides activities	Lesson Plans	
to link new	Handouts	
content (8)	Group Plans	
	Schoolwide Activities	
	The Career Specialist	
	analyzes data, utilizes	
	research-based interventions and	
	activities to assist	
	students in acquiring	
	new attitudes,	
	knowledge, and skills.	
Breaks the	Lesson Plans	
information into	Staff Trainings	
small chunks (9)	Meetings	
	The Career Specialist	
	designs presentations and interventions to	
	and interventions to achieve mastery by	
	organizing and	
	delivering information in	
	understandable portions	
	using strategies to facilitate integration of	
	concepts.	
Engages	Lesson Plans	
stakeholders in summarizing	Staff Trainings Meeting	
activities (10)	Minutes/Agendas	
(=0)	7 - 7 0	

	The Career Specialist summarizes concepts and checks for understanding in meetings and presentations.		
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	•	g to help stakeholders practice and deepen their
Uses specific strategies to review important	Career Specialists: Career Specialists may be observed in multiple settings , i.e. in meetings, trainings, classrooms, small group settings, individual sessions, parent and teacher interactions. Lesson Plans Handouts Presentations	
information (11)	Staff Trainings Meeting Minutes/Agendas The Career Specialist reviews concepts in meetings and presentations and checks for understanding.	
Groups stakeholders to facilitate practice and deepening of knowledge (12)	Meeting Notes/Minutes Lesson Plans Presentations The Career Specialist differentiates individual and small-group settings, meetings, and presentations based on learning needs and individual differences.	
Engages stakeholders in identifying and addressing barriers to progress and/or misconceptions (13)	Mediation Notes Lesson Plans Parent/Teacher Conferences The Career Specialist provides opportunities and support to engage in problem solving and in investigating and analyzing concepts and	

	questions and checking for understanding. Career counseling includes strategies that challenge misconceptions and address new understanding.	
Engages stakeholders in examination of content (14)	Lesson Plans Meeting Minutes Trainings Presentations	
	The Career Specialist engages all stakeholders in problem solving, higher-order thinking and discussions in multiple settings.	

_	_	ng to help stakeholders gener	ate and test hypotheses
about new knowled	Career Specialists: Career Specialists may be observed in multiple settings , i.e. in meetings, trainings, classrooms, small group settings, individual sessions, parent and teacher interactions.		
Interacts with stakeholders to determine needs (15 a)	DATA Project Needs Assessments Attendance at meetings Ticket Out the Door Presentations The Career Specialist collects and analyzes qualitative and quantitative data across school settings.		
Facilitates an activator so that the stakeholder's identify the importance of generating/testing a hypothesis or "why" statement (15 b)	Lesson Plans Parent Conference notes Meeting Minutes Presentations Career counseling and presentations include strategies that challenge misconceptions, test hypotheses, and lead students to question their understanding of concepts and issues.		
Indicates databased decision making involving the problem solving process (15 c)	The Career Specialist actively participates and/or leads problemsolving meetings. The Career Specialist encourages students in using a decision-		

	making/problem-solving model and in developing effective coping skills for dealing with problems.	
Provides time, access, resources and guidance to stakeholders (16)	Calendar Career and Academic Planner Accountability Log DATA Project The Career Specialist maintains a climate of openness, inquiry, fairness, and support. The Career Counseling program consistently builds the career development of stakeholders. The Career Specialist assists stakeholders in acquiring the attitudes, knowledge, and skills necessary for lifelong learning and career readiness.	

Design Question 5: V	What is the professional doin	ng to engage stakeholders?	
Elements	Career Specialists:		
	Career Specialists may		
	be observed in multiple		
	settings , i.e. in meetings,		
	trainings, classrooms,		
	small group settings,		
	individual sessions,		
	parent and teacher		
	interactions.		
Uses appropriate	Lesson Plans		
activities/learning	Agendas		
aids and pacing	Presentations		
techniques to	1 resentations		
engage	The Career Specialist		
stakeholders	addresses the diverse		
(17 a)	needs of students by		
(17 a)	providing individual,		
	small group, and		
	classroom career		
	counseling, consultation, and referrals as		
	appropriate.		
	The Career Specialist		
	differentiates individual,		
	· I		
	small-group and classroom instruction		
	based on student		
	learning needs and		
	individual differences in		
Manitana	students.		
Monitors and	Meetings		
adjusts to energy	Presentations		
levels of	Student Supervision		
stakeholders	mi c c i i i		
(17 b)	The Career Specialist		
	consistently exhibits		
	sensitivity,		
	responsiveness, regard,		
	and consideration when		
	providing services to all		
	stakeholders.		

Uses response rate techniques to maintain engagement (18)	The Career Specialist effectively monitors stakeholder engagement and works collaboratively with stakeholders to enhance outcomes.	
Uses cues (tone of voice, body position, level of excitement (19 a)	The Career Specialist maintains a climate of openness, inquiry, fairness, and support across settings.	
Adjusts energy level and makes personal connections to the content (19 b)	The Career Specialist integrates current information and understanding of student needs to enhance learning.	
Elicits and accepts varying perspectives and opinions on content, when appropriate (20)	The Career Specialist maintains a climate of openness, inquiry, fairness, and support.	

Design Questi	on 6: What is the professional doing to	establish or maintain	procedures?
Elements Involves others when	Career Specialists: Career Specialists may be observed in multiple settings , i.e. in meetings, trainings, classrooms, small group settings, individual sessions, parent and teacher interactions. Career and Academic Planner Schoolwide Behavior Plan		
developing and maintaining routines (4)	SIP contribution Calendar Needs Assessment Schoolwide Activities		
0	The Career Specialist organizes, allocates, and prioritizes the resources of time, space, and attention across settings.		
Organizing the Physical Layout of the Classroom (5)	The Career Specialist organizes, allocates, and prioritizes the resources of time, space, and attention across settings. The Career Specialist sets up meeting rooms to facilitate the development of rapport with stakeholders.		

		ng to recognize and acknowledge adherence or lack of
Makes eye contact with all stakeholders and physically occupies all quadrants of the environment (21 a)	Career Specialists: Career Specialists may be observed in multiple settings , i.e. in meetings, trainings, classrooms, small group settings, individual sessions, parent and teacher interactions. The Career Specialist uses appropriate proximity and eye contact based on setting and stakeholder.	
Recognizes potential sources of disruption and deals with them immediately (21 b)	The counselor is aware of potential disruption and intervenes across settings.	
Provides fair and appropriate verbal, nonverbal and/or written feedback when rules and/or procedures are not followed (22) Consistently and	The Career Specialist demonstrates effective communication skills and collaboration with teachers, families, and community stakeholders from a variety of backgrounds. The Career Specialist	
fairly acknowledges adherence to rules and procedures (23)	adheres to school and district rules and the ethical standards of the profession. The Career Specialist fairly applies expectations of rules and procedures with	

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with stakeholders?	,	ng to establish and maintain e	r
Elements	Career Specialists: Career Specialists may be observed in multiple settings , i.e. in meetings, trainings, classrooms, small group settings, individual sessions, parent and teacher		
Engages in discussions with stakeholders about events/interest in their lives (24 a)	interactions. The Career Specialist consistently exhibits sensitivity, responsiveness, regard, and consideration in engaging with stakeholders.		
	The Career Specialist maintains a climate of openness, inquiry, fairness, and support.		
Builds on stakeholders interests and demonstrates an understanding of their backgrounds (24 b)	The Career Specialist consistently exhibits sensitivity, responsiveness, regard, empathy, consideration, and cultural awareness in engaging with stakeholders.		
Compliments stakeholders regarding personal and academic accomplishments (25)	Recognition Ceremonies Scholarship Reports Honor Roll Expectations for the Career Specialist would be the same as teachers for this area.		

Uses humor, smiles, and proximity when appropriate (25)	Expectations for the Career Specialist would be the same as teachers for this area.	
Interacts with stakeholders in a calm controlled fashion (26 a)	Expectations for the Career Specialist would be the same as teachers for this area.	
Does not exhibit extremes in positive or negative emotions (26 b)	Expectations for the Career Specialist would be the same as teachers for this area.	
Communicates effectively with stakeholders (26 c)	Newsletters Meeting Notes/Minutes E-mails Letters	
	The Career Specialist models clear and appropriate communication skills.	
	The Career Specialist consistently exhibits sensitivity, responsiveness, regard, and consideration when providing services to all stakeholders.	

stakeholders?	viiat is the professional doi	ng to communicate high expectations for all
Elements	Career Specialists: Career Specialists may be observed in multiple settings , i.e. in meetings, trainings, classrooms, small group settings, individual sessions, parent and teacher interactions.	
Provides nonverbal indicators, indicating value and respect (27 a)	Expectations for the Career Specialist would be the same as teachers for this area.	
Provides verbal indicators of value and respect (27 b)	Expectations for the Career Specialist would be the same as teachers for this area.	
Breaks information/quest ions into smaller parts and adapts content/context to meet the needs of all stakeholders, as needed (28 a)	Lesson Plans Staff Trainings Meetings The Career Specialist designs interventions to achieve mastery by organizing and delivering information in understandable portions using strategies to facilitate integration of concepts.	
Corrects misunderstood information in a constructive and supportive manner (28 b)	The Career Specialist consistently exhibits sensitivity, responsiveness, regard, and consideration when providing services to all stakeholders.	

Checks for understanding (28 c)	Lesson Plans Staff Trainings Meeting Minutes/Agendas The Career Specialist summarizes concepts and checks for understanding in meetings, presentations, and career planning.	
Clarifies information, as needed (28 d)	Lesson Plans Staff Trainings Meeting Minutes/Agendas The Career Specialist summarizes concepts and checks for understanding in meetings, presentations, and career planning.	