Thompson School District

Budget Development Update

April 17, 2013



2012-13 TSD BUDGET

REMEMBER

The entire District Budget includes several funds

Current Discussion is GF Only

| | GOVERNMENTAL | 06.30.12 (A) | REVENUES | EXPENSES | NET | 06.30.13 |
|----|----------------------|--------------|----------|----------|-------|----------|
| 1 | GENERAL FUND | 28.6 | 110.7 | 114.0 | (3.3) | 25.3 |
| 2 | FEDERAL GRANTS | 0.1 | 6.6 | 6.6 | - | 0.1 |
| 3 | STATE & LOCAL GRANTS | 0.8 | 1.3 | 1.3 | - | 0.8 |
| 4 | CAPITAL RESERVE | 2.3 | 1.3 | 2.4 | (1.1) | 1.3 |
| 5 | BUILDING FUND | 0.8 | 0.0 | 0.9 | (0.9) | (0.0) |
| 6 | LAND RESERVE | 1.3 | 0.3 | 1.4 | (1.1) | 0.2 |
| 7 | FEE SUPPORTED | 1.4 | 1.7 | 1.7 | 0.0 | 1.4 |
| 8 | BOND REDEMPTION | 14.1 | 10.4 | 12.2 | (1.8) | 12.3 |
| 9 | INTERFUND TRANSFERS | | (2.2) | (2.2) | | |
| 10 | TOTALS | 49.3 | 130.0 | 138.2 | (8.2) | 41.2 |

| | PROPRIETARY/FIDUCIARY | 06.30.12 (A) | REVENUES | EXPENSES | NET | 06.30.13 |
|----|-----------------------|--------------|----------|----------|-------|----------|
| 11 | NUTRITION SERVICES | 1.1 | 4.6 | 4.5 | 0.1 | 1.3 |
| 12 | MEMORIAL TRUST | 0.1 | 0.1 | 0.1 | (0.0) | 0.1 |
| 13 | STUDENT ACTIVITIES | 1.2 | 2.7 | 2.7 | (0.0) | 1.1 |
| 14 | TOTALS | 2.4 | 7.4 | 7.3 | 0.1 | 2.4 |

Budget should reflect these priorities.

Board of Education's 10 Focus Areas

- 1. Make TSD the preferred choice for all.
- 2. Maximize student achievement for all
- 3. Arts, athletics & co-curricular opportunities.
- 4. Attract & retain quality employees.
- 5. Technology for students & staff.
- 6. Fiscal responsibility, with long range focus.
- 7. Optimize resources & facilities.
- 8. Post-secondary readiness.
- 9. Partner with parents & community.
- 10. Safe & secure campuses.



BUDGET DEVELOPMENT CALENDAR

| December | | | | |
|----------|------------------------------------|----------|--|--|
| 12.05.12 | - Education: Revenues Overview | ✓ | | |
| 12.12.12 | - Education: Expenditures Overview | ✓ | | |

| | January |
|----------|---------|
| 01.16.13 | ✓ |
| 01.23.13 | ✓ |

| | February | |
|----------|--------------------------------------|----------|
| 02.06.13 | | / |
| 02.13.13 | | ✓ |
| 02.20.13 | - Budget Development Calendar Review | ✓ |
| | | |

- GF Revenues Update

| | March | |
|----------|---------------------------------------|----------|
| 03.06.13 | | ✓ |
| 03.13.13 | | ✓ |
| 03.20.13 | - GF Expenditures Update - FTE \$ | V |
| | - GF Expenditures Update - Non-FTE \$ | V |

| | April | |
|----------|---------------------------------------|----------|
| 04.10.13 | | / |
| 04.17.13 | - General Fund Reserves Planning | ✓ |
| | - 13/14 Revs & Costs Update | ✓ |
| | - 3 Year Plan for GF Reserves | ✓ |
| | - SFA & Employee Negotiations Update? | ✓ |

| | May | |
|----------|---|---------------|
| 05.01.13 | - BOE directs staff re: Proposed Budget | |
| 05.08.13 | | |
| 05.15.13 | - Presentation of Proposed Budget | |
| 05.22.13 | - Community Budget Forum #1 | \Rightarrow |
| 05.30.13 | - Community Budget Forum #2 (repeat) | \Rightarrow |

| | June |
|----------|--------------------------------------|
| 06.05.13 | - Public Hearing re: Proposed Budget |
| 06.12.13 | |
| 06.19.13 | - Adoption of Proposed Budget |

Where our last update left off as of 03.20.13

| LINE | DESCRIPTION | 2012-13 | 2013-14 | DIFF |
|------|-------------------------------------|-------------|-------------|-----------|
| | | | | |
| 1 | GENERAL FUND REVENUES | 110,723,352 | 116,022,601 | 5,299,249 |
| 2 | HOLDBACKS (347K = EARLY CHILDHOOD) | - | (433,493) | (433,493) |
| | | 110,723,352 | 115,589,108 | 4,865,756 |
| | | | | |
| 3 | FTE - LICENSED | 914.76 | 903.92 | (10.84) |
| 4 | FTE - CLASSIFIED | 529.59 | 582.46 | 52.87 |
| 5 | FTE - APT | 93.20 | 94.50 | 1.30 |
| 6 | FTE - TOTALS | 1,537.55 | 1,580.88 | 43.33 |
| | | | | |
| 7 | FTE \$ - SALARIES & BENEFITS | 85,596,811 | 85,798,911 | 202,100 |
| | | | | |
| 8 | NON-FTE \$ - EXISTING ITEMS | 20,383,242 | 21,271,474 | 888,232 |
| 9 | NON-FTE \$ - CORE FUNCTIONS SUPPORT | - | 217,760 | 217,760 |
| 10 | NON-FTE \$ - CAP RESERVE SUPPORT | 1,284,078 | 1,145,000 | (139,078) |
| 11 | CHARTER PPR ALLOCATIONS | 6,731,490 | 7,172,317 | 440,827 |
| 12 | TOTAL NON FTE \$ | 28,398,810 | 29,806,551 | 1,407,741 |
| | | | | |
| 13 | TOTAL EXPENDITURES | 113,995,621 | 115,605,462 | 1,609,841 |
| | | | | |
| 14 | (DEFICIT)/SURPLUS | (3,272,269) | (16,354) | 3,255,915 |

Thinking Strategically...

- On-going Monies
- 1-time Monies (Reserves)
- Multi Year Planning



| GEN | GENERAL FUND BUDGET UPDATE - ONGOING REVS & EXP ONLY | | | | | |
|-----|--|-------------|------------|----------|--|--|
| | | FINAL | IN-PROCESS | | | |
| | | 2012-13 | 2013-14 | | | |
| | | | | | | |
| 1 | NET DEFICIT AT 03.20.13 | (3,272,269) | (16,354) | | | |
| 2 | REMOVE GF CAP RESERVE SUPPORT | 1,284,078 | 1,145,000 | 1-time | | |
| 3 | ADD IMPROVEMENTS SINCE 03.20.13 | - | 1,227,569 | | | |
| 4 | ADJUSTED NET | (1,988,191) | 2,356,215 | * | | |
| | | | | | | |
| 5 | PRIORITY FTE - 12.74 | | (480,274) | | | |
| 6 | PRIORITY NON-FTE | | (25,468) | | | |
| 7 | COMPENSATION | | TBD | | | |
| 8 | ADDITIONAL EXPENDITURES | - | (505,742) | | | |
| | | | | | | |
| 9 | NET SURPLUS/(DEFICIT) | (1,988,191) | 1,850,473 | On-going | | |
| | | | | | | |

*ASSUMES GOVERNORS SFA FUNDING PROPOSAL - ESTIMATED RISK OF 300K REMAINS

Details provided for items 3, 5 & 6 on subsequent slides.



SCHEDULE OF BUDGET IMPROVEMENTS SINCE 03.20.13

| BUD | BUDGET IMPROVEMENTS | | | | |
|-----|---|-----------|--|--|--|
| 1 | SFA - EC AT RISK HOLDBACK \$ RELEASED | 347,000 | | | |
| 2 | SFA - TEACHER PIPELINE HOLDBACK \$ RELEASED | 55,000 | | | |
| 3 | NON-SFA SO TAX GROWTH PER TREND | 330,000 | | | |
| 4 | 9.0 CUSTODIAL FTE VACANCIES ELIMINATED | 295,569 | | | |
| 5 | ESTIMATED STAFF TURNOVER SAVINGS | 200,000 | | | |
| 6 | TOTAL BUDGET IMPROVEMENTS | 1,227,569 | | | |

SCHEDULE OF ADDITIONAL SPENDING SINCE 03.20.13

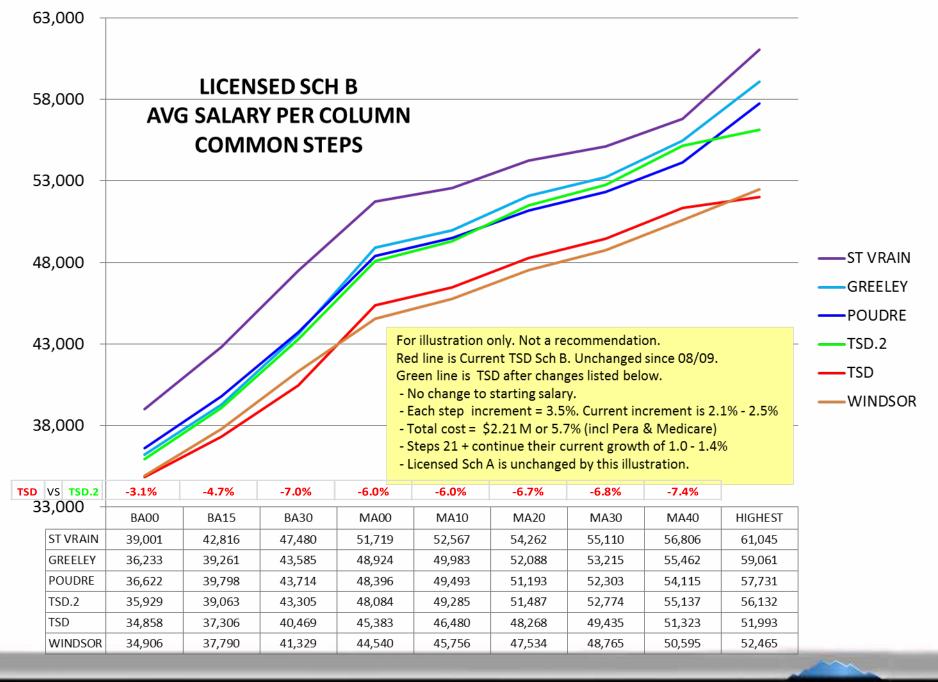
| ADDI | ADDITIONAL FTE SPENDING REQUESTS | | | AMOUNT | OG | 1 T |
|---------------------|----------------------------------|---|-------|---------|----|------------|
| PRIORITY INCLUSIONS | | | | | | |
| 1 | TC | EC - SPED | 3.15 | 209,810 | Х | |
| 2 | TC | EC - CLASS PARAS | 3.00 | 78,287 | Х | |
| 3 | TC | EC - LUNCH AIDES | 3.00 | 12,469 | Х | |
| 4 | DR | ELL - INCREASED SUPPORT | 1.50 | 73,225 | Х | |
| 5 | DR | SPED - BEHAVIORIST | 0.50 | 33,305 | Х | |
| 6 | DL | TOSA - TECHNOLOGY (WAS FROM TITLE 2) | 0.50 | 30,339 | Χ | |
| 7 | DL | TOSA - WORLD LANGUAGE CONTENT | 0.50 | 30,339 | Χ | |
| 8 | MC | CTE EXTRA DUTY CONTRACT (WAS FROM LIC POOL) | | 12,500 | Χ | |
| 9 | | TOTALS | 12.15 | 480,274 | | |

| ADDI | TIONAL NON-FTE SPENDING REQUESTS | AMOUNT | OG | 1T |
|------|----------------------------------|--------|----|----|
| PRIO | RITY INCLUSIONS | | | |
| 1 | CO SCHOOL FINANCE PROJECT | 2,820 | Χ | |
| 2 | SUMMER CHILD FIND SUPPORT | 22,648 | Χ | |
| 3 | TOTALS (ON-GOING) | 25,468 | | |

TSD COMPENSATION VERSUS MARKET

Licensed Salary Schedule B Only





GENERAL FUND RESERVES

Analysis & Planning



ESTIMATED GENERAL FUND RESERVES BY CATEGORY

| | | EST. 06.30.13 |
|----|--|---------------|
| 1 | TABOR AT 3% OF 12/13 | 3,321,701 |
| 2 | MULTI YEAR OBLIGATIONS | 395,535 |
| 3 | COLORADO PRESCHOOL PROGRAM | 180,177 |
| 4 | BOE RESERVES AT 2% | 2,214,467 |
| 5 | BOE RESERVES AT 3% | 3,321,701 |
| 6 | ESTIMATED SCHOOLS CARRYOVER | 360,897 |
| 7 | APPENDIX A - IFAS & STUDENT INFO SYSTEMS | 750,000 |
| 8 | SUB-FUNDS: SEVERANCE, ATH/ACT, RISK | 612,165 |
| 9 | AVAILABLE RESERVES | 15,063,160 |
| 10 | ESTIMATED TOTAL GF RESERVES AT 06.30.13 | 26,219,804 |
| | | |
| | = RESTRICTED BY STATUTE | |
| | = AVAILABLE FOR USE | |

DRAFT SCENARIO - AVAILABLE RESERVES USE

1-TIME SPENDING BY CATEGORY

| | | 2013-14 | 2014-15 | 2015-16 | TOTALS |
|---|------------------------|-------------|-------------|-------------|--------------|
| 1 | CAP RESERVE SUPPORT | (1,055,000) | (1,949,000) | (1,949,000) | (4,953,000) |
| 2 | CURRICULUM UPDATE | (610,000) | (775,000) | (325,000) | (1,710,000) |
| 3 | PRIORITY FTE - 4.50 | (290,681) | | | (290,681) |
| 4 | PRIORITY NON-FTE | (114,000) | | | (114,000) |
| 5 | IPAD IMPLEMENTATIONS * | (2,554,679) | (1,483,156) | (1,297,420) | (5,335,255) |
| 6 | TOTAL 1-TIME USES | (4,624,360) | (4,207,156) | (3,571,420) | (12,402,936) |
| | | | | | |

^{*} IPAD TIMING SHOWN IS FOR ILLUSTRATION ONLY, NOT A RECOMMENDATION.



CAPITAL PROJECTS SPENDING BY CATEGORY

| | | 2013-14 | 2014-15 | 2015-16 |
|----|---|-------------|-----------|-----------|
| 1 | ADMIN BUILDING LEASE | 362,000 | 362,000 | 362,000 |
| 2 | ENERGY PERFORMANCE CONTRACT | 246,000 | - | - |
| 3 | FACILITIES MAINTENANCE | 1,000,000 | 500,000 | 500,000 |
| 4 | FACILITIES - ROI PROJECTS | 300,000 | 250,000 | 250,000 |
| 5 | FACILITIES SUBTOTALS | 1,908,000 | 1,112,000 | 1,112,000 |
| 6 | COMPUTER LABS REPLACEMENT CYCLE - 5 YRS | 282,000 | 282,000 | 282,000 |
| 7 | LIBRARY LABS REPLACEMENT CYCLE - 5 YRS | 41,000 | 41,000 | 41,000 |
| 8 | TEACHER LAPTOPS REPLACEMENT CYCLE - 5 YRS | 132,000 | 132,000 | 132,000 |
| 9 | TECHNOLOGY SUBTOTALS | 455,000 | 455,000 | 455,000 |
| 10 | BUS REPLACEMENTS | 350,000 | 250,000 | 250,000 |
| 11 | LOSS PREVENTION SUPPORT | 72,000 | 72,000 | 72,000 |
| 12 | ATHLETICS & ACTIVITIES REPLACEMENT CYCLES | 60,000 | 60,000 | 60,000 |
| 13 | GRAND TOTAL - ALL PROJECTS | 2,845,000 | 1,949,000 | 1,949,000 |
| 14 | CAPITAL PROJECTS FUND SUPPORT | (1,700,000) | - | - |
| 15 | BUILDING FUND SUPPORT | (90,000) | - | - |
| 16 | NET COST FROM GENERAL FUND | 1,055,000 | 1,949,000 | 1,949,000 |

PROJECTED CURRICULUM UPDATE COSTS

| | | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 |
|---|-----------------------------|---------|-----------|-----------|-----------|-----------|
| 1 | ELEMENTARY - LANG ARTS | 250,000 | 250,000 | 200,000 | | |
| 2 | ELEMENTARY - MATH | | 700,000 | | | |
| 3 | HS - MATH | | | 300,000 | | |
| 4 | ELEMENTARY - SCIENCE | 160,000 | 200,000 | 200,000 | | |
| 5 | SECONDARY - IT | 200,000 | | | | |
| 6 | K-12 - ART/MUSIC | | | | 360,000 | |
| 7 | ELEMENTARY - SOCIAL STUDIES | | | | | 150,000 |
| | TOTALS | 610,000 | 1,150,000 | 700,000 | 360,000 | 150,000 |
| 8 | CURRICULUM BUDGET SUPPORT | - | (375,000) | (375,000) | (375,000) | (375,000) |
| 9 | NET FROM GF RESERVES | 610,000 | 775,000 | 325,000 | (15,000) | (225,000) |
| | | | | | | |
| | = DAC recommendation | | | | | |

CURRICULUM BUDGET OF \$775K PER YEAR DOES NOT COVER NECESSARY UPDATES BUT CAN PROVIDE SUPPORT IN SOME YEARS.

| ADDI | ADDITIONAL FTE SPENDING REQUESTS | | | AMOUNT | OG | 1T |
|-----------------|----------------------------------|---|------|---------|----|----|
| PRIORITY 1-TIME | | | | | | |
| 1 | DL | TOSA - SOCIAL STUDIES CURRICULUM | 1.00 | 60,677 | | Χ |
| 2 | РВ | ELEM INTERVENTION FTE - TITLE 1 SUPPORT | 2.00 | 97,632 | | Χ |
| 3 | MJ | BOND ADMIN & FACILITIES SUPPORT | 1.00 | 99,372 | | Χ |
| 4 | SS | THOMPSON EDUC FOUNDATION SUPPORT | 0.50 | 33,000 | | Χ |
| 5 | | TOTALS | 4.50 | 290,681 | | |

| ADDI | TIONAL NON-FTE SPENDING REQUESTS | AMOUNT | OG | 1T |
|------|---|---------|----|----|
| PRIO | RITY 1-TIME | | | |
| 4 | SUIP TRAINING FOR SCHOOL LEADERSHIP TEAMS | 60,000 | | Х |
| 5 | SPED - SWAAAC PROGRAMMING | 10,000 | | Х |
| 6 | SPED - CPI TRAINING | 3,000 | | Х |
| 7 | SPED - SPEECH/LANG PATH. ASSESSMENT | 18,000 | | Х |
| 8 | SPED - INTENSIVE LANGUAGE SUPPORT | 3,000 | | Х |
| 9 | SPED - EQUIP FOR SPED SUPPORT (LIFT, TABLE, STANDER, PC SERVER) | 10,000 | | Х |
| 10 | SPED - AUDIOLOGY | 10,000 | | Х |
| 11 | TOTALS (1-TIME) | 114,000 | | |

IPAD IMPLEMENTATION COST ESTIMATES

| | | HIGH SCHOOLS One to One | MIDDLE SCHOOLS One to One | ELEM SCHOOLS Three to One |
|---|---|--------------------------|----------------------------|----------------------------|
| 1 | 1 GB BANDWIDTH | already sufficient | already sufficient | already sufficient |
| 2 | WIDE AREA NETWORK | 390,000 | 210,000 | - |
| 3 | WIFI ACCESS POINTS | 48,000 | 32,500 | 164,500 |
| 4 | WIRELESS MANAGEMENT SOFTWARE | 15,350 | 22,650 | 23,000 |
| 5 | IPADS & RELATED APPS | 2,014,929 | 1,131,606 | 1,023,520 |
| 6 | STAFF SUPPORT FTE \$ (1.0 EA - 1 TIME EA) | 86,400 | 86,400 | 86,400 |
| 7 | TOTALS | 2,554,679 | 1,483,156 | 1,297,420 |
| | | | | |

^{*} PARTICULARS AROUND TIMING, STRATEGY, SUPPORT & COST ESTIMATES NEED FURTHER DISCUSSION.



Questions & Discussion...