Aim: Who are bureaucrats and what do they do?

Evolution of the Federal Bureaucracy

- Patronage in the 19th and early 20th centuries
- The Civil War showed the administrative weakness of the federal government and increased demands for civil service reform
- 1932-1945 New Deal, WWII led to increased activism of federal govt.
- Heavy use of income taxes supported war effort and a large bureaucracy
- 1950's 1970's 90% of all federal employees were chosen on merit
- Salaries also chosen on merit

Laws C

- Pendleton / spoils system promotion.
- Hatch Act (engaging in office or see instances, g involvement
- Civil Servic
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9/11 and the Bureaucracy

- 9/11 attacks also affected the bureaucracy
- A new cabinet agency (Department of Homeland Security) was created
- Intelligence-gathering activities were consolidated under a National Intelligence Director

Who are Bureaucrats?

 1 out of 100 Americans work for government bureaucracy

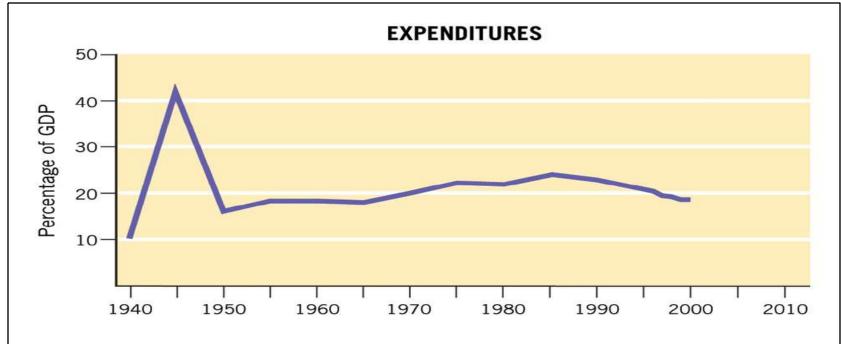
Examples

- US Postal Service
- Amtrak
- Corporation for Public Broadcasting
- Interstate Commerce Commission
- Federal Trade Commission
- Securities and Exchange Commission
- National Aeronautics and Space Administration

Is the Federal Bureaucracy Growing?

- Modest increase in the number of government employees
- Significant indirect increase in number of employees through use of private contractors, state and local government employees

Figure 15.2: Federal Government: Money, People, and Regulations



- 1. Why is there a spike at the beginning of this chart?
- 2. What is the overall trend of our economy dedicated to the federal government?

Expenditures and employment: Statistical Abstract of the United States, 2000, Nos. 483 and 582; regulations; Harold W. Stanley and Richard G. Miemi, Vital Statistics on American Politics (Washington D.C>: Congressional Quarterly Press, 1998), tables 6-12, 6-14. Post-2000 data updated by Marc Siegal.

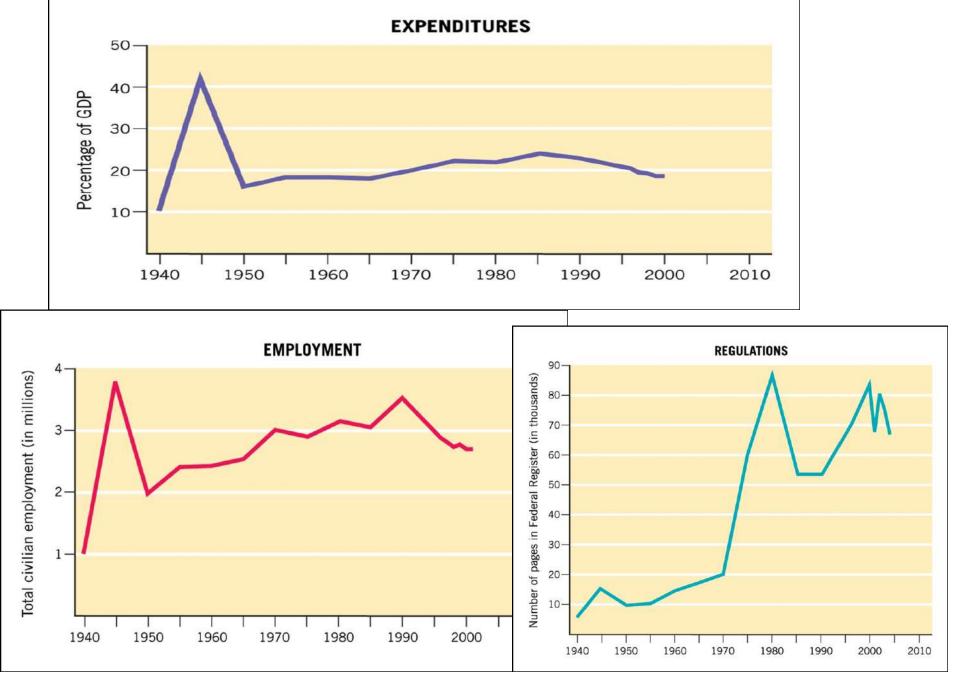


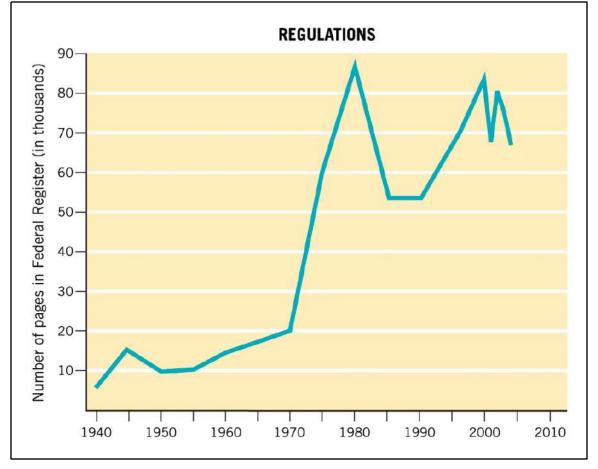
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Figure 15.2: Federal Government: Money, People, and Regulations

The Federal Register is a publication of all the rules, regulations, and procedures associated with Bureaucratic agencies



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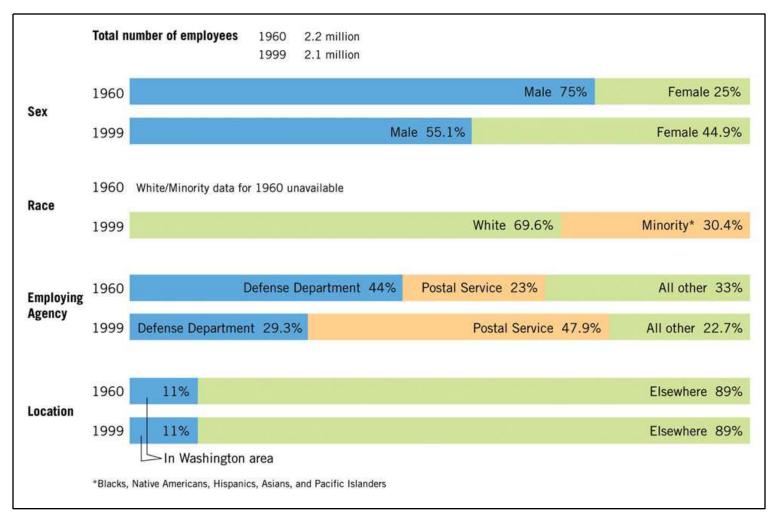
Table 15.1: Minority Employment in the Federal Bureaucracy by Rank, 2000

Table 15.1Minority Employment in the FederalBureaucracy by Rank, 2000										
				Percentage of Total						
Grade	Black	Hispanic	Black	Hispanic						
GS 1–4	26,895	8,526	29.7%	9.4%						
GS 5–8	99,937	31,703	27.0	8.6						
GS 9–12	82,809	36,813	16.0	7.0						
GS 13–15	31,494	12,869	10.3	4.2						
SES	1,180	547	7.3	3.4						
Total	298,701	115,247	17.0	6.7						

Note: GS stands for "General Service." The higher the number, the higher the rank of people with that number.

Source: Statistical Abstract of the United States, 2001, 482.

Figure 15.3: Characteristics of Federal Civilian Employees, 1960 and 1999



Statistical Abstract of the United States, 1961, 392-394; Statistical Abstract of the United States, 2000, Nos. 450, 482, 500, 595, 1118.

Table 15.1		ty Employ Icracy by F			Federal				
			Percentage of Total						
Grade	Black	Hispanic	В	lack	Hispanic				
GS 1–4 GS 5–8 GS 9–12 GS 13–15 SES Total	26,895 99,937 82,809 31,494 1,180 298,701	8,526 31,703 36,813 12,869 547 115,247	2 1 1	9.7% 7.0 6.0 0.3 7.3 7.0	9.4% 8.6 7.0 4.2 3.4 6.7				
Note: GS sta higher the ra			2	Total num	ber of employees	1960 1999	2.2 million 2.1 million		
Source: Statistical Abstract of the U			Sex	1960				Male 75%	Female 25%
				1 999			Ма	le 55.1%	Female 44.9%
			Base	1960 w	hite/Minority data for	1960 ur	available		
			Race	1999				White 69.6%	Minority* 30.4%
			Employing	1960	D	efense I	Department 44%	Postal Service 23%	All other 33%
			Agency	1999 D	efense Departmen	29.39	6	Postal Service 47.9%	All other 22.7%
			Location	1960	11%				Elsewhere 89%
				1999	11% In Washington a	area			Elsewhere 89%
				*Blacks, Nat	tive Americans, Hispanic		and Pacific Islanders		

What do bureaucrats do?

- <u>Discretionary action</u> have the power to execute laws and policies passed down by the president or congress.
- <u>Implementation</u> develop procedures and rules for reaching the goal of a new policy
- <u>Regulation</u> check private business activity
 - Munn v. Illinois (1877) SC upheld that government had the right to regulate business rates and services

- rulemaking they implement specific programs after Congress passes a general law
- These rules have the force of law.
- They use **administrative adjudication**: rules and procedures to settle claims.
- Examples:
- Federal Communications Commission (FCC)
- Securities and Exchange Commission (SEC)
- Federal Trade Commission (FTC)
- Consumer Product Safety Commission (CPSC)

Independent Regulatory Agencies:

- They are generally considered independent
- president appoints the members with Senate confirmation
- Regulatory agencies have quasi legislative and quasi judicial power
- They make up rules and punishments.
 - Examples:
 - Environmental Protection Agency (EPA)
 - Federal Communications Commission (SEC)
 - Federal Trade Commission (FTC)
 - Food and Drug Administration (FDA)
 - Federal Reserve

Accountability

- Bureaucracy is constrained and controlled by the US government
- Congress
 - appropriates money, authorizes the spending of money, oversees agency activity (legislative oversight)
- President
 - Job appointments, executive orders, budget control, reorganize agencies

 There is a revolving door in regulatory agencies. People who work for them are picked from the industries being regulated. When they leave government service, they return to work in these industries.

- Government Corporations: They are part of the executive branch. Govt. corporations provide services to the general public for a fee.
 - Examples:
 - United States Postal Service
 - Amtrak

Improving the Bureaucracy

- National Performance Review (NPR) in 1993 designed to reinvent government calling for less centralized management, more employee initiatives, fewer detailed rules, and more customer satisfaction
- Most rules and red tape are due to struggles between the president and Congress or to agencies' efforts to avoid alienating influential voters
- Periods of divided government worsen matters, especially in implementing policy