<u>Guiding Belief</u>: The WPS Learning Community will provide the personal and academic challenges and learning necessary to prepare students to perform their personal best in the real world in the future

Goal # 1: Students will master foundational skills and knowledge at every level of their education

Objective: Increase achievement for all students through a standards-driven, rigorous curriculum with supports and differentiation for diverse learners

1	Actions CURRICULUM Develop year-long/ full course "Curriculum Pacing Calendars" in LA and Mathematics K-12	Person(s) Responsible Asst Superintendent of Curriculum Curriculum Resource Teachers Dept. Chairs Teacher workgroups	Indication of Success Developed and utilized pacing calendars Increased student achievement as measured by internal and external assessments	Resources Release time for work groups Planning time for Central Office staff Purchase of Curricular Materials	Due Date Math & Reading due Dec 2010 Writing due Jan 2012 9-12 LA & Math June 2011	Progress and Status as of June 2013 ✓ COMPLETED 2011 prior to CCSS implementation
2	CURRICULUM Develop revised curricular scope and sequence and curricular units aligned to Common Core Standards using UbD model for LA and Mathematics K-12	 Asst Superintendent of Curriculum Curriculum Resource Teachers Dept. Chairs English, LA and Math Teacher workgroups Information Technology and Library Media Specialists 	 Curricular Units aligned to Common Core Standards Use of Curricular units used and observed regularly Increased student achievement as measured by internal and external assessments 	 1.0 FTE Mathematics Curriculum Teacher 1.0 FTE LA Curriculum Teacher PD in Common Core Standards Release time for work groups Planning time for Central Office staff Copying costs 	June 2012	✓ In Progress K-5 ELA -9/2011;K-5 Math 9/2012 6-8 ELA - 3/ 2013; 6-8 Math 3/2012 Adv. Gr. 7 - 9/2013 Algebra 1 - 9/2012; Alg. 1-G 9/2013 Gr. 9 ELA - 9/2013 Geometry -9/2012
3	CURRICULUM Develop revised curricular scope and sequence and distinct curricular units an "Understanding by Design" (UbD) model for World Language	Asst Superintendent of Curriculum Curriculum Resource Teachers World Language Management Teams Outside Consultants Information Technology and Library Media Specialists	 Paced Curricular World Language Units at the elementary, middle and high school levels Curricular units used and observed regularly Increased achievement as measured by district assessments 	 2.0 World Lang Chairs (each HS) Release time for work groups Planning time for Central Office staff Purchase of Curricular Materials Outside Consultants Staff training in implementation of Curriculum 	December 2012	✓ In Progress Spanish and French 1 – 9/ 2011 Spanish and French 2 – 9/2012 Spanish and French 3 – 9/2013 Gr. 3-5 Introductory Spanish – 9/2013 Planning - Italian, German, Latin for 2014

NEW ACTION - Spring 2013 3A. Develop placement guidelines with identified criteria (and data points) for grade 8 Spanish and French students to be placed in HS Spanish and French levels entering grade 9	 Curriculum Resource Teacher Grade 8 & HS Spanish & French teachers World Language Management Team 	 Guideline document created with criteria BOE adoption October 2013 Guidelines communicated to all stakeholders in writing - students, parents, teachers, admin, guidance Advertise guidelines 	 Planning time Meeting time Printing or website resources 	November 2013	N/A
NEW ACTION- Spring 2013 3b. Revise curricula- Italian, German, Latin 3c. Explore online/other course options for the highest levels of World Language (Level 4,5,6) 3d. Explore Heritage Language Program	 Curriculum Resource Teacher World Language Teachers World Language Management Team 	 Revised curricula New higher level courses offered Report on Heritage Language Program Possibilities 	 Planning and release time New curricular materials Budget for purchase of seats in online or other rigorous courses 	 Fall 2014- completed curriculum Fall 2015- higher level courses offered Fall 2014 – report on heritage language program 	N/A
CURRICULUM 4. Develop common curricular endof-unit (summative) assessments that are aligned with the Nat'l Common Core Standards in K-12 LA, Math and World Language	Asst Superintendent of Curriculum World Language Management Teams Curriculum Resource Teachers Dept. Chairs LA and Math Curriculum Management Teams	 Curricular Unit assessments aligned to Common Core Standards Curricular units used and observed regularly Increased achievement as measured by district assessments 	 1.0 FTE Math & ELA Curriculum Teacher 2.0 World Lang Chairs (each HS) PD in CCSS and Assessment of Writing Release time for work groups Outside Consultants Staff training in admin & scoring of assessments 	June 2013	Completed- June 2013- Unit Performance Tasks K-5 ELA and Math; 6- 8 Math and Alg. 1 Begin units gr. 6-8 ELA – March 2013 Begin units gr. 9 ELA – Sept. 2013
Establish a curriculum revision model and a schedule for 5 year curriculum revision cycles for all subject and courses	 Asst Superintendent of Curriculum Management Teams Consultation with Management Teams Curric. Resource Teachers Dept. Chairs Principals Teacher representatives 	 Finalized pacing calendars and curriculum units for each subject/course by the deadline set by the revision cycle Technology resources and 21st century skills articulated in every unit Observation of common pacing and common units across classrooms 	 1.0 FTE Mathematics Curriculum Teacher 1.0 FTE LA Curriculum Teacher 2.0 World Lang Chairs Info tech and Library support Release time for work groups 	Model developed by August 2011 Revisions ongoing	 Completed Transition plans for CCSS ELA K-12 drafted in Spring 2011 Transition plans for CCSS ELA K-12 drafted in Spring 2011 Drafted Plan for all other subjects 9-12 in April 2013

INSTRUCTION6. Create a plan for PD in the use of instructional best practices to teach diverse learners.	 Asst Superintendent of Curriculum District PD Committee PPS director Curriculum Resource Teachers Classroom Teachers Bilingual and ELL Teachers PPS staff 	•	Observable use of differentiated instruction and small group instruction in all subject areas In-district expertise in research based effective teaching strategies (ETS) Electronically library of exemplary lessons utilizing ETS in a variety of subject areas and grades	•	Staff PD in differentiated instruction TOT in ETS and Data Teams District funded resources, materials, training and release time 4 contracted Instructional Coaches for 16 days each for 2 MS & 2 HS In-district Elem Instructional Coaches with 20 release days per year and assigned substitutes 30 days per year	Initiated by September 2013 Round 1 completed by December 2011	 Process begun, more action required 2011-13 -ELL Training for selected teachers -K-8 and LHHS 2012-13 - ELL training all staff - MTSHS 2011-13 CCSS PD K-5 Literacy & math coach K-8 Math Practices 6-12 Argument Writing 6-8 Literary Inquiry
NEW ACTION - Spring 2013 6a. Develop innovative plan for district K-5 instructional coaches using perm subs paired with teacher coaches	Asst Supt of Curriculum	•	One instructional coach at each K-2 and 3-5 school	•	Use existing strategic plan budget funds for permanent substitute salary	Fall 2014	N/A
NEW ACTION – Spring 2013 6b. Initiate progress monitoring of all K-12 special education students using AIMSweb progress monitoring measures	 Asst Supt of Curriculum PPS Coordinators & Dept Chairs Intervention Trainers 	•	All K-12 students monitored using AIMSweb measures 2-4x per month	•	PD time Training- admin and teachers AimsWeb seats –spec ed. Students	Spring 2014	N/A
EARLY INTERVENTION 7. Develop Tier 2 & 3 intervention protocols in literacy and numeracy for use in regular education prior to referral for special education	 Asst Superintendent of Curriculum and PPS Director Intervention Management Team Curriculum Resource Teachers Principals Intervention Workgroups PPS Staff 	•	Well developed, research based protocols codified and used consistently across schools Consistent Progress monitoring procedures and schedules Decreased special education identification as Learning Disability	•	Admin Planning Group- 2 release days (Spring 2011) Funds for program purchases Release time for work groups Writing time for central office staff Interventionists Training Outside consultants	December 2012	 Completed 2011-12 -on-going challenges Job embedded coaching for gr. 6-8 interventionists and principals in 2011-12 Job embedded coaching for gr. 3-5 interventionists and principals in 2012-13
8. Develop Early Intervention Process Teams	Asst Superintendent and PPS Director Director of Special Education EIP Management Team Principals School EIP Teams	•	Research based procedures codified within a district EIP Team Plan and used consistently in all schools Reduced referral rates to EIP as systems of best practice and intervention	•	4 day Release for training for12 school EIP Teams (Elem, Secondary Training) Planning time	December 2012	 Implemented with challenges SERC Training & protocols -2011-12 Scheduling conflicts and admin turn over slowed progress

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9. Literacy and Numeracy Targeted Intervention Programs for High School Students Output Description: 1. The second se	 Asst Superintendent and PPS Director Intervention Management Team Principals High school Teachers and tutors PPS Staff 	•	Well developed, research based protocols for adolescent struggling learners Matching progress monitoring procedures and schedules	•	2.0 FTE Reading Interventionists at the 2 HS 2.0 FTE Math Interventionists at the 2 HS Info Tech Support PD –intervention protocols and AIMSWEB	June 2012	Completed 2011-12 gr. 9 & 10 Reading & Math Interv. Course = 1/4; 1/2 or 1/0 credit HS Intervention Summit after CAPT 2012-13 paired Intervention and Special Ed Retired all grade 9 pre-algebra courses in district in spring 2013 Fall 2013- New Algebra 1 – G course with Intervention built in (2.0 credit-daily instruction)
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Goal # 2: Students will be excellent communicators

Objective: Students will demonstrate excellence in 21st century skills

Actions WRITING/ DISCOURSE 1. Create a comprehensive writing curriculum aligned with the National Common Core standards with yearlong pacing	Person(s) Responsible K-12 Writing and Discourse Curriculum Team:	Indication of Success Students will be actively engaged in writing across the curriculum Students will demonstrate excellence in multiple modes of writing across the curriculum Improved as measured by internal and external assessments Observable use of pacing and units of curriculum	Resources 1.0 FTE Reading Curriculum Teacher Release time for work groups Planning time for Central Office staff Copying costs	Due Date June 2012	Progress and Status as of June 2013 ✓ Writing incorporated in all CCSS ELA and SS curriculum • Need a comprehensive district philosophy and approach to writing • Need more varied, authentic and purposeful writing for 21C
NEW ACTION - Spring 2013 1a. Create an Action Team to develop a comprehensive and robust K-12 philosophy, approach and vertical articulation to Writing and Discourse	 Asst Supt for Curriculum Humanities Resource Teachers ELA Management Team 	 Writing philosophy and approach identified Training of teachers completed Staff articulates a K-12 understanding of excellence in writing and discourse Authentic writing opportunities seized upon and lively discourse evident in all schools 	 Planning and Release time Technical Assistance from Writing experts Training professionals PD time Instructional materials 	June 2016	N/A
WRITING/ DISCOURSE 2. Create opportunities for students to write for authentic purposes across the curriculum and to showcase their work locally and beyond	K-12 Writing and Discourse Management Team: Principals Curriculum Resource Teachers Dept. Chairs Classroom teachers STEP and INFOTECH support Community Partners	 Students will be actively engaged in writing across the curriculum Students will demonstrate excellence in multiple modes of writing across the curriculum Improved as measured by internal and external assessments Observable interest and engagement in writing among students Increased visibility of student work and exemplars Collaboration with authentic audiences locally and beyond (school, district, community and globally in web venues 	 Release time for work groups Planning time for Central Office staff Technology resources Time for school wide performance and showcase 	Sept 2012	Not Achieved on time Authentic opportunities just be identified in spring 2013 in MS and HS ELA Units

WORLD LANGUAGE 3. Develop a state of the art content –based World Language Model elementary, middle and high school students	 Superintendent World Language Management Principals World Lang teachers Info tech and community support 	 Enthusiastic elementary World Language students Increased numbers of multilingual students Increased enrollment and successful completion and HS credit for World Language courses in middle schools Increased enrollment and successful completion of world language courses in High Schools 	 2.0 FTE Elem WL Teachers 4.0 FTE M.S. WL Teachers Curriculum Materials and Supplies Technology resources Time in school schedules 	June 2012	Grade 3-5 World Language Program budget approved May 2013 May 2013- developing Gr. 3-5 Spanish curriculum Hire 2.0 FTE Elem Spanish teachers
FINE and UNIFIED ARTS 4. Develop a state of the art model for ARTs Education	Asst Superintendent of Curriculum FINE ARTS Management Team Principals Arts & Music teachers Info tech and community support	 Innovative Model for ARTS Education is adopted Identified opportunities for ARTS infusion identified Opportunities for students to communicate through the ARTs and to showcase their work locally and beyond 	 Technology resources Time in school schedules 		Not Achieved on time Arts and Music Management Team meet regularly

<u>Goal #3</u>: Students will learn and develop their competencies for working independently and with others <u>Objective</u>: Establish a Model of Student Work Habits that promote success

Actions WORK HABITS For SUCCESS 1. Development of a District Rubric for work habits	Person(s) Responsible Asst Superintendent of Curriculum Guidance Management Team Principals School Counselors PPS Staff Gr. 6-12 Teachers Info tech support	Indication of Success Use of District Rubric to assess developmentally appropriate work habits	Resources Management Team time Planning time as needed Staff PD in use of rubric	Due Date January 2012 New deadline June 2014	Progress and Status as of June 2013 Not Achieved on time Guidance Dept involved in Student Success Plans and Naviance 2012-13 Innovation Team created with focus on student engagement and 100% graduation Focus on "Soft Skills" and "21C Skills" In Progress- Independence Rubric for all common performance tasks Need to create an Action Team from the Guidance Management Team to develop a district wide K-12 Rubric for Work Habits. Rubric must be aligned with or incorporate the HS School-wide Rubrics for Social Expectations
2. Develop a continuum of student reinforcements and recognition for work habits	 Asst Superintendent of Curriculum Guidance Management Team Principals School Counselors PPS Staff Gr. 6-12 Teachers Info tech support 	Established reinforcements, and recognitions for positive work habits in each school	 Management Team time Planning time as needed Staff PD in use of reinforcements and recognitions 	June 2013 New deadline June 2016 following PBIS	 Not Achieved on time District Climate committees focusing on staff behaviors and surveys PBIS will be implemented in 2013-14 by some schools and will incorporate explicit instruction in prow-social and productive student behavior
3. Create independent learning stations for LA and Mathematics K-5	 Asst Superintendent of Curriculum Elem LA Management Teams Principals K-8 Teachers Info tech support 	 Use of K-5 Grade Level Literacy stations in all elementary classrooms Observable student engagement and work habit assessment using district rubric Increased student achievement as measured by internal and external assessments 	 1.0 FTE LA Curriculum Teacher PD in literacy and numeracy stations Work groups complete the development of learning stations K-5 Assessment of students work habits using the district rubric 	Pilot Gr. 1 at Cook Hill by June 2011 District wide by June 2012	 Implemented in 2011-12 in grades K-5 Training and release time for teachers in June 2011 Math is a work in progress

Goal # 4: Students will be highly prepared for their next challenge in school and in life

Objective: Develop a culture that promotes excellence, innovation, and continuous improvement

Actions	Person(s) Responsible	Indication of Success	Resources	Due Date	Progress and Status as of June 2013
MODELS OF EXCELLENCE 1. Explore and select school models that promote excellence e.g. ✓ District Early Childhood Center ✓ Dual Language Immersion Programs ✓ K-2 Learning Academies ✓ 3-5 Performance Academies ✓ Middle School Project Based Learning Academies ✓ High School Applied Learning Academies	Innovative School Models Committee Central Office and School Administrators Teachers and staff Info Tech expertise Students Parents College, business and community partners	 Selected models Implementation plan Finance Plan Professional Development plan 	 Outside Consultants Community and Business Partnerships Innovative funding sources Grants College or University partnerships Technology resources Funding 	June 2014	 In Progress Implementation of the first district Innovation Team in 2012-13 Created the Wallingford 100 Initiative Developed HS Reform Proposals (HS Principals) which include action steps to develop: Graduation Requirements Standards-Based Assessment and Grading Heritage Language Program: Curriculum writing 2013-2014, Implementation 2014-2015 (Will reach out to Center for Latino Studies at UConn for assistance.)
MODELS OF EXCELLENCE 2. Identify critical technology skills needed by students at the elementary, middle and high school levels and create a scope and sequence of skills explicitly taught and practiced	Technology Director Technology Management Team	 Identified skills and knowledge Adopt district technology standards Identify points where skills should be embedded across the curriculum PD in critical technology skills 	 Planning time Outside consultants Community and Business Partnerships Funding for Technology 	June 2014	 ✓ In Progress • Technology Action Team Created ○ Technology Skills Identified
MODELS OF EXCELLENCE 3. Develop a Financial Literacy Model and Curriculum for grades 6-12	Financial Literacy Management Team	 Identified skills and knowledge Adopt district financial literacy standards Identify points where skills should be embedded PD in critical financial skills 	 Planning time Professional development Outside consultants Community and Business Partnerships 	June 2013	 In Progress Donation from community member to purchase financial literacy curriculum Developing Financial Literacy Curriculum in 2012-13 and 2014-15

MODELS OF EXCELLENCE 4. Develop a Health and Wellness Literacy Model and Curriculum	Health and Wellness Management Team C.O and school administrators Health and Nursing Staff Medical director Teachers Community& University partners	 School structures are assessed for health and wellness factors Identified critical skills Identify points where skills should be embedded across the curriculum Professional development in critical financial skills 	 Planning time Outside consultants Community and Business Partnerships 	June 2013	 Completed 2012-13 Revise Health Curriculum K-12 to be presented to BOE in Sept 2013 K-5 Coordinated Health Education Model Revised K-5 Units Revised Gr. 10 Units Align content to critical prevention/education health topics found in State Frameworks and of importance locally Work with Wallingford YMCA and Social Services on critical prevention/education health topics Plan participation in CT Public Health Dept. Teen Health Surveys to be administered in 2014-15 or later. BOE approves participation in surveys
MODELS OF EXCELLENCE 5. Create programs for school to career learning opportunities in the community	 School to Career Management Team C.O and school administrators Teachers Community and University partners 	Credit bearing Internship and Externship opportunities are created	 Planning time Outside consultants Community and Business Partnerships 	June 2012	 Funded Plan opening of Career Centers in 2013-14 to be staffed by PT Career Coordinator and clerk
NEW ACTION - SPRING 2013 6. MODELS OF EXCELLENCE Plan and Implement an array of rigorous course offerings at the secondary level	 Math Management Team ELA Management Team World Language Management Teams 	Study staffing patterns and if possible: Develop 2 options for AP Calculus Offer AP Statistics for gr. 11 Develop other 4 th year math courses Offer AP Language(ELA) in grade 12 with UConn ECE Credit Offer more AP World Language	 Planning time Post-secondary Partnerships 	June 2015	N/A
7. MODELS OF EXCELLENCE Develop Endorsements and certification areas for students	All Management Teams	Report to Superintendent on Management Team with recommendations, requirements and resources needed	 Planning time Post-secondary Partnerships Business Partnerships 	Report due June 2014	N/A

Goal # 5: Students will explore and understand their own strengths, challenges, and interests and make connections between them and the real world of learning, work, and life Objective: Develop state of the art support services and curriculum for self-awareness, problem solving, decision-making, and planning

Actions	Person Responsible	Indication of Success	Resources	Due Date	Progress and Status as of June 2013
PROACTIVE STUDENT SUPPORTS WITH A FUTURE FOCUS 1. Develop plan for helping students identify learning strengths and challenges and how to adapt 2. Develop Individual Success Plans for all students in grade 6 and Grade 9 3. Develop and implement town hall meetings to showcase student success	 Asst Superintendent for HR Guidance and PPS Chairs CTE Resource Teacher Guidance Management Principals School Counselors PPS Staff Gr. 6-12 Teachers Info tech support 	 Success plans established for all grade 6 and 9 students Observable student and parent involvement in Success Plans Increased student achievement as measured by internal and external assessments 	 Purchase of technology resources PD in student plans and other components of Secondary School Reform Work Group release and planning time Staff training Parent and student training in Success Plans 	Fall 2013	 In Progress Student Success Plans in year 2 of implementation Per state mandate, all grade 6-12 students have an SSP using Naviance Advisory and SSP training – 3 days
PROACTIVE STUDENT SUPPORTS WITH A FUTURE FOCUS 4. Provide access to explore career choices through on-line resources and other surveys 5. Provide opportunities for resume building in areas of interest 6. Provide opportunities to meet with colleges, universities, possible employers, military personnel 7. Develop interview skills and interpersonal skills	 Asst Superintendent for HR Guidance and PPS Chairs CTE Resource Teacher Guidance Management Principals School Counselors PPS Staff Gr. 6-12 Teachers Info tech support 	 Technology Software acquired Career building model developed Students scheduled for school to career learning opportunities 	 Purchase of technology resources PD in career planning and resume building and other components of Secondary School Reform Work Group release and planning time Staff training Parent and student training 	Fall 2013	 In Progress Naviance acquired in spring 2011 Grade 6-12 Guidance curriculum completed summer 2012 and includes career exploration Grade 9-12 Guidance programs include career exploration Post-Secondary Fairs offered spotlighting college and career opportunities

PROACTIVE STUDENT SUPPORTS WITH A FUTURE FOCUS 8. Create CAPSTONE project guidelines aligned with graduation requirements for academic, civic, and social expectations	 Asst. Superintendent -HR CTE Resource Teacher Guidance Management Team Principals School Counselors PPS Staff & Gr. 6-12 Teachers 	CAPSTONE Guidelines Document	 Purchase of technology resources Work Group release and planning time Staff training Parent and student training 	 <u>Definition for Capstone Experience</u>: The Capstone Experience is a culminating experience that provides a way for students to demonstrate knowledge and skills they have acquired during their educational experiences by creating a project in an area of personal interest. The exact details of the experience will be determined locally, but will include several choices for completing this experience, all of which would include research, written, and presentation components. The work would be aligned with the students' SSP.
NEW ACTION - SPRING 2013 9. Create a 'Mini-Capstone" menu for Grade 8 students.	 Asst. Superintendent -HR CTE Resource Teacher Guidance Management Team MS Principals MS School Counselors MS PPS Staff & Teachers 	Mini-Capstone Menu and Plans for Implementation	Work Group release and planning time Staff training Parent and student training Advisory Schedule Fall 2015	N/A
NEW ACTION - SPRING 2013 10. Create specialized college or career transition plans for ELL Students who have arrived in U.S. during High Schools O Provide supports for navigating institutional processes and work expectations in U.S. O Adult Education connections	 Adult Education Director Adult Ed Guidance Counselor ELL-Bilingual Intervention Facilitator HS ELL and Content Teachers HS Administrators Career Ctr. Coordinator 	Specialized college or career transition plans for ELL students	Work Group release and planning time Staff training Parent and student training	N/A
PROACTIVE STUDENT SUPPORTS WITH A FUTURE FOCUS 11. Research state of the art guidance model and perform a gap analysis between existing guidance and PPS services and those of a state of the art guidance model	 Asst. Superintendent- HR Director of PPS CTE Resource Teacher Guidance Management Team Principals School Counselors PPS Staff & Teachers 	Gap analysis between existing guidance and PPS services and those of a state of the art guidance model	Work Group release and planning time Fall 2013	 ✓ In Progress Guidance review conducted fall 2012 and reviewed by BOE in winter 2013. Guidance Department Action Plan developed and presented to BOE in May 2013
PROACTIVE STUDENT SUPPORTS WITH A FUTURE FOCUS 12. Select a state of the art Guidance and Counseling Model for all students in Grades 6-12	 Asst. Superintendent -HR Director of PPS CTE Resource Teacher Guidance Management Team Principals 	Selected modelImplementation Plan	Planning and Professional Development for Guidance and PPS staff Jan 2014	 ✓ In Progress Guidance review conducted fall 2012 and reviewed by BOE in winter 2013. Guidance Department Action Plan developed

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PROACTIVE STUDENT SUPPORTS WITH A FUTURE FOCUS 13. Research, select, or develop a state of the art developmental guidance curriculum	 Asst. Superintendent-HR Director of PPS Guidance and PPS Chairs School-to-Career Resource Teacher Guidance Management Principals School Counselors PPS Staff Principals Gr. 6-12Teachers 	 Established Curriculum Implementation Plan 	 Planning and Professional Development for Guidance and PPS staff Funding, structures, scheduling and staffing to support plan Technology Resources PD for school staff 	Fall 2014	 In Progress Guidance review conducted fall 2012 and reviewed by BOE in winter 2013. Guidance Department Action Plan developed and presented to BOE in May 2013
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