

SECOND RENEWAL OF CONSTRUCTION MANAGEMENT SERVICES AGREEMENT

THIS SECOND RENEWAL OF CONSTRUCTION MANAGEMENT SERVICES AGREEMENT ("Second Renewal Agreement") is effective as of January 1, 2015 ("Effective Date") and is entered into between the Board of Education of the City of Chicago, a body politic and corporate ("**Board**") and Lend Lease (US) Construction Inc. ("**Construction Manager**").

RECITALS

1. Board and Construction Manager entered into that certain Construction Manager Services Agreement ("**Original Agreement**") pursuant to which Construction Manager rendered certain construction management services to Board for a term commencing on April 20, 2012 and ending on December 31, 2013. Pursuant to the Original Agreement, Board had three options to renew for respective periods of one year each.
2. The Original Agreement was amended and renewed by that certain "First Renewal Of Construction Management Services Agreement" ("**First Renewal Agreement**") for a renewal term commencing January 1, 2014 and ending on December 31, 2014 ("**First Renewal Term**"). The Original Agreement, as amended and renewed by the First Renewal Agreement, is referred to hereinafter referred to as the "**Base Agreement**."
3. Board hereby desires to exercise its second option to renew the Base Agreement for the Second Renewal Term (defined below), as set forth in Section 2 of the Original Agreement, for an additional period of one year upon the terms and conditions set forth herein, which terms are acceptable to Construction Manager.

AGREEMENT

NOW, THEREFORE, in consideration of the foregoing Recitals, which are incorporated herein as though fully set forth herein, and for other good and valuable consideration in hand paid, the receipt and sufficiency of which is hereby acknowledged, the parties agree as follows:

1. **Defined Terms.** All defined and/or capitalized terms used herein shall have the same meaning as set forth in the Base Agreement unless otherwise defined herein or the context clearly requires a different meaning or connotation. The "Agreement" shall consist of the Base Agreement, as amended and renewed by this Second Renewal Agreement.
2. **Grant/Second Renewal Term.** In accordance with Section 2 of the Original Agreement, the parties agree that the Original Agreement shall be and is hereby renewed for the Second Renewal Term, which shall commence on January 1, 2015 and end on December 31, 2015, unless sooner terminated in accordance with the terms of the Agreement ("Second Renewal Term").
3. **Remaining Renewal Option.** Board has one remaining option to renew the Agreement after the expiration of the Second Renewal Term.
4. **Services.** During the Second Renewal Term, Construction Manager shall provide the Services set forth in Exhibit A hereto ("Services") at the prices and terms set forth in Exhibit B-1 hereto, in accordance with the terms and conditions of this Second Renewal Agreement. "Services" means, collectively, the services, deliverables, duties and responsibilities described

This Agreement will be posted on the CPS Internet website.

in Exhibit A of this Second Renewal Agreement and any and all work necessary to complete them or carry them out fully and to the standard of performance required in this Second Renewal Agreement. Board retains final authority with respect to all Services decision. Board may, from time to time, request changes in the Scope of Services. Any such changes, including any increase or decrease in Construction Manager's compensation fees, shall be documented by a written amendment to this Second Renewal Agreement signed by both parties.

The following references in Exhibit A hereto are modified as follows:

- A. References to design manager/DM and to program manager/PM shall be deemed to refer to Board's Program, Planning and Design Manager, as same may change from time to time.
- B. References to "Oracle Primavera CM/PS platforms presently in place" or "Oracle Primavera CM/P6 platforms" shall be deemed to refer to these stated platforms and to other comparable platforms used by Board from time to time.
- C. References to "Department of Operations" shall be deemed to refer to the Department of Facilities. Other references to individual positions within the Department of Facilities shall be deemed to refer to Department of Facilities leadership.
- D. The following language is added to Para. 2.D.h: If the Board changes the database it uses for capital projects, Construction Manager will provide a part-time resource to support training of the new database.

Attachment 1 to Exhibit A ("Definition of Acronyms") is incorporated into Exhibit A as if fully set forth therein.

5. **Compensation.** The fee structure for consultants providing services in accordance with the Agreement during the Second Renewal Term shall be as set forth in Exhibit B-1 attached hereto and incorporated herein. Exhibit B-1 attached hereto supersedes Exhibit B-1 attached to the Original Agreement and Exhibit B-3 attached to the First Renewal Agreement in their respective entireties.

6. **Maximum Compensation.** The total maximum compensation payable to Construction Manager for the Services provided during the Second Renewal Term shall not exceed the sum stated in Board Report No. 14-0827-PR7, being Four Million Three Hundred Thousand and 00/100 Dollars (\$4,300,000.00), inclusive of all reimbursable expenses, if any ("Total Maximum Compensation"). Payments shall be made in accordance with the fee structure and the direct labor compensation schedule attached hereto as Exhibit B-1 and made a part hereof.

7. **Confidential Information, Dissemination of Information, Ownership, Survival (Section 12 of Original Agreement).** The following language is added at the end of said Section:

The provisions of this Section shall survive the expiration or earlier termination of this Agreement.

This Agreement will be posted on the CPS Internet website.

8. **Insurance (Section 23 of Original Agreement)**. Section 23 of the Original Agreement is amended as follows:

- A. The subsection entitled "Insurance – Additional Insured" shall be deleted in its entirety and substituted in lieu thereof is the following language:

Construction Manager shall have its general and automobile liability insurance policies endorsed to provide that the Board of Education of the City of Chicago, a body politic and corporate (and the City of Chicago and the Public Building Commission or Chicago, as their interests may appear), and their members, employees, officers, officials and agents, and any other entity as may be designated by Board are named as additional insureds on a primary basis without recourse or right of contribution.

- B. The following language is added at the end of said Section 23:

Insurance Certificate Monitoring. Construction Manager must register with the insurance certificate monitoring company designated by Board and indicated below, and must maintain a current insurance certificate on file during the entire time of providing services to Board. Construction Manager must register and pay the initial annual monitoring fee to the insurance certificate monitoring company prior to performing services for Board. The initial annual monitoring fee is currently Twelve Dollars (\$12.00) per year, but the fee is subject to change.

Each year, Board-approved, registered vendors will be notified 30 to 45 days prior to the expiration date of their required insurance coverage (highlighted on their latest submitted insurance certificate on file) in order to submit an updated insurance certificate with the insurance certificate monitoring company. Insurance certificate submissions and related annual fees are required to be made online at the dedicated website established by the certificate monitoring company (see URL below). Should Construction Manager have any questions on submissions and payment options, Construction Manager can contact the certificate monitoring company.

Certificate Monitoring Company:

Topiary Communications Inc.
676 N. LaSalle - Suite 230
Chicago, IL 60654
Phone: (312)494-5709
Email: dans@topiarycomm.net
URL: <http://www.cpsvendorcert.com> (designated website for online registration, insurance certificate submissions and annual fee payments)

9. **Notices (Section 39 of Original Agreement)**. Section 39 of the Original Agreement is amended to provide the following addresses for notices to Board:

If to Board: Board of Education of the City of Chicago
42 W. Madison Street, 2nd Floor

This Agreement will be posted on the CPS Internet website.

Chicago, Illinois 60602
Attn: Chief Facilities Officer
Fax: (773) 553-2951

Copy to:

Board of Education of the City of Chicago
1 N. Dearborn Street, 9th Floor
Chicago, Illinois 60602
Attn: General Counsel
Fax: (773) 553-1704

10. **Information Security Policy.** If at any time, Construction Manager has access to Board's computer network, Construction Manager represents and warrants that it is and shall remain in compliance with Board's Information Security Policy adopted September 25, 2013 (13-0925-PO1, as may be amended from time to time, and any subsequent policies on or relating to Information Security, which policy(ies) are hereby incorporated by reference into and made a part of this Agreement as fully set forth herein.

11. **Counterparts And Facsimiles.** This Second Renewal Agreement may be executed in any number of counterparts, each of which shall be deemed to be an original, but all of which together shall constitute but one document. A signature delivered by facsimile or electronic means shall be considered binding on both parties.

12. **Freedom of Information Act.** Construction Manager acknowledges that this Second Renewal Agreement is a matter of public record and is subject to the Illinois Freedom of Information Act (5 ILCS 140/1) and any other comparable state and federal laws and that this Second Renewal Agreement is subject to reporting requirements under 105 ILCS 5/10-20.44. Construction Manager further acknowledges that this Second Renewal Agreement shall be posted on Board's internet website at www.cps.edu.

13. **Original Agreement.** Except as expressly provided in this Second Renewal Agreement, all terms and conditions of the Base Agreement are and shall remain in full force and effect during the Second Renewal Term.

[SIGNATURE PAGE TO FOLLOW]

This Agreement will be posted on the CPS Internet website.

IN WITNESS WHEREOF, the parties hereto have caused this Second Renewal Agreement to be executed by their duly authorized representatives as of the date first written above.

BOARD OF EDUCATION OF THE
CITY OF CHICAGO

By: David J. Vitale
David J. Vitale, President

Attest: Estela G. Beltran 3/25/15
Estela G. Beltran, Secretary

Date: 3/25/15

Board Report No: 14-0827-PR7, 14-1114-AR-1-35, 15-0325-ARI-19

Approved as to legal form: BLS

James L. Bebley
James L. Bebley, General Counsel

LEND LEASE (US) CONSTRUCTION INC.

By: [Signature]
Name: J. R. GONZALES
Its: CEO

Attest: Ruth Purcell
Name: Ruth Purcell
Its: Executive Assistant

Date: 12-22-14

This Agreement will be posted on the CPS Internet website.

EXHIBIT A - SCOPE OF SERVICES

(See attached.)

1. STATEMENT OF SERVICES

Construction Manager shall be responsible for:

- A. Providing pre-construction and construction services, working with the Project Director to develop operation and phasing plans, reviewing contract documents, reviewing submittals, reviewing work installed by General Contractors ("GC"), ensuring GCs fulfill documentation of pre-construction conditions, construction methods, reporting, schedules and budgets for each Project.
- B. The construction phase, coordination and administration of the construction process, including cost, schedules, quality of work and timeliness of work for each Project.

2. DETAIL OF SERVICES

A. General

- 1) Construction Manager shall collaborate with the Program Manager ("PM"), Project Director ("PD") and Design Manager (DM) with respect to all CIP Construction activities and shall report to the Board. The Board, upon consultation and negotiation with the Construction Manager may modify or amend this scope from time to time as dictated by the program needs. If an increase to the scope occurs, Construction Manager shall, if appropriate, add the staff necessary to provide the additional services required. If a decrease in scope occurs, Construction Manager shall be given thirty (30) days notification from the Board to reduce staffing, as required. Changes in Construction Manager's staffing cannot be made without the Board's approval.
- 2) In conjunction with the PM, Construction Manager shall prepare a construction operations plan for each Project, to coordinate construction activity around school operations. The format for this report shall be approved by the PD in conjunction with the Board. The operations plan shall be approved by the PD, building principal and building engineer with input from the CPS Portfolio Manager after completion of fifty percent (50%) construction documents and this plan will be modified at each successive design milestone.
- 3) The Construction Manager shall review the General Contractor's health and safety plan and quarterly audit this plan to make sure that it meets OSHA requirements.
- 4) All reporting, correspondence, daily photographic documentation and analysis shall be uploaded electronically to the Board's Oracle Primavera CM/P6 platforms presently in place. The Construction Manager is responsible for the electronic transfer of data from the field to the Board's web-based data share system.
- 5) Construction Manager shall provide monthly per-project reports indicating state of schedule, budget and other project deliverables, using the Board's Oracle/Primavera CM/P6 platforms.
- 6) Construction Manager shall be responsible for the project construction budget for the assigned Projects and ensure that budgets do not exceed the programmed work. Where Project needs exceed the construction award, Construction Manager shall document fully why the change is needed and obtain signoff from the Board prior to any work for items outside the Project scope.

- 7) Construction Manager shall coordinate the Project and work with the contractor to complete the Projects on time. Where there are problems, Construction Manager shall be responsible for defining the issues and developing corrective actions and/or contingency plans to get the Project back on schedule. This management shall be solely done using the Board's Oracle Primavera CPM/P6 platforms.
- 8) Construction Manager shall provide regular input to the PD regarding existing Board guideline specifications and standard new construction programming.
- 9) Construction Manager shall not be responsible for: construction means; methods; techniques; sequences; or procedures; the safety precautions and programs in connection with the work of each contractor, because these are solely the contractor's responsibility under the contract for construction or the contractor's failure to perform all the work in accordance with the contract documents or the acts or omissions by the contractors.

B. Design Phase (Conventional Bid and Job Order Contracting/JOC)

- 1) Construction Manager shall provide written recommendations on: relative feasibility of construction methods; availability of materials and labor; time requirements for procurement, installation and construction; factors related to construction costs including, but not limited to, costs of alternative designs or materials, preliminary budgets, and possible economies of scale.
- 2) As the design progresses, Construction Manager shall work with the PM to update the tentative construction schedule to reflect information and construction elements that will be necessary for a successful project implementation.
- 3) Construction Manager shall: (a) make recommendations whenever design details adversely affect constructability, cost or schedule; (b) prepare a Project construction schedule providing for the components of the work including phasing of construction, times for commencement and completion, times for the procurement of long lead items, and occupancy for the owner; and (c) provide construction phasing schedule for each set of bidding documents.
- 4) Construction Manager shall make recommendations for actions designed to minimize adverse effects of labor and the material of the shortages.
- 5) At 50% and 90% of the design, or such other time as may be requested by the Board, Construction Manager shall review an independent construction cost estimate and compare it to the Project estimate and program budget.
- 6) Construction Manager shall coordinate with the PD the sequence of construction operations and assignment of space where the contractors may perform the work in coordination with the activities of the Board. This information shall be provided with a construction operations plan.
- 7) Construction Manager shall recommend, expedite and coordinate the ordering and delivery of materials requiring long lead time.
- 8) Construction Manager shall assist the PD and DM in selecting, retaining, and coordinating the professional services of special and testing laboratories required for the Project.
- 9) Proposer shall develop bidder's interest in the Project and establish bidding schedules.

10) Construction Manager shall assist in the preparation, review and issue of bid documents for multiple prime and/or trade contracts.

11) Construction Manager shall develop and manage a budget of the building engineer overtime hours and costs required to implement construction projects for the duration of each project in which the Construction Manager is overseeing.

C. Bidding Phase

1) Construction Manager shall participate in all pre-bid meetings to discuss matters of procedure, progress, and scheduling and shall coordinate with the Department of Procurement and Contracts to prepare and distribute meeting minutes to all parties in attendance within three (3) business days. Construction Manager shall coordinate the bidding with prospective Bidders, assist the Architect of Record (AOR), PD and DM in answering questions and the issuing of any addenda.

2) Construction Manager shall prepare analysis and, with the assistance of the AOR, submit analysis and make recommendations for award or rejection to the Board.

D. Construction Phase

a. Construction Manager shall monitor the performance of all contractors working in the CIP program, evaluate their performance as each Project is completed, and maintain records of bid information and bidding climate to provide information on scheduling of bidding.

b. Construction Manager shall manage the Project's construction budget and schedule after the scope of work is developed.

c. Construction Manager shall assist the PD and AOR and contractors in coordination with all City and State agencies, including zoning, planning, sidewalks, Bureau of Underground, Dept. of Health (City and State), Chicago Electrical Inspection Bureau, Department of Water, Department of Streets and Sanitation, IDOT, ComEd and Peoples Gas. Construction Manager shall also assist in obtaining building permits, certificates of occupancy and fire system approvals.

d. Construction Manager shall provide administration of the contracts for construction in cooperation with the AOR including, but not limited to: pay estimates, RFI's (Request for Information), submittals, punch lists, certified payoffs, etc.

e. Construction Manager shall provide oversight administration, management, and related services to coordinate the scheduled activities of the responsible contractor. Construction Manager shall manage the Project in accordance with the latest approved estimate of construction cost, Project schedule, and contract documents.

f. Construction Manager shall: (a) schedule and conduct all pre-construction and construction site meetings to discuss matters of procedure, progress and scheduling and (b) prepare and distribute minutes of the meetings to all parties in attendance within three (3) business days.

g. Construction Manager shall approve the Project schedule on a bi-weekly basis during the summer construction season and at monthly intervals in the off-season. The update shall include major components necessary for the execution of the Project, long lead items and the

Board occupancy requirements. If an update indicates that the Project schedule may not be met, Construction Manager shall recommend corrective action to PD and the AOR and upload this recommendation to the Board's Oracle/Primavera CPM6 platforms.

- h. Construction Manager shall have a part-time Primavera resource available to support the training of construction managers during the contract. This resource will be required to know Oracle Primavera which includes but not limited to CM, P6, UCM, UPK and OPPM at a minimum. (See Acronym list included in Attachment I).
- i. Construction Manager shall be responsible for obtaining three (3) quotes and make recommendations to the Board on Independent Testing Laboratories for each project. These costs will become reimbursable expenses and will be paid by the Board.
- j. Construction Manager shall obtain satisfactory performance from the contractors, and recommend corrective action to the Board when requirements of the contract are not being met. The CM will be required to provide performance assessments (360 evaluations) during the course of the project.
- k. Construction Manager shall monitor the approved estimate of construction cost and compare progress to the construction cost estimate and evaluate differences prior to execution in the work, and provide reports and forecasts indicating variances between actual and budgeted costs.
- l. Construction Manager shall implement program procedures for review and processing of pay applications for program and final payments and reviewing lien waivers as well as assisting the AOR in determining the percent completion for all progress payments. Also, Construction Manager shall review the GC's certified payroll to ensure the contractor is in compliance with Office of Business Diversity's requirement prior to the approval of the GC's payment.
- m. Construction Manager shall review the as-built drawings on a monthly basis and make recommendations to the Board for payment to the GC.
- n. Construction Manager shall determine, whether the work, including submittal materials and shop drawings, of each contractor is being performed in accordance with the requirements of the contract documents. Construction Manager shall have authority to require additional inspection or testing of the work in accordance with the contract documents. Construction Manager, in consultation with the AOR, may reject work that does not conform to the requirements of the contract documents. The Construction Manager will be responsible for acquiring an in-depth understanding of the Board policies, standard details and specifications.
- o. Construction Manager shall immediately report all emergencies and accidents to the Board's Risk Management Department, the Department of Operations (Portfolio Manager, Director of New Construction and Capital Construction, Director of Asset Management).
- p. Construction Manager shall review Unusual Occurrence Reports (UORs) when submitted by the GC within 24 hours and prepare UORs when the GC is unavailable.
- q. Construction Manager shall request interpretations of the meaning and intent of the drawings and specifications from the AOR and assist in the resolution of questions that may arise

during construction. Construction Manager shall review changes, negotiate price and monitor construction of changes to the contract.

- r. Construction Manager is responsible for verification of time and material worksheets when the GC is directed to perform the work via a time and material basis. The time and material sheets will be required to be signed daily (without cost extensions) and posted to Oracle Primavera CM daily.
- s. Construction Manager shall review, evaluate, and document all claims. Construction Manager shall maintain written accounts of all negotiations relative to claims and contract changes. If the claim has a request for a time extension, Construction Manager shall provide the initial review of the time impact analysis.
- t. Construction Manager shall maintain copies of all documentation for the work relevant to the Project in accordance with Illinois State statute.
- u. Construction Manager shall work with the AOR in expediting shop drawing reviews and other submittals especially during the critical summer time period.
- v. Construction Manager shall monitor the delivery, storage, protection, and security of Board purchased materials, systems, and equipment that are to be part of the Project. For all materials which were purchased in error, the Construction Manager is responsible for cataloging these materials and ensuring that they are turned over to the Board.
- w. Construction Manager shall: (a) observe, with the AOR, the contractors final testing and start-up of all equipment, operational systems, and the training of Board personnel in the various systems installed as part of the Project; (b) keep records of all testing and training; (c) ensure GC fulfills requirement of video taping of all training of the Board personnel and (d) ensure the contractors are complying with the requirements for commissioning project spec.
- x. Construction Manager shall: (a) work with the AOR in the development of a rolling deficiency list at the start of the project (b) work with the AOR in the development of preliminary punch lists at least fourteen (14) days prior to substantial completion indicating work that needs to be complete and (c) work with the AOR and document all corrections to punch list items.
- y. Construction Manager shall coordinate the corrections in order to complete the work. Following substantial completion when the work is ready for final inspection, Construction Manager shall evaluate the completion of the work and make recommendations to the AOR.
- z. Construction Manager shall review, package, secure, and transmit to the Board, CPS Portfolio Manager and school, at the completion of the Project, all documentation relevant to the construction of the Project. The foregoing includes manuals, record drawings, closeout documentation and certificates of occupancy. Construction Manager shall process the final pay request for the contractor with approval from the AOR.
 - aa. Construction Manager shall facilitate an 11-month review of work installed and ensure potential warranty issues are addressed by the GC.
 - bb. Construction Manager shall maintain daily logs recording the weather, number of workers, work accomplished, site problems encountered, and similar relevant data. Construction Manager shall ensure GC is maintaining copies of all contracts, drawings, specifications, addenda, change orders, and other documentation at each project site. This

documentation is to be kept in good order and marked to show current changes and selection made during construction.

cc. For all Projects, Construction Manager shall prepare a monthly status summary report that includes any project issue and describes the progress of the work.

dd. Construction Manager shall ensure that all bulletins are issued by the AOR in a timely manner (within 5 days of identification of issue). Construction Manager shall provide a comprehensive description of any change order in excess of \$10,000 and validate cost proposals from both the contractor and third party estimating firm.

ee. Construction Manager shall use Board's Oracle/Primavera CM/P6 platforms to negotiate with the general contractor for all change orders and request independent cost estimates when required.

ATTACHMENT I.

Definition of Acronyms :

1. AOR = Architect of Record (also: EOR = Engineer of Record)
2. CIP = Capital Improvement Program
3. CM = Construction Manager
4. Cma = Contract Management
5. DM = Design Manager (also: AOR = Architect of Record)
6. EOR = Engineer of Record (also: AOR = Architect of Record)
7. GC = General Contractor
8. JOC = Job Order Contracting
9. LEED = Leadership in Energy and Environmental Design
10. MEP = Mechanical, Electrical, Plumbing
11. OPPM = Oracle Portfolio Project Management
12. P6 = Primavera 6
13. PD = Project Director
14. PM = Program Manager
15. UCM = Universal Content Manager
16. UPK = Universal Productivity Kit
17. VE = Value Engineering

This Agreement will be posted on the CPS Internet website.

EXHIBIT B -1 - FEE STRUCTURE

(See attached.)

This Agreement will be posted on the CPS Internet website.

Organization	Name	Position	June-15		July-15		August-15		September-15		October-15	
			Estimate Hours	Estimate Billed	Estimate Hours	Estimate Billed	Estimate Hours	Estimate Billed	Estimate Hours	Estimate Billed	Estimate Hours	Estimate Billed
CCC	Basrawi, Ahmad	Construction Manager	160	\$ 15,300.00	200	\$ 19,125.00	160	\$ 15,300.00	160	\$ 15,300.00	200	\$ 19,125.00
Spain Tech	Byron, Mona	Administrative Support	160	\$ 11,232.00	200	\$ 14,040.00	160	\$ 11,232.00	160	\$ 11,232.00	200	\$ 14,040.00
Lend Lease	Dombrowski, Jim	Construction Manager	160	\$ 20,772.00	200	\$ 25,965.00	160	\$ 20,772.00	160	\$ 20,772.00	200	\$ 25,965.00
Primera	Feliciano, Wilfredo	Construction Manager	160	\$ 13,759.20	200	\$ 17,199.00	160	\$ 13,759.20	160	\$ 13,759.20	200	\$ 17,199.00
DSR	Garland, Scott	Construction Manager	160	\$ 21,596.40	200	\$ 26,995.50	160	\$ 21,596.40	160	\$ 21,596.40	200	\$ 26,995.50
Lend Lease	Havel, Jeff	Construction Manager	160	\$ 12,114.00	200	\$ 15,142.50	160	\$ 12,114.00	160	\$ 12,114.00	200	\$ 15,142.50
RMIE	Hindi, Ahmad	Construction Manager	160	\$ 13,500.00	200	\$ 16,875.00	160	\$ 13,500.00	160	\$ 13,500.00	200	\$ 16,875.00
Lend Lease	Kelchier, Jack	Construction Manager	160	\$ 25,200.00	200	\$ 31,500.00	160	\$ 25,200.00	160	\$ 25,200.00	200	\$ 31,500.00
Primera	O'Connell, Jack	Construction Manager	160	\$ 27,432.00	200	\$ 34,290.00	160	\$ 27,432.00	160	\$ 27,432.00	200	\$ 34,290.00
CCC	Quigley, Peter	Primary Point of Contact	160	\$ 10,029.60	200	\$ 12,537.00	160	\$ 10,029.60	160	\$ 10,029.60	200	\$ 12,537.00
Lend Lease	Rafonza, Kelly	Administrative Support	30	\$ 1,419.90	30	\$ 1,419.90	30	\$ 1,419.90	30	\$ 1,419.90	30	\$ 1,419.90
Lend Lease	Rafonza, Kelly	Administrative Support	160	\$ 14,713.20	200	\$ 18,391.50	160	\$ 14,713.20	160	\$ 14,713.20	200	\$ 18,391.50
Spain Tech	Schneider, Peter	Construction Manager	160	\$ 18,360.00	200	\$ 22,950.00	160	\$ 18,360.00	160	\$ 18,360.00	200	\$ 22,950.00
DSR	Seasonal TBO	Construction Manager	160	\$ 18,000.00	200	\$ 22,500.00	160	\$ 18,000.00	160	\$ 18,000.00	200	\$ 22,500.00
Lend Lease	Seals, Zachary	Construction Manager	160	\$ 17,918.40	200	\$ 22,390.00	160	\$ 17,918.40	160	\$ 17,918.40	200	\$ 22,390.00
Lend Lease	Solomon, Mike	Construction Manager	160	\$ 22,498.80	200	\$ 28,123.50	160	\$ 22,498.80	160	\$ 22,498.80	200	\$ 28,123.50
Lend Lease	Seasonal TBO	Construction Manager	160	\$ 12,820.00	200	\$ 15,525.00	160	\$ 12,820.00	160	\$ 12,820.00	200	\$ 15,525.00
Lend Lease	Walsh, Jason	Construction Manager	160	\$ 14,035.40	200	\$ 17,544.25	160	\$ 14,035.40	160	\$ 14,035.40	200	\$ 17,544.25
	Total Staff		3,390	\$ 376,551.90	4,230	\$ 470,259.90	3,070	\$ 344,898.90	2,760	\$ 313,245.90	3,280	\$ 374,610.15
Estimate Monthly Staff Billing				\$ 376,551.90		\$ 470,259.90		\$ 344,898.90		\$ 313,245.90		\$ 374,610.15
Estimate Reimbursables (LL)				\$ 1,500.00		\$ 1,500.00		\$ 1,500.00		\$ 1,500.00		\$ 1,500.00
Estimate Reimbursables (Consultants)				\$ 2,500.00		\$ 2,500.00		\$ 2,500.00		\$ 2,500.00		\$ 2,500.00
Estimate Total Billing				\$ 380,551.90		\$ 474,259.90		\$ 348,898.90		\$ 317,245.90		\$ 378,610.15

[illegible]

CPS 52095201
January 2015 to December 2015 Estimate

Organization	Name	Position	November-15 Estimate Hours	November-15 Estimate Billed	December-15 Estimate Hours	December-15 Estimate Billed	Grand Total Total Hours
CCC	Basrawi, Ahmad	Construction Manager	160	\$ 15,300.00	136	\$ 13,005.00	2040
Spain Tech	Byrom, Mona	Administrative Support	160	\$ 11,232.00	136	\$ 9,547.20	2040
Lend Lease	Domkowski, Jim	Construction Manager	160	\$ 15,372.00	136	\$ 15,438.00	2040
Primera	Domkowski, Jim	Construction Manager					1304
DSR	Feliciano, Wilfredo	Construction Manager	160	\$ 13,759.20	136	\$ 11,695.32	2040
Lend Lease	Garcia, Scott	Construction Manager	160	\$ 15,234.00	136	\$ 15,234.00	2040
RME	Havel, Jeff	Construction Manager	160	\$ 21,596.40	136	\$ 18,356.94	2040
Lend Lease	Havel, Jeff	Construction Manager	160	\$ 21,596.40	136	\$ 18,356.94	2040
Primera	Seasonal TBD	Construction Manager	160	\$ 21,596.40	136	\$ 18,356.94	2040
CCC	Hindi, Ahmad	Construction Manager	160	\$ 13,500.00	136	\$ 11,475.00	440
Lend Lease	Kelley, Jack	Construction Manager	160	\$ 20,592.00	136	\$ 17,453.04	2040
DSR	O'Connell, Jack	Construction Manager	160	\$ 25,200.00	136	\$ 21,420.00	2040
Lend Lease	Palmer, Paul	Construction Manager	160	\$ 22,742.00	136	\$ 20,582.24	2040
Lend Lease	Palmer, Paul	Construction Manager	160	\$ 22,742.00	136	\$ 20,582.24	2040
Lend Lease	Palmer, Paul	Construction Manager	160	\$ 22,742.00	136	\$ 20,582.24	2040
Lend Lease	Palmer, Paul	Construction Manager	160	\$ 22,742.00	136	\$ 20,582.24	2040
Spain Tech	Spain Tech TBD	Construction Manager	160	\$ 14,713.20	136	\$ 12,506.22	2040
DSR	Schneider, Peter	Construction Manager	160	\$ 18,360.00	136	\$ 15,606.00	2040
Spain Tech	Seasonal TBD	Construction Manager	160	\$ 18,360.00	136	\$ 15,606.00	2040
Lend Lease	Staff, Zaid	Construction Manager	50	\$ 3,570.00	36	\$ 2,604.00	1215
Lend Lease	Staff, Mike	Construction Manager	160	\$ 22,698.00	136	\$ 20,303.04	2040
Lend Lease	Seasonal TBD	Construction Manager	160	\$ 22,698.00	136	\$ 20,303.04	2040
Lend Lease	Seasonal TBD	Construction Manager	160	\$ 22,698.00	136	\$ 20,303.04	2040
Lend Lease	Seasonal TBD	Construction Manager	160	\$ 22,698.00	136	\$ 20,303.04	2040
Total Staff			2,640	\$ 301,133.25	2,242	\$ 255,505.50	3,516
Estimate Monthly Staff Billing				\$ 301,133.25		\$ 255,505.50	\$ 4,129,868.78
Estimate Reimbursables (LL)				\$ 15,000.00		\$ 15,000.00	\$ 18,000.00
Estimate Reimbursables (Consultants)				\$ 2,500.00		\$ 2,500.00	\$ 30,000.00
Estimate Total Billing				\$ 318,633.25		\$ 273,005.50	\$ 4,177,868.78