

Introduction to ROMA Implementation for Boards



*A Video Series for CAA Board
Members*



The Results Oriented Management and Accountability Cycle

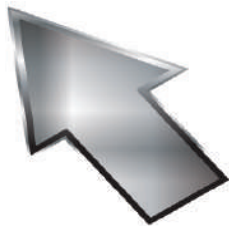
Assessment

Community needs and resources,
agency data



Evaluation

Analyze data, compare with
benchmarks



Planning

Use agency mission statement and
assessment data to identify results
and strategies



Achievement of Results

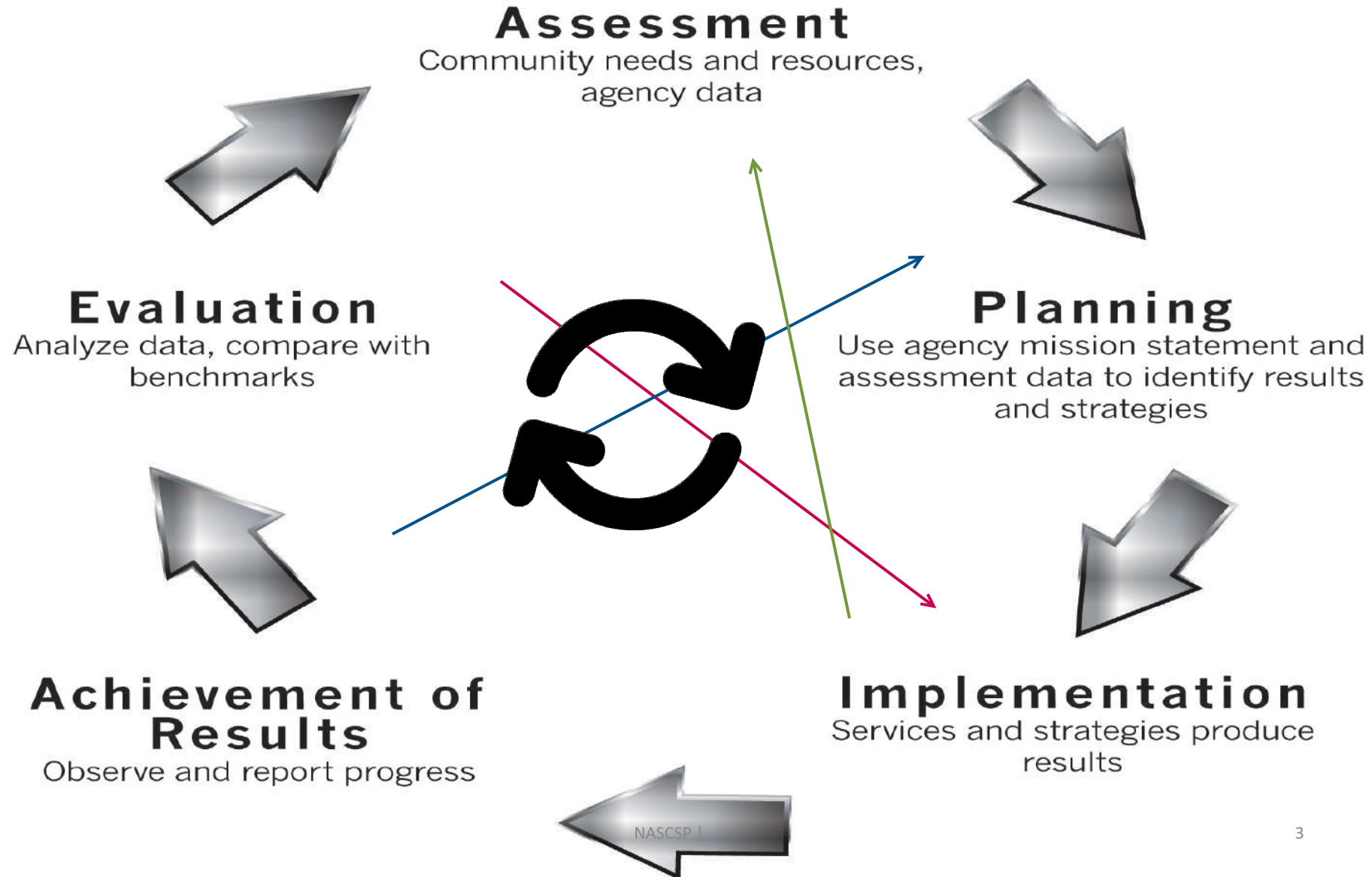
Observe and report progress



Implementation

Services and strategies produce
results

The Results Oriented Management and Accountability Cycle



WHY a Results Orientation?

It's important for the Board to understand why a **results orientation** is the focus of the new Performance Management climate

Results – Not Just Services

Why is reporting on services provided by your agency **not** enough?

Take Me Out to the Ballgame

Baseball Case Study

Here's the situation:

The local team finished *last* in the prior season. To boost dwindling attendance, the team promotes the following statistics...



Take Me Out to the Ballgame

- Outfielders ran **3X more laps** during spring training
- Pitchers threw **2x many pitches** during spring training
- Batters took **4X** as much **hitting practice** during spring training
- The team hired **2 new coaches**
- The team also invested **\$100,000** in a state-of-the-art **communications system** to enable the Manager to talk with them & give real-time perspectives on each play from strategic vantage points in the stands during the games
- By the All-Star break, the team is taking an average of **17 more swings** at pitches per game . . .

Take Me Out to the Ballgame

And the fans say,

“So what?”

because they're **still in last place**,
without a **single player**
who deserves to be on
the **All-Star Team**

Playing Ball with Community Action

The **Board of Directors** are like the **Owners** of a ball team

The **Executive Director** is like the **Manager**

The **funders, community, & clients** are like the **fans** who *want to see results*



Remember:

While it is important to be able to talk about the services that your agency provides, you must also be able to identify **how these interventions** produce results

What has changed because of your agency's work?

Take Action

- Make sure you understand the basic principles and practices that define ROMA
- Consider how your agency will implement the full ROMA cycle

Questions?